



COUNTY OF ERIE

CHRIS COLLINS
COUNTY EXECUTIVE

August 31, 2010

The Honorable
Erie County Legislature
92 Franklin Street
Buffalo, NY 14202

Dear Honorable Members:

Attached is the Budget Monitoring Report (BMR) for the period ending July 31, 2010 and the 2010 year-end projection. The BMR is designed to give management a monthly measurement tool to determine if actual revenue and expenditures are in line with estimated budgeted amounts for the period. The report indicates a net positive variance for the period ending July 31, 2010 of \$10,539,208 and the year-end projection is \$11,539,006 surplus.

The BMR also helps identify key financial issues facing the County having both a positive or negative impact. The Division of Budget and Management utilizes that information to take appropriate action that will mitigate identified problems and assure proper management and control of the budget.

As detailed below, June sales tax received in August reversed the negative trend. The June revenue brought year-to-date sales tax to an increase of 0.63% from 2009 actual and in-line with the 2010 budget.

The first seven month results include the receipt of the reimbursement under the Federal Medical Assistance Payments (FMAP) of \$22,963,047. We have also been informed by the New York State Department of Health (NYSDOH) in letters dated July 28, 2010 and August 19, 2010 that starting with the September 1, 2010 payment cycle the County's Medicaid payment will be \$3,252,087. This will result in FMAP revenue projecting at \$40.3 million in 2010 compared to a budget of \$33.1 million. A reconciliation of 2010-11, State fiscal year Medicaid and FMAP revenue is scheduled in September, 2011 by the NYSDOH.

The County Comptroller in a letter dated July 30, 2010 addressed to your Honorable Body stated: "a member of my staff was advised by a representative of the New York State Department of Health ("DOH") that DOH is preparing a letter to the County informing us that the County will be obligated to make a \$19,328,120 Disproportionate Share ("DSH") payment related to the Erie County Medical Center Corporation ("ECMCC") in October 2010." If this does in fact happen, it will bring the total County share of IGT/DSH/UPL payments to ECMCC to

approximately \$27.4 million. A total of \$16.1 million in ECMCC payments was included in the 2010 budget. The agreement between the County and ECMCC sets a cap of \$16.2 million on payments to ECMCC for such items. The difference of \$11.1 million will be offset against the credit established in the agreement for just such events; the other \$0.1 million will be adjusted at year-end.

SUMMARY OF KEY ITEMS

1. Sales Tax Revenue

After the August 2010 sales tax receipt the negative trend in sales tax was reversed. This is the largest single revenue in the County's budget. Unfortunately the County does not receive final sales tax receipts until two months after the end of the current fiscal year. This account is projected to end the year at budget.

2. Personnel Related Expense

Total personnel related expense shows a negative County share variance of \$3.5 million for the period. Every job opening is being examined and justification for filling the job must be presented and priority is given to filling health and safety related positions. These accounts are estimated to end the year below budget by approximately \$3.9 million gross.

3. Social Services & Intergovernmental Transfers (IGT expense)

Caseloads for the first seven months are within budgeted estimates except for Medicaid and Food Stamps which are increasing at an accelerated rate. Medicaid County share is capped at 3% and the Food Stamp program is a 0% County share cost except the administration of the program which is 50% County share. Social Services is estimated to end the year at budget absent any dramatic changes in case loads.

EFFORTS TO MITIGATE FINANCIAL CONCERNS

Management initiatives are continuing to review operations and lower expense. These efforts include the implementation of six-sigma and efficiency grant proposals funded by the Erie County Fiscal Stability Authority. Attached is a summary chart which shows the six sigma projects with an estimate of savings to be generated in 2010.

SUMMARY

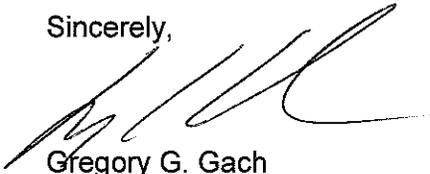
As detailed above, the County is facing a number of significant negative impacts this year. The positive variance indicated in the current BMR indicates that to date the 2010 budget is manageable and balanced. The concerns identified above will be closely monitored and are being addressed during the course of the year.

The 2010 year-end projection is positive. However, the 2010 budget is heavily dependent upon sales tax and as stated above final 2010 sales tax will not be recorded until February, 2011.

The surplus projected can quickly change depending on sales tax. All items that management can control are being managed.

We are happy to answer any questions on the attached BMR and appear at the Finance and Management Committee to discuss this data in greater detail.

Sincerely,

A handwritten signature in black ink, appearing to read 'G. Gach', written over a horizontal line.

Gregory G. Gach
Director of Budget and Management

Attachment

c: County Executive Chris Collins
Erie County Fiscal Stability Authority

**2010 July Budget Monitoring Report
with Year End Projections**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Year End 2010 Projections	Projected Year End Variance Save/(Cost)	Projected % of Annual Budget Consumed
Revenue								
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	(210,242,141)	0	100.00%
** Property Tax Related	(8,740,985)	(6,223,127)	(6,623,090)	399,963	106.43%	(8,990,843)	249,858	102.86%
** Sales Tax	(375,495,578)	(214,405,387)	(213,797,922)	(607,465)	99.72%	(375,495,578)	0	100.00%
** Sales Tax to Local Govt.	(259,842,561)	(151,516,362)	(151,516,362)	0	100.00%	(259,842,561)	0	100.00%
** Other Sources	(46,042,724)	(27,158,877)	(27,891,865)	732,988	102.70%	(45,066,440)	(976,284)	97.88%
** Fees, Fines or Charges	(32,594,984)	(22,474,030)	(22,272,825)	(201,205)	99.10%	(31,972,410)	(622,574)	98.09%
** Appropriated Fund Balance	(12,226,170)	0	0	0	-	(12,226,170)	0	100.00%
*** Local Source Revenue	(945,185,143)	(632,019,924)	(632,344,206)	324,282	100.05%	(943,836,143)	(1,349,000)	99.86%
*** Federal Revenue	(197,226,344)	(107,385,715)	(104,804,205)	(2,581,509)	97.60%	(190,735,618)	(6,490,726)	96.71%
*** State Revenue	(186,704,520)	(111,014,251)	(110,611,229)	(403,021)	99.64%	(183,799,202)	(2,905,318)	98.44%
*** Interfund Revenue	(275,000)	(60,000)	0	(60,000)	0.00%	(275,000)	0	100.00%
**** County Revenue	(1,329,391,007)	(850,479,889)	(847,759,641)	(2,720,248)	99.68%	(1,318,645,963)	(10,745,044)	99.19%
Expense								
** Salaries	185,807,445	107,843,402	101,575,166	6,268,235	94.19%	177,136,326	8,671,119	95.33%
** Non-Salaries	16,690,319	9,220,445	12,611,844	(3,391,399)	136.78%	23,174,198	(6,483,879)	138.85%
** Countywide Adjustments	(4,966,187)	(3,518,969)	0	(3,518,969)	0.00%	1,143,135	(6,109,322)	-23.02%
*** Personnel Related Expense	197,531,577	113,544,877	114,187,010	(642,133)	100.57%	201,453,659	(3,922,082)	101.99%
*** Fringe Benefits	118,860,667	65,520,566	62,320,361	3,200,205	95.12%	112,232,995	6,627,672	94.42%
** Supplies and Repairs	9,703,780	4,623,989	3,827,042	796,947	82.76%	8,730,612	973,168	89.97%
** Other	32,615,400	15,076,382	14,484,258	592,124	96.07%	31,907,896	707,504	97.83%
** Contractual	416,406,597	249,853,948	248,855,060	998,888	99.60%	413,251,508	3,155,089	99.24%
** Equipment	1,698,906	850,977	658,784	192,193	77.41%	1,637,431	61,475	96.38%
** Allocations	42,262,658	26,942,625	26,821,430	121,194	99.55%	41,922,965	339,693	99.20%
** Program Specific	464,925,855	260,697,905	252,697,869	8,000,037	96.93%	450,584,324	14,341,531	96.92%
** Debt Services	56,795,709	27,087,149	27,087,149	(0)	100.00%	56,795,708	1	100.00%
*** All Other Operating Expense	1,024,408,905	585,132,976	574,431,592	10,701,384	98.17%	1,004,830,444	19,578,461	98.09%
**** County Expense	1,340,801,149	764,198,419	750,938,963	13,259,456	98.26%	1,318,517,098	22,284,051	98.34%
***** Net	11,410,142	(86,281,470)	(96,820,678)	10,539,208		(128,865)	11,539,007	

The following chart presents beginning 2010 and projected year end fund balance in fund 110.

2010 Projections Impact on Fund Balance	Beginning Balance 2010	Projected Adjustments	Projected Year End 2010	Total Revenue	(1,318,645,963)
Designated/Reserved Fund Balance	27,793,663	(13,250,000)	14,543,663	Total Expense	1,318,517,098
Unreserv/Undesign Fund Balance	74,044,894	11,539,007	85,583,901	Net	(128,865)
Total	101,838,557	(1,710,993)	100,127,564	Less Reappropriations	11,410,142
				Projected YE Surplus	11,539,007

**2010 July Budget Monitoring Report
Summary by Account Type**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed
Revenue							
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	0	100.00%
** Property Tax Related	(8,740,985)	(6,223,127)	(6,623,090)	399,963	106.43%	(2,117,895)	75.77%
** Sales Tax	(375,495,578)	(214,405,387)	(213,797,922)	(607,465)	99.72%	(161,697,656)	56.94%
** Sales Tax to Local Govt.	(259,842,561)	(151,516,362)	(151,516,362)	0	100.00%	(108,326,199)	58.31%
** Other Sources	(46,042,724)	(27,158,877)	(27,891,865)	732,988	102.70%	(18,150,859)	60.58%
** Fees, Fines or Charges	(32,594,984)	(22,474,030)	(22,272,825)	(201,205)	99.10%	(10,322,159)	68.33%
** Appropriated Fund Balance	(12,226,170)	0	0	0	--	(12,226,170)	0.00%
*** Local Source Revenue	(945,185,143)	(632,019,924)	(632,344,206)	324,282	100.05%	(312,840,937)	68.90%
*** Federal Revenue	(197,226,344)	(107,385,715)	(104,804,205)	(2,581,509)	97.60%	(92,422,139)	53.14%
*** State Revenue	(186,704,520)	(111,014,251)	(110,611,229)	(403,021)	99.64%	(76,093,291)	59.24%
*** Interfund Revenue	(275,000)	(60,000)	0	(60,000)	0.00%	(275,000)	0.00%
**** County Revenue	(1,329,391,007)	(850,479,889)	(847,759,641)	(2,720,248)	99.68%	(481,631,366)	63.77%
Expense							
** Salaries	185,807,445	107,843,402	101,575,166	6,268,235	94.19%	84,232,279	54.67%
** Non-Salaries	16,690,319	9,220,445	12,611,844	(3,391,399)	136.78%	4,078,475	75.56%
** Countywide Adjustments	(4,966,187)	(3,518,969)	0	(3,518,969)	0.00%	(4,966,187)	0.00%
*** Personnel Related Expense	197,531,577	113,544,877	114,187,010	(642,133)	100.57%	83,344,567	57.81%
*** Fringe Benefits	118,860,667	65,520,566	62,320,361	3,200,205	95.12%	56,540,306	52.43%
** Supplies and Repairs	9,703,780	4,623,989	3,827,042	796,947	82.76%	5,876,738	39.44%
** Other	32,615,400	15,076,382	14,484,258	592,124	96.07%	18,131,143	44.41%
** Contractual	416,406,597	249,853,948	248,855,060	998,888	99.60%	167,551,537	59.76%
** Equipment	1,698,906	850,977	658,784	192,193	77.41%	1,040,122	38.78%
** Allocations	42,262,658	26,942,625	26,821,430	121,194	99.55%	15,441,228	63.46%
** Program Specific	464,925,855	260,697,905	252,697,869	8,000,037	96.93%	212,227,986	54.35%
** Debt Services	56,795,709	27,087,149	27,087,149	(0)	100.00%	29,708,560	47.69%
*** All Other Operating Expense	1,024,408,905	585,132,976	574,431,592	10,701,384	98.17%	449,977,313	56.07%
**** County Expense	1,340,801,149	764,198,419	750,938,963	13,259,456	98.26%	589,862,186	56.01%
***** Net	11,410,142	(86,281,470)	(96,820,678)	10,539,208		108,230,820	

Note on the BMR:

The positive variance indicated should not be interpreted as an estimate of year end surplus. The positive variance is an indication that actuals are staying within budget. The BMR helps the Budget Office identify, understand and resolve financial issues that may emerge during the year. Year end projections are indicated on the preceding page.

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
Revenue								
400000 Real Property Taxes	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	0	100.00%	
400020 Library Real PropTax	-	-	-	-	-	-	-	
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	0	100.00%	
400010 Exemption Removal	(558,114)	(558,114)	(661,332)	103,218	118.49%	103,218	118.49%	
400030 Gn/Sale-Tax Acq Prop	(20,000)	(11,667)	-	(11,667)	0.00%	(20,000)	0.00%	
400040 Other Pay/Lieu-Tax	(4,924,946)	(4,924,946)	(5,148,085)	223,139	104.53%	223,139	104.53%	
400050 Int&Pen on R P Taxes	(16,814,247)	(725,400)	(776,807)	51,407	107.09%	(16,037,440)	4.62%	
400060 Omitted Taxes	(3,000)	(3,000)	(53,645)	50,645	1788.15%	50,645	1788.15%	
466060 Prop Tax Rev Adjust	13,579,322	-	16,779	(16,779)	--	13,562,543	0.12%	
** Property Tax Related	(8,740,985)	(6,223,127)	(6,623,090)	399,963	106.43%	(2,117,895)	75.77%	
402000 Sales Tax EC Purp	(141,802,959)	(80,968,511)	(80,794,961)	(173,550)	99.79%	(61,007,998)	56.98%	<u>Sales Tax</u>
402100 1% Sales Tax-EC Purp	(134,508,244)	(76,803,279)	(76,264,396)	(538,883)	99.30%	(58,243,848)	56.70%	County Share of Sales Tax just .28% lower than
402120 .25% Sales Tax	(33,061,765)	(18,878,043)	(18,912,855)	34,812	100.18%	(14,148,910)	57.20%	budgeted for the period by \$607,465. The Div. of
402130 .5% Sales Tax	(66,122,610)	(37,755,554)	(37,825,710)	70,156	100.19%	(28,296,900)	57.21%	Budget will continue to closely monitor sales tax
** Sales Tax	(375,495,578)	(214,405,387)	(213,797,922)	(607,465)	99.72%	(161,697,656)	56.94%	to ascertain the overall impact on the 2010
402140 Sales Tax to Loc Gov	(259,842,561)	(151,516,362)	(151,516,362)	0	100.00%	(108,326,199)	58.31%	budget.
** Sales Tax to Local Govt.	(259,842,561)	(151,516,362)	(151,516,362)	0	100.00%	(108,326,199)	58.31%	
402300 Hotel Occupancy Tax	(7,752,000)	(2,622,800)	(2,632,744)	9,944	100.38%	(5,119,256)	33.96%	
402500 Off Track Par-Mu Tax	(605,448)	(480,000)	(501,980)	21,980	104.58%	(103,468)	82.91%	
402510 Video Lottery Aid	(354,562)	(354,562)	(371,005)	16,443	104.64%	16,443	104.64%	
415010 Post Mortem Tox	(42,650)	(24,879)	(20,234)	(4,645)	81.33%	(22,416)	47.44%	
415100 Real Estate Tran Tax	(200,000)	(116,667)	(105,318)	(11,349)	90.27%	(94,682)	52.66%	
415160 Mortgage Tax	(450,000)	(262,500)	(255,807)	(6,693)	97.45%	(194,193)	56.85%	
415360 Legal Settlements	-	-	(18,958)	18,958	--	18,958	--	
415500 Prisoner Transport	(15,000)	(8,750)	(10,884)	2,134	124.39%	(4,116)	72.56%	
415620 Commissary Reimb	(147,628)	(86,116)	(86,116)	0	100.00%	(61,512)	58.33%	
415660 DDOP - Probation	(12,900)	(7,525)	(7,525)	-	100.00%	(5,375)	58.33%	
416520 Medical Records	-	-	(13)	13	--	13	--	
416540 Insurance	-	-	-	-	--	-	--	
416550 Early Intrv Priv Ins	(545,977)	(423,487)	(252,335)	(171,152)	59.59%	(293,642)	46.22%	
416570 Po Expo Rabies Reimb	(89,918)	(52,452)	(51,031)	(1,421)	97.29%	(38,887)	56.75%	
416920 Medico-Early Interve	(5,659,199)	(3,181,199)	(3,117,234)	(63,965)	97.99%	(2,541,965)	55.08%	
417500 Repay Em Ast/Adults	(12,741)	(7,432)	(12,720)	5,288	171.14%	(21)	99.83%	
417510 Repay Medical Asst	(6,748,905)	(3,936,861)	(3,883,143)	(53,718)	98.64%	(2,865,762)	57.54%	
417520 Repay-Family Assist	(974,895)	(568,689)	(718,366)	149,677	128.32%	(256,529)	73.69%	
417530 Repay-CWS FosterCare	(895,667)	(522,472)	(594,631)	72,158	113.81%	(301,036)	66.39%	
417550 Repay-SafetyNetAsst	(6,335,429)	(3,695,667)	(3,200,380)	(495,286)	86.60%	(3,135,049)	50.52%	
417560 Repay-Serv For Recip	(130,136)	(75,913)	(77,062)	1,149	101.51%	(53,074)	59.22%	
417570 Fdstamp Fraud Incent	-	-	(21,192)	21,192	--	21,192	--	
417580 Repayments-Hand.Ch.	(77,139)	(44,998)	(81,822)	36,824	181.84%	4,683	106.07%	
418000 Recover-Med Asst	-	-	(864,817)	864,817	--	864,817	--	
418020 Recovr-SafetyNetAsst	-	-	(219,071)	219,071	--	219,071	--	
418030 IV D Admin Repaymnts	(5,567,932)	(3,247,960)	(2,459,583)	(788,377)	75.73%	(3,108,349)	44.17%	
418070 Dental Program	-	-	(0)	0	--	0	--	
418110 Com Coll Respreads	(4,246,018)	(4,246,018)	(4,246,018)	(0)	100.00%	(0)	100.00%	
418120 City Of Buffalo	-	-	(45,000)	45,000	--	45,000	--	

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
418410 OCSE Medical Payments	(1,166,158)	(680,259)	(714,826)	34,567	105.08%	(451,332)	61.30%	
418430 Donated Funds	(865,246)	(504,727)	(504,727)	0	100.00%	(360,519)	58.33%	
420020 ECC Cap Cons-Otr Gvt	(95,000)	(95,000)	(95,000)	-	100.00%	-	100.00%	
420180 Sale-Supp, Oth Govt	-	-	-	-	---	-	---	
420499 OthLocal Source Rev	(95,000)	(62,083)	(39,335)	(22,748)	63.36%	(55,665)	41.41%	
420500 Rent-RI Prop-Concess	(33,515)	(19,550)	(9,770)	(9,781)	49.97%	(23,745)	29.15%	
420550 Rent - 663 Kensington	(8,808)	(5,138)	(5,138)	-	100.00%	(3,670)	58.33%	
421550 Forft Crime Proceed	(327,575)	(285,022)	(424,092)	139,070	148.79%	96,517	129.46%	
422000 Copies	(14,700)	(8,575)	(6,446)	(2,129)	75.17%	(8,254)	43.85%	
422040 Gas Well Drill Rents	(80,000)	(46,667)	(41,085)	(5,582)	88.04%	(38,915)	51.36%	
423000 Refunds P/Y Expenses	(1,000)	(583)	(10,959)	10,375	1878.64%	9,959	1095.87%	
445000 Recovery Int - Sid	(514,040)	(299,857)	(321,868)	22,011	107.34%	(192,172)	62.62%	
445030 Int & Earn - Gen Inv	(644,000)	(423,667)	(696,037)	272,370	164.29%	52,037	108.08%	
445040 Int & Earn-3Rd Party	(85,000)	(49,583)	(29,933)	(19,651)	60.37%	(55,067)	35.21%	
466000 Misc Receipts	(66,500)	(38,792)	(15,451)	(23,340)	39.83%	(51,049)	23.24%	
466020 Minor Sale - Other	(21,500)	(12,542)	(30,081)	17,539	239.85%	8,581	139.91%	
466070 Refunds P/Y Expenses	-	-	(244,883)	244,883	--	244,883	--	
466120 Other Misc DISS Rev	-	-	(3,322)	3,322	--	3,322	--	
466130 Oth Unclass Rev	(17,960)	(5,131)	(64,866)	59,734	1264.09%	46,906	361.17%	
466150 Chlamydia Study Forms	(7,000)	(4,083)	(4,302)	219	105.36%	(2,698)	61.46%	
466180 Unanticip P/Y Rev	-	-	(264,822)	264,822	--	264,822	--	
466260 Intercept-LocalShare	(147,518)	(86,052)	(11,819)	(74,233)	13.73%	(135,699)	8.01%	
466270 Local Sourc - ECC	(16,510)	(9,631)	-	(9,631)	0.00%	(16,510)	0.00%	
466280 Local Srce - ECMCC	(413,150)	(203,088)	(163,958)	(39,130)	80.73%	(249,192)	39.68%	
466290 Local Srce - Erie Ho	(406,000)	(203,500)	(47,688)	(155,812)	23.43%	(358,312)	11.75%	
467000 Misc Depart Income	-	-	(1,100)	1,100	--	1,100	--	
480020 Sale-Excess Material	(150,000)	(147,000)	(219,066)	72,066	149.02%	69,066	146.04%	
480030 Recycling Revenue	(2,400)	(1,400)	(66,304)	64,904	4736.01%	63,904	2762.67%	
** Other Sources	(46,042,724)	(27,158,877)	(27,891,865)	732,988	102.70%	(18,150,859)	60.58%	
402400 E911 Surcharge	-	-	-	-	--	-	--	
406610 HIV Council & Tes	(58,962)	(34,395)	(34,395)	0	100.00%	(24,567)	58.33%	
415000 Medical Exam Fees	(265,950)	(155,138)	(139,788)	(15,350)	90.11%	(126,163)	52.56%	
415050 Treasurer Fees	(50,000)	(29,167)	(27,943)	(1,223)	95.81%	(22,057)	55.89%	
415110 Court Fees	(365,000)	(212,917)	(222,325)	9,408	104.42%	(142,675)	60.91%	
415120 Small Claims Fees	(2,000)	(1,167)	(665)	(502)	57.00%	(1,335)	33.25%	
415130 Auto Fees	(3,300,000)	(2,378,000)	(2,574,316)	196,316	108.26%	(725,684)	78.01%	
415140 Comm of Educ Fees	(125,000)	(72,917)	(61,239)	(11,678)	83.98%	(63,761)	48.99%	
415150 Recording Fees	(6,140,000)	(3,861,667)	(3,811,151)	(50,516)	98.89%	(2,328,849)	62.07%	
415180 Vehicle Use Tax	(5,200,000)	(3,118,333)	(3,142,426)	24,093	100.77%	(2,057,574)	60.43%	
415190 Enhanced Dr Lic Fee	(350,000)	(212,167)	(228,822)	16,655	107.85%	(121,178)	65.38%	
415200 Civil Serv Exam Fees	(50,000)	-	-	-	--	(50,000)	0.00%	
415210 3rd Party Deduct Fee	(21,000)	(12,250)	(7,321)	(4,929)	59.76%	(13,679)	34.86%	
415330 MDT Maint'n Charges	-	-	(18,646)	18,646	--	18,646	--	
415510 Civil Proc Fees-Sher	(975,000)	(568,750)	(540,937)	(27,813)	95.11%	(434,063)	55.48%	
415520 Sheriff Fees	(40,000)	(23,333)	(14,925)	(8,409)	63.96%	(25,076)	37.31%	
415600 Inmate Discip Surch	(3,400)	(1,983)	(2,658)	675	134.02%	(742)	78.18%	
415605 Drug Testing Charge	(35,200)	(20,533)	(22,362)	1,828	108.90%	(12,838)	63.53%	

At the end of the period, or 58.3% of the year, the County has collected 60.58% of the annual Other Sources revenue budget.

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
415610 Restitution Surcharge	(43,590)	(25,428)	(20,250)	(5,177)	79.64%	(23,340)	46.46%	
415630 Bail Fee-Alt / Incar	(25,000)	(14,583)	(26,583)	12,000	182.28%	1,583	106.33%	
415640 Probation Fees	(545,000)	(317,917)	(271,400)	(46,516)	85.37%	(273,600)	49.80%	
415650 DWI Program	(1,906,610)	(647,189)	(527,692)	(119,497)	81.54%	(1,378,918)	27.68%	
415670 Elec Monitoring Ch	(6,805)	(3,970)	(5,731)	1,761	144.37%	(1,074)	84.22%	
415680 Pmt-Home Care Review	(26,000)	(15,167)	(21,109)	5,942	139.18%	(4,891)	81.19%	
416020 Comm Sanitat & Food	(1,175,000)	(685,417)	(622,086)	(63,331)	90.76%	(552,914)	52.94%	
416030 Realty Subdivisions	(20,000)	(11,667)	(2,325)	(9,342)	19.93%	(17,675)	11.63%	
416040 Individ Sewr Sys Opt	(500,000)	(291,667)	(234,083)	(57,584)	80.26%	(265,917)	46.82%	
416070 Private Pay	-	-	-	-	--	-	--	
416090 Pen & Fines-Health	(25,000)	(14,583)	(9,800)	(4,783)	67.20%	(15,200)	39.20%	
416120 Primary Care Services	-	-	0	(0)	--	(0)	--	
416160 TB Outreach	(26,350)	(15,371)	(15,370)	(1)	100.00%	(10,980)	58.33%	
416170 Med. Indigent Prog.	(29,824)	(17,397)	(17,398)	0	100.00%	(12,426)	58.33%	
416180 Podiatry	-	-	(0)	0	--	0	--	
416190 ImmunizationsServices	-	-	(66,886)	66,886	--	66,886	--	
416560 Lab Fees-Other Count	(12,000)	(7,000)	(19,644)	12,644	280.63%	7,644	163.70%	
416580 Training Course Fees	(16,500)	(9,625)	(20,510)	10,885	213.09%	4,010	124.30%	
416610 Pub Health Lab Fees	(370,550)	(216,154)	(129,332)	(86,822)	59.83%	(241,218)	34.90%	
416620 E.I. Srvc-EPST Pr.	(23,200)	(13,533)	(13,533)	(0)	100.00%	(9,667)	58.33%	
418040 Inspec Fee Wght/Meas	(200,000)	(116,667)	(86,340)	(30,327)	74.01%	(113,660)	43.17%	
418050 Item Price Waivr Fee	(225,000)	(131,250)	(153,568)	22,318	117.00%	(71,432)	68.25%	
418400 Subpoena Fees	(41,868)	(24,423)	(12,556)	(11,867)	51.41%	(29,312)	29.99%	
418500 Park & Rec Chgs-Camp	(75,005)	(43,753)	(48,453)	4,700	110.74%	(26,552)	64.60%	
418510 Park & Rec Chgs-Shel	(310,500)	(270,000)	(249,230)	(20,770)	92.31%	(61,270)	80.27%	
418520 Chgs-Park Emp Subsis	(5,154)	(3,007)	(8,109)	5,102	269.70%	2,955	157.32%	
418540 Golf Chg-Greens Fees	(1,200,682)	(855,000)	(724,001)	(130,999)	84.68%	(476,681)	60.30%	
418550 Sale of Forest Prod.	(35,000)	(20,000)	(6,093)	(13,907)	30.46%	(28,907)	17.41%	
418570 Fees-Buffalo Pools	-	-	404	(404)	--	(404)	--	
419000 Library Chgs - Fines	-	-	-	-	--	-	--	
420000 Tx&Assm Svs-Oth Govt	(160,000)	(160,000)	(155,413)	(4,587)	97.13%	(4,587)	97.13%	
420010 Elec Exp Other Govt	(6,623,349)	(6,623,349)	(6,623,349)	(0)	100.00%	(0)	100.00%	
420030 Police Svcs-Oth Gvt	(307,650)	(179,463)	(153,573)	(25,889)	85.57%	(154,077)	49.92%	
420040 Jail Facil - Otr Gvs	(1,247,054)	(786,448)	(876,083)	89,635	111.40%	(370,971)	70.25%	
420060 RemOthGvt Non-SecDet	-	-	(26,805)	26,805	--	26,805	--	
420190 Gen Svc-Oth Gov	(42,000)	(24,500)	(37,691)	13,191	153.84%	(4,309)	89.74%	
420270 GIS Svcs Other Gov	(22,585)	(13,175)	(5,642)	(7,533)	42.82%	(16,943)	24.98%	
421000 Pistol Permits	(57,000)	(33,250)	(48,725)	15,475	146.54%	(8,275)	85.48%	
421500 Fines&Forfeited Bail	(28,046)	(16,360)	(11,335)	(5,025)	69.28%	(16,711)	40.42%	
421510 Fines And Penalties	(10,000)	(5,833)	(8,960)	3,127	153.60%	(1,040)	89.60%	
466010 NSF Check Fees	(2,650)	(1,546)	(1,710)	164	110.61%	(940)	64.52%	
466190 Item Pricing Penalty	(250,000)	(145,833)	(152,080)	6,247	104.28%	(97,920)	60.83%	
466340 STOPDWI VIP Prs Fees	(18,500)	(10,792)	(9,865)	(927)	91.41%	(8,635)	53.32%	
** Fees, Fines or Charges	(32,594,984)	(22,474,030)	(22,272,825)	(201,205)	99.10%	(10,322,159)	68.33%	
402190 Appro. Fund Balance	(12,226,170)	-	-	-	--	(12,226,170)	0.00%	
** Appropriated Fund Balance	(12,226,170)	-	-	-	--	(12,226,170)	0.00%	
*** Local Source Revenue	(945,185,143)	(632,019,924)	(632,344,206)	324,282	100.05%	(312,840,937)	66.90%	

At the end of 58.3% of the year, the County has collected 68.33% of the annual Fees, Fines, or Charges revenue budget.

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
405570 ME 50% Fed Presch	(1,884,814)	(1,099,475)	(1,099,475)	0	100.00%	(785,339)	58.33%	
410040 HUD Rev.MH-D14.235	(2,406,542)	(1,529,048)	(1,529,048)	(0)	100.00%	(877,494)	63.54%	
410070 FA-IV-B Preventive	(2,015,095)	(1,175,472)	(638,677)	(536,795)	54.33%	(1,376,418)	31.69%	
410080 FA-TANF Admin	1,835,629	1,070,784	1,070,784	(0)	100.00%	764,845	58.33%	
410120 FA100 % Alloc FSET	(879,030)	-	704,588	(704,588)	--	(1,583,618)	-80.16%	
410150 SSA-SSI Pri Inc Prg	(48,000)	(28,000)	(44,000)	16,000	157.14%	(4,000)	91.67%	
410180 Fed Aid School Brk	(20,023)	(11,680)	-	(11,680)	0.00%	(20,023)	0.00%	
410200 HUD Rev.MH-D14.238	(1,999,064)	(1,270,135)	(1,270,148)	13	100.00%	(728,916)	63.54%	
410500 FA- Civil Defence	(260,000)	(160,000)	(74,014)	(85,986)	46.26%	(185,986)	28.47%	
410520 Fr Ci Bflo Pol Dept	(19,230)	(11,218)	-	(11,218)	0.00%	(19,230)	0.00%	
411490 Fed Aid - TANF FFFS	(38,088,807)	(21,918,471)	(21,607,940)	(310,531)	98.58%	(16,480,867)	56.73%	
411500 FA-Medical Asst	1,668,681	879,472	1,616,746	(737,274)	183.83%	51,935	96.89%	
411510 FA-Intrdep Agr ECDSS	(71,866)	(41,922)	(21,242)	(20,680)	60.67%	(50,624)	29.56%	
411520 FA-Family Assistance	(4,098,599)	(2,388,953)	(1,848,173)	(540,780)	77.36%	(2,250,426)	45.09%	
411525 FA-ARRA TANF BTSch	-	-	(7,019)	7,019	--	7,019	--	
411540 FA-fr Soc Serv Admin	(35,760,628)	(18,060,366)	(18,431,181)	370,815	102.05%	(17,329,447)	51.54%	
411550 FA-Soc Serv Adm A-87	(665,967)	(288,481)	(330,216)	41,735	114.47%	(335,751)	49.58%	
411570 FA-Fd Stmp Prog Adm	(9,735,359)	(5,328,959)	(5,492,475)	163,516	103.07%	(4,242,884)	56.42%	
411580 FA-50% Alloc-Fset	(2,682,319)	(1,762,666)	(2,100,013)	337,347	119.14%	(582,306)	78.29%	
411590 FA-H E A P	(5,158,912)	(2,009,365)	(816,029)	(1,193,336)	40.61%	(4,342,883)	15.82%	
411610 FA-Serv/Recipients	(4,154,965)	(3,823,730)	(3,408,579)	(415,151)	89.14%	(746,386)	82.04%	
411640 Fed Aid - Day Care	(20,673,993)	(11,625,812)	(8,173,776)	(3,452,036)	70.31%	(12,500,217)	39.54%	
411650 FA-TANF F/C FlipFlop	(12,466,143)	(5,947,429)	(6,745,015)	797,586	113.41%	(5,721,128)	54.11%	
411660 FATANF EAF Flip-Flop	(3,325,796)	(1,906,837)	(1,740,479)	(166,358)	91.28%	(1,585,317)	52.33%	
411670 FA-Refugee&Entrants	(56,000)	(31,107)	(70,577)	147,470	574.07%	122,577	318.89%	
411680 FA-CWS Foster Care	(16,186,888)	(9,157,240)	(8,013,485)	(1,143,755)	87.51%	(8,173,403)	49.51%	
411690 FA-IV-D Incentives	(444,101)	(259,059)	(254,442)	(4,617)	98.22%	(189,659)	57.29%	
411700 FA-TANF Safety Net	(506,850)	(281,539)	(257,735)	(23,804)	91.55%	(249,115)	50.85%	
411780 Fed Aid-Medicaid Adm	(130,393)	(76,063)	(76,063)	0	100.00%	(54,330)	58.33%	
412000 FA-School Lunch Prog	(168,904)	(98,527)	(69,061)	(29,466)	70.09%	(99,843)	40.89%	
412540 Federal Aid FEMA	-	-	(70,531)	70,531	--	70,531	--	
414000 Federal Aid	-	-	(380,061)	380,061	--	380,061	--	
414010 Federal Aid - Other	(1,560)	(910)	(7,838)	6,928	861.33%	6,278	502.44%	
414020 Misc Federal Aid	(16,300)	(9,508)	(5,608)	(3,901)	58.97%	(10,693)	34.40%	
414030 FMAP Revenue	(33,106,247)	(18,685,414)	(22,963,047)	4,277,634	122.89%	(10,143,200)	69.36%	
414070 FED AID-ARRA IV-E FC	(761,840)	(17,128)	(17,128)	0	100.00%	(744,712)	2.25%	
414080 FA-ARRA Adopt Subsid	(768,208)	(0)	127,128	(127,128)	--	(895,336)	-16.55%	
414090 FA-ARRA Food St SNAP	(568,211)	(331,456)	(574,109)	242,653	173.21%	5,898	101.04%	
414100 Hlt Ins Part D Sub	(1,600,000)	-	(78,268)	78,268	--	(1,521,732)	4.89%	
*** Federal Revenue	(197,226,344)	(107,385,715)	(104,804,205)	(2,581,509)	97.60%	(92,422,139)	53.14%	
405000 State Aid Fr Da Sal	(45,500)	(26,542)	-	(26,542)	0.00%	(45,500)	0.00%	
405010 SA-Bd&Cc-PubGoodPool	(100,000)	(46,087)	(58,333)	12,246	126.57%	(41,667)	58.33%	
405150 State Aid - SEMO	-	-	(23,509)	23,509	--	23,509	--	
405170 SA-Crt Fac Incen Aid	(2,166,000)	(1,263,500)	(592,669)	(670,831)	46.91%	(1,573,331)	27.36%	
405180 SA-Art VI-Med Exam	(703,654)	(410,465)	(369,418)	(41,046)	90.00%	(334,236)	52.50%	
405190 St Aid - Oct Testing	(32,000)	(18,667)	(15,631)	(3,036)	83.74%	(16,369)	48.85%	
405200 St Aid - 55A Reimb	(3,000)	(1,750)	-	(1,750)	0.00%	(3,000)	0.00%	

At the end of 58.3% of the year, the County has received 53.14% of budgeted Federal revenue.

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
405210 SA Indigent Defense	(1,950,000)	(1,950,000)	(1,940,171)	(9,829)	99.50%	(9,829)	99.50%	
405220 State Aid - Railroad	-	-	-	-	-	-	-	
405500 SA-Spec Need Presch	(30,430,327)	(17,930,023)	(18,343,467)	413,444	102.31%	(12,086,860)	60.28%	
405520 SA-NYS DOH EI Serv	(4,596,509)	(2,356,297)	(1,832,943)	(523,354)	77.79%	(2,763,566)	39.88%	
405530 SA-Admin Preschool	(404,475)	(235,944)	(235,944)	0	100.00%	(168,531)	58.33%	
405540 SA-Art VI-P H Work	(1,886,685)	(1,100,566)	(984,585)	(115,981)	89.46%	(902,100)	52.19%	
405560 SA-NYS DOH EI Admin	(609,079)	(355,296)	(355,296)	(0)	100.00%	(253,783)	58.33%	
406000 SA-Fr Prob Serv	(1,287,700)	(751,158)	(751,158)	0	100.00%	(536,542)	58.33%	
406010 SA-Fr Nav Law Enforc	(112,000)	(65,333)	-	(65,333)	0.00%	(112,000)	0.00%	
406020 SA-Snomob Lw Enforc	(12,500)	(7,292)	(12,500)	5,208	171.43%	-	100.00%	
406030 SA-ARRA Rock Drug LR	(108,000)	(63,000)	(63,000)	(0)	100.00%	(45,000)	58.33%	
406500 Refugee Hlth Assment	(266,625)	(155,531)	(136,053)	(19,479)	87.48%	(130,572)	51.03%	
406550 Emerg Med Training	(486,985)	(234,075)	(232,157)	(1,918)	99.18%	(254,828)	47.67%	
406560 SA-Art VI-PubHlthLab	(1,492,236)	(859,128)	(783,423)	(75,705)	91.19%	(708,813)	52.50%	
406810 Foren Mntl Health Sr	(1,374,419)	(751,595)	(741,125)	(10,470)	98.61%	(633,294)	53.92%	
406830 SA-Mental Health II	(23,395,754)	(14,864,923)	(14,864,994)	70	100.00%	(8,530,760)	63.54%	
406860 OASAS State Aid	(13,683,640)	(8,694,168)	(8,694,194)	26	100.00%	(4,989,446)	63.54%	State Aid
406880 OMR/DD State Aid	(1,497,211)	(949,373)	(950,420)	1,047	100.11%	(546,791)	63.48%	Formula driven State Aid which appears under budget, mainly in Health and Human Service Departments, is offset by savings in associated expenditures.
406890 Handpd Park Surch	(24,000)	(14,000)	(11,685)	(2,315)	83.46%	(12,315)	48.69%	
407500 SA-Med Assist	2,104,383	883,631	889,517	(5,886)	100.67%	1,214,866	42.27%	
407510 SA-Spec Need Adult	(2,310)	(1,348)	(433)	(915)	32.13%	(1,877)	18.74%	
407520 SA-Family Assistance	(8,611,000)	(4,787,094)	(5,138,612)	351,518	107.34%	(3,472,388)	59.67%	
407525 SA TANF Back to Sch	-	-	(1,754)	1,754	-	1,754	-	
407540 SA- Soc Serv Admin	(27,865,338)	(15,531,447)	(15,433,564)	(97,883)	99.37%	(12,431,774)	55.39%	
407570 SA-Sch Fd Prog	(5,500)	(3,208)	(2,511)	(697)	78.27%	(2,989)	45.65%	
407580 SA-Sch Breakfst Prog	(1,186)	(692)	-	(692)	0.00%	(1,186)	0.00%	
407590 SA-School Lunch Prog	(868)	(506)	-	(506)	0.00%	(868)	0.00%	
407600 SA-Sec Det Other Co	(1,436,487)	(837,951)	(1,029,710)	191,759	122.88%	(406,777)	71.68%	
407610 SA-Sec Det Loc Yth	(3,068,266)	(1,789,822)	(1,789,822)	-	100.00%	(1,278,444)	58.33%	
407615 SA-Non-Sec Loc Yth	(1,249,500)	(728,875)	(728,875)	-	100.00%	(520,625)	58.33%	
407630 SA-Safety Net Assist	(17,410,168)	(9,185,563)	(9,884,902)	699,339	107.61%	(7,525,266)	56.78%	
407640 SA-Emrg Assist/Adult	(783,011)	(456,756)	(350,016)	(106,740)	76.63%	(432,995)	44.70%	
407650 SA-CWS Foster Care	(19,940,169)	(13,323,293)	(13,175,816)	(147,477)	98.89%	(6,764,353)	66.08%	
407670 SAEAF Prev Purch Srv	(2,324,184)	(756,111)	(642,282)	(113,829)	84.95%	(1,681,902)	27.63%	
407680 SA-Serv Fr Recipnts	(9,438,887)	(5,656,017)	(5,772,093)	116,076	102.05%	(3,666,794)	61.15%	
407710 SA-Legal Serv/Disab	-	-	-	-	-	-	-	
407720 SAHndcp Ch Local Mnt	(286,388)	(171,833)	(230,014)	58,181	133.86%	(56,374)	80.32%	
407730 State Aid - Burials	(26,000)	(15,167)	(1)	(15,166)	0.01%	(25,999)	0.00%	
407740 SA-Vetrns Serv Agens	(30,000)	(17,500)	-	(17,500)	0.00%	(30,000)	0.00%	
407780 State Aid - Day Care	(7,197,869)	(4,012,834)	(3,770,068)	(242,766)	93.95%	(3,427,801)	52.38%	
408000 SA-Youth Progs	(50,832)	(29,652)	(29,652)	-	100.00%	(21,180)	58.33%	
408010 Youth-Advance Prog	-	-	(0)	0	-	0	-	
408020 Youth-Reimb Programs	(507,500)	(296,042)	(288,241)	(7,801)	97.37%	(219,259)	56.80%	
408030 Yth-Runaway Adv Prog	(57,300)	(33,425)	(33,425)	(0)	100.00%	(23,875)	58.33%	
408040 Yth-Runway Reim Prog	(97,900)	(57,108)	(57,108)	(0)	100.00%	(40,792)	58.33%	
408050 Yth-Homeles Adv Prog	(13,800)	(8,050)	(8,807)	757	109.40%	(4,993)	63.82%	
408060 Yth-Homeles Reim Pro	(184,053)	(107,364)	(129,423)	22,059	120.55%	(54,630)	70.32%	

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
408110 SA-SDPP Grant Prog	-	-	1	(1)	--	(1)	--	
408530 SA-Crim Justice Prog	(454,276)	(264,994)	(269,619)	4,624	101.75%	(184,657)	59.35%	
409000 State Aid Revenues	(589,904)	(344,111)	(404,029)	59,918	117.41%	(185,875)	68.49%	
409010 State Aid - Other	(237,302)	(218,552)	(218,486)	(66)	99.97%	(18,816)	92.07%	
409030 SA-Main-Lieu of Rent	(270,606)	(157,854)	(118,810)	(39,044)	75.27%	(151,796)	43.91%	
*** State Revenue	(186,704,520)	(111,014,251)	(110,611,229)	(403,021)	99.64%	(76,093,291)	59.24%	At the end of the period, or 58.3% of the year, the County has received 59.24% of budgeted State revenue.
450000 Interfnd Rev Non-Sub	(275,000)	(60,000)	-	(60,000)	0.00%	(275,000)	0.00%	
486000 Interfnd Rev Subsidy	-	-	-	-	--	-	--	
*** Interfund Revenue	(275,000)	(60,000)	-	(60,000)	0.00%	(275,000)	0.00%	
**** County Revenue	(1,329,391,007)	(850,479,889)	(847,759,641)	(2,720,248)	99.68%	(481,631,366)	63.77%	

**2010 July Budget Monitoring Report
Detail by Account**

Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
Expense								
500000 Full Time - Salaries	171,292,773	99,690,626	93,985,404	5,705,222	94.28%	77,307,369	54.87%	At the end of July, the County has spent 54.67% of budgeted salaries.
500010 Part Time - Wages	3,698,453	2,023,686	1,594,159	429,527	78.78%	2,104,294	43.10%	
500020 Regular PT - Wages	10,302,629	5,867,262	5,738,843	128,419	97.81%	4,563,786	55.70%	
500030 Seasonal - Wages	513,590	261,828	256,760	5,068	98.06%	256,830	49.99%	
** Salaries	185,807,445	107,843,402	101,575,166	6,268,235	94.19%	84,232,279	54.67%	
500300 Shift Differential	1,065,163	587,634	605,185	(17,552)	102.99%	459,978	56.82%	Increased overtime mainly in the Jail, Health, Buildings and Grounds and Social Service departments contribute to the negative variance in this account.
500320 Uniform Allowance	646,500	154,500	154,500	-	100.00%	492,000	23.90%	
500330 Holiday Worked	1,527,050	751,309	814,834	(63,526)	108.46%	712,216	53.36%	
500340 Line-up Pay	1,695,193	947,288	928,502	18,786	98.02%	766,691	54.77%	
500350 Other Employee Pymts	301,086	173,426	218,804	(45,379)	126.17%	82,282	72.67%	
501000 Overtime	11,455,327	6,606,289	9,890,017	(3,283,729)	149.71%	1,565,310	86.34%	
** Non-Salaries	16,690,319	9,220,445	12,611,844	(3,391,399)	136.78%	4,078,475	75.56%	
504990 Reductions Per Srv	(6,109,322)	(3,518,969)	-	(3,518,969)	0.00%	(6,109,322)	0.00%	
504992 Contract Salary Res	1,143,135	-	-	-	--	1,143,135	0.00%	
** Countywide Adjustments	(4,966,187)	(3,518,969)	-	(3,518,969)	0.00%	(4,966,187)	0.00%	
*** Personnel Related Expense	197,531,577	113,544,877	114,187,010	(642,133)	100.57%	83,344,567	57.81%	
502000 Fringe Benefits	118,860,667	65,520,566	(143)	65,520,709	0.00%	118,860,810	0.00%	
502010 Employer FICA	-	-	7,035,859	(7,035,859)	--	(7,035,859)	--	
502020 Empl'r FICA-Medicare	-	-	1,644,238	(1,644,238)	--	(1,644,238)	--	
502030 Employee Health Ins	-	-	18,373,138	(18,373,138)	--	(18,373,138)	--	
502040 Dental Plan	-	-	1,184,090	(1,184,090)	--	(1,184,090)	--	
502050 Worker's Compensation	12,160,947	7,004,705	11,855,038	(4,850,332)	169.24%	305,909	97.48%	
502060 Unemployment Ins	-	-	328,260	(328,260)	--	(328,260)	--	
502070 Hosp & Med-Retirees'	-	-	9,508,671	(9,508,671)	--	(9,508,671)	--	
502090 Hlth Ins Waiver	-	-	232,880	(232,880)	--	(232,880)	--	
502100 Retirement	-	-	18,989,547	(18,989,547)	--	(18,989,547)	--	
502130 Wkrs Cmp Otr Fd Reim	(11,060,947)	(6,371,105)	(6,299,139)	(71,966)	98.87%	(4,761,808)	56.95%	
502140 3rd Party Recoveries	(1,100,000)	(633,600)	(532,078)	(101,522)	83.98%	(567,922)	48.37%	
*** Fringe Benefits	118,860,667	65,520,566	62,320,361	3,200,205	95.12%	56,540,306	52.43%	
505000 Office Supplies	1,185,826	583,069	414,194	168,875	71.04%	771,631	34.93%	
505200 Clothing Supplies	383,977	202,596	106,075	96,521	52.36%	277,902	27.63%	
505400 Food & Kitchen Supp	2,017,287	1,085,291	1,067,032	18,259	98.32%	950,255	52.89%	
505600 Auto Tr & Hvy Eq Sup	2,324,674	992,616	884,115	108,501	89.07%	1,440,559	38.03%	
505800 Medical & Hlth Supp	1,753,872	841,318	565,367	275,951	67.20%	1,188,504	32.24%	
506200 Maintenance & Repair	2,038,145	919,099	790,259	128,841	85.98%	1,247,886	38.77%	
** Supplies and Repairs	9,703,780	4,623,989	3,827,042	796,947	82.76%	5,876,738	39.44%	
555000 General Liability	9,421,000	3,406,000	(90,588)	3,496,588	-2.66%	9,511,588	-0.96%	
555010 Settlmnts/Jdgmnts-Lit	-	-	2,803,767	(2,803,767)	--	(2,803,767)	--	
555020 Travel & Mileage-Lit	-	-	3,191	(3,191)	--	(3,191)	--	
555030 Litig & Rel Disburs.	-	-	426,980	(426,980)	--	(426,980)	--	
555040 Expert/Cons Fees-Lit	-	-	21,914	(21,914)	--	(21,914)	--	
555050 Insurance Premiums	-	-	227,490	(227,490)	--	(227,490)	--	
* Risk Retention	9,421,000	3,406,000	3,392,753	13,247	99.61%	6,028,247	36.01%	
510000 Local Mileage Reimb	995,079	547,963	519,838	28,125	94.87%	475,241	52.24%	
510100 Out Of Area Travel	216,631	109,572	63,177	46,395	57.66%	153,454	29.16%	
510200 Training And Educat	431,835	311,648	246,173	65,474	78.99%	185,662	57.01%	

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Account	Annual Budget	Period Budget January-July	Actuals January-July	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
511000 Control Board Expense	400,000	233,333	422,838	(189,505)	181.22%	(22,838)	105.71%	
515000 Utility Charges	2,410,615	1,322,232	1,211,458	110,774	91.62%	1,199,157	50.26%	
516040 DSS Trng & Edu Pro	3,493,177	1,421,410	1,189,473	231,937	83.68%	2,303,704	34.05%	
530010 Chargebacks	1,138,660	664,218	750,100	(85,882)	112.93%	388,560	65.88%	
530030 Pivot Wage Subsidies	3,295,710	1,109,043	1,074,011	35,032	96.84%	2,221,699	32.59%	
545000 Rental Charges	5,128,763	3,084,047	2,767,433	316,614	89.73%	2,361,329	53.96%	
530000 Other Expenses	5,683,930	2,866,916	2,847,004	19,912	99.31%	2,836,927	50.09%	
** Other	32,615,400	15,076,382	14,484,258	592,124	96.07%	18,131,143	44.41%	
* Non Profit Agency Subsidy	11,931,050	8,494,965	8,451,203	43,762	99.48%	3,479,847	70.83%	
* Non Profit Purchase of Servic	75,665,877	47,522,158	47,165,187	356,970	99.25%	28,500,689	62.33%	
516020 Pro Ser Cnt And Fees	12,579,626	5,540,071	4,960,501	579,570	89.54%	7,619,125	39.43%	
516021 Bonadio Group	120,000	70,000	69,998	2	100.00%	50,002	58.33%	
516022 Ctr Trans Excellence	925,284	539,749	539,747	2	100.00%	385,537	58.33%	
516030 Maintenance Contracts	3,593,412	2,446,667	2,304,895	141,772	94.21%	1,288,516	64.14%	
516042 Foreclosure Action	175,000	-	-	-	-	175,000	0.00%	
516080 Life Safety Contrct	737,423	332,467	332,448	19	99.99%	404,975	45.08%	
520020 Co Res Enrl Comm Col	4,952,555	2,586,755	2,596,724	(9,969)	100.39%	2,355,831	52.43%	
520040 Curr Pymts Mass Tran	3,657,200	2,742,900	2,742,900	(0)	100.00%	914,300	75.00%	
520050 Garbage Disposal	85,000	28,583	20,000	8,583	69.97%	65,000	23.53%	
520070 Buffalo Bills Maint	4,329,553	2,634,275	2,634,275	(0)	100.00%	1,695,278	60.84%	
520000 Municipal Assoc Fees	90,000	52,500	3,050	49,450	5.81%	86,950	3.39%	
520010 Tx&Asses-Co Ownd Pr	1,000	583	-	583	0.00%	1,000	0.00%	
* Professional Svcs Contracts a	31,246,052	16,974,550	16,204,539	770,011	95.46%	15,041,513	51.86%	
516050 Dept Payments-ECMCC	7,610,033	3,876,165	4,309,145	(432,980)	111.17%	3,300,888	56.62%	
516051 ECMCC Drug & Alcohol	397,493	298,118	203,592	94,525	68.29%	193,901	51.22%	
516052 ECMCC Vocational Reh	400,000	299,997	133,398	166,599	44.47%	266,602	33.35%	
* ECMCC Payments	8,407,526	4,474,279	4,646,135	(171,856)	103.84%	3,761,391	55.26%	
516060 Sales Tax Loc Gov 3%	259,842,561	151,516,362	151,516,362	(0)	100.00%	108,326,199	58.31%	
516070 Flat Dist from 1%	12,500,000	12,500,000	12,500,000	-	100.00%	-	100.00%	
520030 NF&TA-Share Sales Tax	16,813,531	8,371,633	8,371,633	0	100.00%	8,441,898	49.79%	
* Sales Tax to Local Government	289,156,092	172,387,995	172,387,995	0	100.00%	116,768,097	59.62%	
** Contractual	416,406,597	249,853,948	248,855,060	998,888	99.80%	167,551,537	59.76%	
561410 Lab & Tech Eqt	926,171	433,487	384,716	48,771	88.75%	541,456	41.54%	
561420 Office Furn & Fixt	270,167	178,148	149,930	28,218	84.16%	120,238	55.50%	
561430 Bldg Grs & Hvy Eq	43,496	22,000	396	21,604	1.80%	43,100	0.91%	
561440 Motor Vehicles	459,071	217,343	123,743	93,600	56.93%	335,329	26.96%	
** Equipment	1,698,906	850,977	658,784	192,193	77.41%	1,040,122	38.78%	
559000 County Share - Grants	4,283,813	1,305,977	1,174,555	131,421	89.94%	3,109,258	27.42%	
570000 InterFund Trans-Subs	1,193,735	47,914	-	47,914	0.00%	1,193,735	0.00%	
570020 Interfund - Road	10,445,084	4,400,455	4,400,455	0	100.00%	6,044,629	42.13%	
570030 Interfund-ECC	15,629,317	15,420,778	15,420,778	-	100.00%	208,539	98.67%	
570050 InterFund Trans-Cap	100,000	-	-	-	-	100,000	0.00%	
575040 I/F Expense-Utility	5,026,300	2,499,640	2,278,998	220,642	91.17%	2,747,302	45.34%	
* Interfund Expense	36,678,249	23,674,764	23,274,786	399,979	98.31%	13,403,463	63.46%	
910600 ID Purchasing Srvc	(181,700)	(105,992)	(105,992)	0	100.00%	(75,708)	58.33%	
910700 ID Fleet Services	(959,300)	(559,592)	(402,104)	(157,488)	71.86%	(557,196)	41.92%	
911200 ID Comptroller's Srvc	-	-	-	-	-	-	-	

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911400 ID District Atty Srv	(119,836)	(59,616)	(54,399)	(5,217)	91.25%	(65,437)	45.39%	
911490 ID DA Grant Srv	40,000	23,333	18,540	4,793	79.46%	21,460	46.35%	
911500 ID Sheriff Div. Srvs	-	(0)	-	(0)	0.00%	-	--	
911630 ID Correctional Fac	-	-	-	-	--	-	--	
912000 ID DSS Service	-	0	-	0	0.00%	-	--	
912215 ID DPW Mail Srvs	(22,040)	(12,857)	(12,857)	(0)	100.00%	(9,183)	58.33%	
912220 ID Build&Grounds Srv	-	0	-	0	0.00%	-	--	
912300 ID Highways Services	91,450	53,346	33,413	19,933	62.63%	58,038	36.54%	
912400 ID Mental Health Srv	-	-	-	-	--	-	--	
912420 ID Forensic MH Srv	-	(0)	-	(0)	0.00%	-	--	
912490 ID Mntl Hlth Grant	10,510,778	6,131,287	6,131,287	(0)	100.00%	4,379,491	58.33%	
912520 ID Youth Deten Srvs	-	0	-	0	0.00%	-	--	
912530 ID Youth Bureau Srvs	-	-	-	-	--	-	--	
912600 ID Probation Services	(3,035)	(1,770)	-	(1,770)	0.00%	(3,035)	0.00%	
912700 ID Health Services	(108,188)	(63,110)	(33,980)	(29,130)	53.84%	(74,208)	31.41%	
912720 ID Health EMS Srv	(6,787)	(3,959)	-	(3,959)	0.00%	(6,787)	0.00%	
912730 ID Health Lab Srv	(17,035)	(9,937)	(4,256)	(5,681)	42.83%	(12,779)	24.99%	
912740 ID Med Ex Services	-	-	-	-	--	-	--	
913000 ID Veterans Services	-	0	-	0	0.00%	-	--	
914000 ID CW Accts Budget	(37,777)	(22,037)	-	(22,037)	0.00%	(37,777)	0.00%	
916000 ID County Attny Srv	(71,460)	(41,685)	-	(41,685)	0.00%	(71,460)	0.00%	
916200 ID Env & Plan Srv	(88,992)	(51,912)	(51,912)	(0)	100.00%	(37,080)	58.33%	
916300 ID Senior Services	(340,004)	(198,336)	(142,167)	(56,168)	71.68%	(197,837)	41.81%	
916500 ID CPS Services	(2,070,000)	(1,207,500)	(1,207,500)	-	100.00%	(862,500)	58.33%	
942000 ID Library Services	299,946	174,969	149,973	24,996	85.71%	149,973	50.00%	
980000 ID DISS Services	(1,331,611)	(776,773)	(771,401)	(5,372)	99.31%	(560,210)	57.93%	
* Interdepartmental Billings	5,584,409	3,267,860	3,546,644	(278,784)	108.53%	2,037,765	63.51%	
** Allocations	42,262,658	26,942,625	26,821,430	121,194	99.55%	15,441,228	63.46%	
525000 MMIS-Medicaid Loc Sh	200,523,333	112,263,221	112,263,221	(0)	100.00%	88,260,112	55.99%	
525020 UPL Expense	8,007,970	8,007,970	8,007,970	-	100.00%	-	100.00%	
525030 MA - Gross Loc Pymts	3,706,297	2,351,000	1,694,592	656,408	72.08%	2,011,705	45.72%	
525040 Family Assistance-FA	38,099,500	20,893,013	21,151,944	(258,931)	101.24%	16,947,556	55.52%	
525045 Back to Sch Benefits	-	-	76,560	(76,560)	-	(76,560)	--	
525050 CWS - Foster Care	61,911,490	35,248,103	32,860,040	2,388,063	93.22%	29,051,450	53.08%	
525060 Safety Net Assist	39,472,078	21,316,804	22,116,333	(799,529)	103.75%	17,355,745	56.03%	
525070 Emer Assist To Adlts	1,575,862	919,253	718,977	200,276	78.21%	856,885	45.62%	
525080 Ed Handicapped Child	704,082	422,449	555,815	(133,366)	131.57%	148,267	78.94%	
525090 Child Care - DSS	33,207,910	18,913,510	15,345,878	3,567,632	81.14%	17,862,032	46.21%	
525100 Housekeeping - DSS	36,486	21,284	2,353	18,931	11.05%	34,133	6.45%	
525110 Meals On Wheels WNY	66,650	38,879	41,873	(2,994)	107.70%	24,777	62.83%	
525120 Adult Special Needs	2,310	1,348	433	915	32.10%	1,878	18.72%	
525130 State Training Schls	3,538,766	1,954,280	2,080,912	(126,632)	106.48%	1,457,854	58.80%	
525140 HEAP Program Costs	1,000,000	83,333	(1,119,908)	1,203,241	-1343.89%	2,119,908	-111.99%	
525150 DSH Expense	8,000,000	-	-	-	--	8,000,000	0.00%	
528000 Svcs Spec Need Child	65,063,121	38,257,625	36,900,876	1,356,749	96.45%	28,162,245	56.72%	
530020 Independent Living	10,000	5,833	-	5,833	0.00%	10,000	0.00%	
** Program Specific	464,925,855	260,697,905	252,697,869	8,000,037	96.93%	212,227,986	54.35%	

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551200 Interest - RAN	419,061	419,061	419,061	0	100.00%	0	100.00%	
551600 Interest - BAN	1,175,976	1,175,976	1,175,976	0	100.00%	0	100.00%	
570040 I/F Subsidy Debt Srv	55,200,672	25,492,112	25,492,113	(1)	100.00%	29,708,559	46.18%	
** Debt Services	56,795,709	27,087,149	27,087,149	(0)	100.00%	29,708,560	47.69%	
*** All Other Operating Expense	1,024,408,905	585,132,976	574,431,592	10,701,384	98.17%	449,977,313	56.07%	
**** County Expense	1,340,801,149	764,198,419	750,938,963	13,259,456	98.26%	589,862,186	56.01%	
***** Net	11,410,142	(86,281,470)	(96,820,678)	10,539,208		108,230,820		

**Erie County Lean Six Sigma Projects
Wave 2.0 Green Belt - 1st Quarter 2010**

Department	Project Name	Description	2009 EC Savings (Bold= hard \$'s)	2010 EC Projected Savings (Bold= hard \$'s)
Dept of Health	Special Needs Early Intervention Program Dept 12750, Line 528000	This program authorizes and pays for services for infants and toddlers (birth-2 years old) with developmental delays. The program authorizes over \$13,000,000 (with a 30% County share) in payments per year and is experiencing a 12% annual growth rate. This project will improve service delivery by implementing a family centered methodology that targets parent involvement which could result in more efficient service delivery, increased quality of services and parent/ caregiver satisfaction with less direct services. Primary metric is average number of services per month per child vs. prior year baseline. 2009 services per month decreased 6% from 2008 baseline. Gross savings is \$778,308 and \$1,111,643 for 2009 and 2010 respectively. EC Share is 30%, 1Q 2010 - Services per month per child down 14% from baseline. 1Q 2010 savings are; \$417,972 gross, \$125,392 net. On track to meet 2010 savings target of \$333,493.	\$233,493	\$333,493
Real Property Tax	Delinquent Real Property Taxes	Focus to improve collection of delinquent taxes and related charges owed to Erie County. Delinquent dollars approximate \$35,000,000 in total. Target is to maximize dollars collected. Primary metric is delinquent dollars collected as a % of delinquent pool. Baseline is 2008.. 2009 total collections is \$5,517,628 higher, and delinquent collections is \$3,981,478 higher than 2008. Delinquent collection rate for 2009 was 44.8% vs. 2008 baseline of 43% - \$615,600 improvement 1Q 2010 is 11.7% vs. 1Q 2008 baseline of 10.9% - \$312,800 improvement. On track to meet \$600,000 2010 target.	\$615,600	\$600,000
Personnel	Hiring Process	To review, analyze and streamline the hiring process, decreasing the length of time it takes to fill a vacancy in the Department of Social Services. Currently the Department has approximately 134 vacancies with an average fill time of 107 days (based on sample data set from 2008). The goal will be to identify waste in the process and reduce overall cycle time. Getting qualified candidates hired quicker will provide better service to County residents, reduce processing backlogs, and in some instances reduce overtime. Primary metric is average number of days to fill a position from F77 date to PO1 date vs. sampling baseline of 107 days. Sept. 2009 fills averaged 102 days.	0	0
Purchasing	Department Purchase Orders	DPO's are an acceptable purchasing process when used for emergencies and/or one-time purchases under \$1,000. However, DPO purchases bypass approval requirements and controls by the Purchasing, Budget and DISS Departments. Data shows departments are paying more for products, services and shipping that are included in existing bids. In addition, DPO purchases are not currently captured by SAP and cannot be included in total usage figures used by Purchasing that could further leverage power buys for Erie County. The goal will be to reduce DPO usage and lower base prices paid and additional shipping/handling costs. Primary metric is DPO spend vs.2008 baseline. 2009 DPO spend is \$592,800 lower than 2008. 1Q 2010 is \$361,806 vs. \$263,995 in 2009, and \$ in 2008. On track to meet \$600,000 2010 target.	\$592,800	\$600,000
CPS	911 Public Safety Answering Points	There are 21 Public Safety Answering Points (PSAPs) with a total of 95 Call Taking Positions in Erie County. The hardware currently used in at least 59 of these positions will be obsolete by 2010. The project objective is to reduce the future cost while preserving the safety of the citizens of Erie County. Committees for Police and Fire across Erie County have been formed to determine next steps. RFP for upgraded equipment to be issued.	\$0	\$0
DISS	High Speed Copier/Printer Optimization	High speed/volume copier/printers are located in the Rath Building on the 15th floor and sub-basement print shop resulting in redundancy of equipment and staffing. DISS needs to reduce turnaround time on orders and encourage reducing production on convenience machines located in offices throughout the county. The project will focus on consolidating high speed/high volume copier/printers in the Rath building and reduce usage of convenience copiers and multi-function devices (MFDs). Primary metric is reduction in number of convenience copier images and shift to print shop images. 1st quarter image transfer to print shop 1,683,169 impressions resulting in a savings of \$26,426. On track to meet \$200,000 2010 target.	\$135,213	\$200,664
County Attorney	Workers Compensation	Workers compensation expense approximates \$10,000,000 annually. Each Department/Division throughout EC employs different management practices in their handling of WC claims. Payouts are significantly trending up each year due to increases in medical costs, statutory increases in weekly indemnity limits, and other factors. The project will focus to re-engineer existing processes, ensure timely filing of all required documentation, and timely resolution of open claims. Project identified several opportunities requiring additional data/analysis to be pursued in subsequent efforts in 2010.	\$0	\$0
Environment & Planning	Paper Recycling-Rath Building	The weight of paper sent for recycling at the Rath Building is not maximized. Due to lack of knowledge or awareness, recycleable paper is being placed in the regular trash by employees or maintenance. The project will optimize recycle revenue potential, and increase the amount of paper recycled at the Rath Building through employee education and recycling promotion. Benefits include; Increased recycling revenue through increased paper volumes, reduced solid waste disposal, and savings of energy, natural resources, and landfill space. Primary metric is weight of recycled paper and resulting revenues.	\$0	\$13,420
Social Services	Child Protective Services	Child Protective Services; investigates calls received from Albany dealing with abuse and/or neglect, makes a determination with regard to abuse and neglect, arranges for services for families as needed to ensure safety and reduce future risk, and takes families to court if necessary to ensure safety of the children of Erie County. The project will focus on streamlining processing and reduce the amount of overtime. 1st quarter overtime \$18,261 lower than baseline. On track to meet \$73,000 2010 target.	\$67,007	\$73,044
Social Services	Length of Stay for Homeless	Social Services is required by Federal and State mandate to place homeless individuals and families while working towards more permanent housing. This program costs approximately \$2,300,000 annually (County share is 44%). Focus will be on re-engineering the process and engagement of the provider community to reduce lengths of stay for emergency shelter placement and accelerate more permanent housing placement. Primary metric is average length of stay in temporary housing 26.9 days per 1Q 2009. Goal is to reduce by 2 days.	\$0	\$102,864
TOTAL			\$1,644,113	\$1,923,465

\$1,644,113

\$1,923,465

**Erie County Lean Six Sigma Projects
Wave 3.0 Green Belt - 1st Quarter 2010**

Department	Project Name	Description	2009 EC Savings (Bold= hard \$'s)	2010 EC Projected Savings (Bold= hard \$'s)
Dept. of Health	Dental Clinic	The Erie County Dental Clinic provides a range of services that include exams, x-rays, fillings, extractions and cleanings for Erie County residents. The School Dental Program is a separate outreach program that educates 2nd and 4th grade students on the importance of oral health care. The project will look for opportunities to improve the number of children examinations and return visits for services to increase revenues. Submitted 2010 Budget called for reduction of clinic operations.	\$0	\$0
Social Services	3209 Waiver - Temporary Assistance Case opening and maintenance	The project will review case processing to reduce; cycle time, error rates, and duplication of work. The current process is redundant, prone to error, involves constant rework, and includes several individuals to process a single transaction. DEO time is being redeployed to other functions. Gross savings are estimated at \$7,333 and \$88,000 for 2009, 2010 respectively. EC Share is 40%.	\$2,933	\$35,200
Central Police Services, Probation, Sheriff	Release Under Supervision*	Identify opportunities to increase the number of referrals (for low risk offenders) from Judges for Release Under Supervision. This will help to reduce jail overcrowding and save the county approximately \$128.28 per day per inmate. 1st quarter 2010 - 140 weekend referrals, 10 daily and 2 suburban referrals.	\$45,064	\$260,000
Sheriff	Holding Center - City Court	Identify opportunities to more efficiently process and move offenders (people and associated paperwork) to and from City Court. 173 OT shifts reduced 5/09-9/09 vs. same period in 2008. 1Q 2010 update pending.	\$50,000	\$100,000
Dept. of Information Services	Help Desk	Reduce the cycle time to complete a help desk ticket (from the time the user calls in until the call is resolved to the user's satisfaction). Seek opportunities to eliminate redundant Maintenance and Hardware Costs.	\$0	\$0
Mental Health	Re-entry Initiative*	NYS parolees wait an extended period of time in the Erie County jail to complete the restoration process. This results in the increase of the number of bed days. The current number of bed days per month is 2100. The project will seek to decrease the cycle time for a parolee to be restored back on parole in the community. 1Q 2010 update pending.	\$0	\$50,000
Sewer	Complaint Calls Response Efficiency	The project will review the number and types of complaint calls and seek to reduce the number of calls and reduce cycle time to successfully respond to complaints.	\$4,000	\$24,000
Mental Health, Dept. of Health, Social Services	Coordinated Jail Services*	The project will review Re-arrest/Recidivism rates in the Erie County Holding Center (ECHC) and Erie County Correctional Facility (ECCF). Identify opportunities to improve links for seriously mentally ill individuals incarcerated in ECHC/ECCF to community diversion services and Specialty Courts through Erie County Adult Mental Health Services, Forensic Division. This will reduce the length of stay (and related costs) to the County. 1Q 2010 update pending.	\$0	\$50,000
Social Services	Day Care	The project will examine opportunities to reduce the number of Over grants (overpayments) to individuals receiving Day Care payments and redistribute dollars to persons in need. As of December 2009, 51 over grant cases identified, redistributing \$97,468 to appropriate recipients. 1st quarter 2010 86 over grant cases identified, redistributing \$102,572.	\$97,468	\$102,572
TOTAL			\$199,465	\$621,772

*Using \$128.28 average - daily cost from "Cost of Operation Jail" January 2009

**Erie County Lean Six Sigma Projects
Wave 4.0 Green Belt - 1st Quarter 2010**

Department	Project Name	Description	2010 EC Projected Savings (Bold= hard \$'s)	2011 EC Projected Savings (Bold= hard \$'s)
Probation	Pre-Sentence Investigation Process	Reduce the time to process a Pre-Sentence Investigation (PSI) report between conviction and sentencing. Focus is on delays in the transcription process.	\$24,853	\$115,983
Real Estate & Asset Management	Facilities Optimization	Optimize exterior facilities management across all County departments. Determine the most efficient use of resources to reduce overall costs. This includes; equipment, 3rd party contracting, travel time, and expertise.	\$92,641	\$92,641
Budget	Equipment Purchasing/Sharing	Improve equipment purchasing and sharing by; increasing efficiency, reducing fleet size, improve fleet age and condition, and decrease maintenance/fuel costs.	TBD	TBD
Environment & Planning	GIS Routing & Scheduling	Increase the efficiency for scheduling and routing of field workers conducting Weights & Measures, and Department of Health Inspections. The project will focus on maximizing the number of site visits through more efficient scheduling/routing, and increasing time spent in the field (out of the office).	TBD	TBD
Health	Special Needs - Early Intervention Providers/Therapists	Implement an Amendment tracking measurement system to determine if there is variation across providers and therapists in the type and number of services received by program recipients. Recognize providers who engage and leverage family members in the treatment process resulting in successful outcomes and child/parent satisfaction. Savings are incorporated in Wave 2.0 Special Needs project.		
Social Services	Long-term Care/Nursing Home Process	Streamline and standardize the Long-Term Care application process and provide benefits in a timely manner. The project will focus on reducing cycle times, improving processing capacity, and reducing the use of overtime.	TBD	TBD
Office of the Disabled	Workers Compensation - Back to Work Program	Workers Compensation costs have increased to over \$12,000,000 annually. The project will strive to implement a "Return to Work" modified duty program to reduce the time and related costs for employees on extended outages.	TBD	TBD
County Attorney	Business Certification Process - Minority and Woman Owned Businesses	The cycle time to process Minority Business Enterprise (MBE) and Women Business Enterprise (WBE) applications is too long. The project will focus on streamlining the application and approval process to facilitate more business awarded to MBEs and WBEs.	TBD	TBD
TOTAL			\$117,494	\$208,624