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The Honorable Mark C. Poloncarz  
Erie County Executive  
Rath County Office Building, 16<sup>th</sup> Floor  
95 Franklin Street  
Buffalo, New York 14202

Re: ECMCC Board of Directors Appointment Process

Dear County Executive Poloncarz:

As you are aware, Erie County Medical Center Corporation ("ECMCC") and the County of Erie ("County") entered into a Settlement Agreement that, among other things, set forth an agreed upon process for the appointment of members to the Board of Directors of ECMCC. Pursuant to section 8 of the Settlement Agreement Between Erie County Medical Center Corporation and County of Erie, New York dated December 30, 2009, and the First Amendment to the Settlement Agreement Between Erie County Medical Center Corporation and the County of Erie, New York dated October 11, 2012, ECMCC is submitting a list of three (3) persons from which you may make your appointment:

- (1) Christopher J. O'Brien
- (2) Betty Calvo-Torres
- (3) Ronald Chapin

ECMCC is familiar with each of the individuals identified on the above list and believes that each of these individuals possesses skills and experience that would promote the best interests of ECMCC and further its mission to provide every patient the highest quality of care delivered with compassion.

Thank you for your cooperation.

Very truly yours,



Kevin M. Hogan  
Chair, Board of Directors

Cc: Erie County Legislature