



Niagara Frontier Transportation Authority
Serving the Niagara Region

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April 3, 2012

Mr. Robert Graber
Clerk of the Legislature
County of Erie
92 Franklin Street, 4th Floor
Buffalo, NY 14202

Re: Niagara Frontier Transportation Authority

Dear Mr. Graber:

Enclosed is a CD containing a PDF of the revised version of the five year capital plan for fiscal years ending March 31, 2013–2017 and the annual operating budget for fiscal year end 2013. On December 19, 2011, the NFTA Board passed the budget and pursuant to Public Authorities Law Section 2801 this was submitted prior to December 31, 2011.

We have updated the budget assumptions noted below based on more current information and we are presenting a revised balanced budget.

Revenues are increasing \$7,878,535 primarily due to restored service levels and a projected \$.25 fare increase effective May 1, 2012, partially offset by lower BNIA concessions/commissions, based on more recent trends.

Increased New York State Operating Assistance of \$2,919,600.

Operating Assistance (excluding New York State Operating Assistance) is increasing \$1,101,257 due to higher Erie County Sales Tax, based on more recent trends, and increased 88c funds due to an adjustment from our capital funds based on a revised five year capital plan.

Expenses are increasing \$8,478,943 primarily the result of increased Metro personnel service costs reflecting restored service levels, partially offset by lower NFTA/Metro utility costs, based on more recent trends.

Metro capital spending is increasing \$562,895 due to matching funds for the Niagara corridor project and the Alternatives Analysis Study. Property Management costs decreased \$300,000 with the anticipated sale of the Boat Harbor.

If you have any questions regarding the enclosed, please contact Deborah C. Leous, Chief Financial Officer, at (716) 855-7250.

Very truly yours,

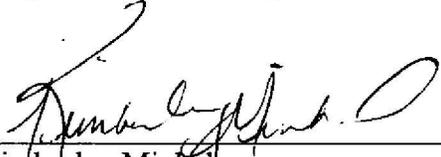
Kimberley Minkel
Executive Director

KM/cf
Enclosure

**MANAGEMENT'S CERTIFICATION OF THE BUDGET
AND FINANCIAL PLAN**

The management of the Niagara Frontier Transportation Authority is responsible for the preparation and presentation of the Authority's budget and financial plan in accordance with Section 203.9 of 2 NYCRR. Management is also responsible for and certifies to the reasonableness of the assumptions, methods of estimation and judgments inherent in the preparation of the budget, and that these regulations have been satisfied.

Niagara Frontier Transportation Authority



Kimberley Minkel
Executive Director



Deborah C. Leous
Chief Financial Officer

December 19, 2011

**NIAGARA FRONTIER
TRANSPORTATION AUTHORITY**

TO: NFTA Board of Commissioners
FROM: Kimberley A. Minkley
Executive Director 
SUBJECT: NFTA FY 2012-13
Operating and Capital Budget

Presented herein and in the accompanying documents is a balanced operating and capital budget for the NFTA's fiscal year ending March 31, 2013.

The Authority is projecting operating income for FYE 13 of \$10.8 million, offset by capital spending of \$4.0 million and non-operating expenditures totaling \$13.9 million. This budget is designed to protect the financial well being of the Authority and includes a tentative \$.25 fare increase effective April 1, 2012.

BUDGET OVERVIEW

Operating Revenues

Consolidated FYE 13 revenues of \$102,793k, exclusive of funds related to the fare increase, are \$3,237k, or 3.3%, above FYE 12. This increase is attributable to higher Metro, Transportation Centers, BNIA, NFIA and Property Management revenues.

NFTA operating revenues of \$68,386k are \$2,428k, or 3.7%, above FYE 12. NFTA revenues are generated from four business centers: Buffalo Niagara International Airport (BNIA), Niagara Falls International Airport (NFIA), Transportation Centers (MTC and NFITC) and Property Management. Revenue increases of \$994k,

\$1,174k, \$54k and \$206k at our BNIA, NFIA, Transportation Centers and Property Management operations, respectively.

Niagara Frontier Transit Metro, Inc. (Metro) operating revenues of \$34,407k are \$809k, or 2.4%, above FYE 12. Metro operating revenues are generated from two sources, farebox and advertising on our buses, stations and bus shelters.

Operating Expenses

Consolidated FYE 13 operating expenses of \$181,509k, exclusive of any potential service reductions, are \$4,559k, or 2.6%, above FYE 12. A number of factors contribute to the increase:

- NFTA/Metro contractual salary/step increases of \$2,597k.
- Decrease in NFTA/Metro workers' compensation costs of \$362k, or 5.1%, based on the most recent actuary estimate.
- Increase in NFTA/Metro pension costs of \$492k, or 9.1%.
- Increase in NFTA/Metro health insurance costs of \$992k, or 4.3%, as an anticipated 7.0% rate hike is partially offset by an increase in employee contributions throughout the entire organization.
- Decrease in NFTA/Metro overtime costs of \$332k, or 4.7%, consistent with our cost savings initiative implemented in FYE 12.
- Increase in NFTA/Metro maintenance & repair costs of \$890k, or 5.1%, due to higher BNIA facility maintenance and baggage maintenance costs and an increase in overall NFTA automotive costs.
- Decrease in safety & security of \$1,648k, or 14.3%, as an increase in police salaries, workers' compensation, health insurance and pension costs are more than offset by a decrease of 20 positions and lower Metro guard service at our bus garage and rail yard locations.
- Increase in transit fuel/power expenses of \$415k, or 4.8%, due to higher diesel fuel costs. FYE 13 budget anticipates \$3.13/gallon #2 ULSD market diesel fuel, we have locked-in

23% of FYE 13 usage at \$3.07/gallon, thus our net composite diesel fuel is budgeted at \$3.12/gallon. FYE 12 actual market prices have ranged from a low of \$2.92/gallon on 6/27/11 to a high of \$3.54/gallon on 4/11/11.

- Decrease in NFTA/Metro utility costs of \$448k, or 6.7%, more in line with our FYE 12 forecast and includes a 3.2% commodity rate hike.
- General business/other (excluding Metro support staff costs) is increasing \$761k, or 6.2%, due to higher NFIA parking operation, advertising and temporary help costs, transfer of adjudication and business development costs from Metro to our Finance & Administration branch and an increase in miscellaneous general office costs.

Operating Assistance

Operating assistance provided by federal, state, and local governments for Metro operations of \$88,859k is \$4,876k, or 5.2%, below FYE 12. Also included is \$636k for miscellaneous Federal grants for operations in our Executive branch (Transit Police department.)

Total Federal assistance of \$13,382k is \$843k, or 6.7%, above FYE 12 levels due to reallocation of Preventative Maintenance funds.

We are assuming New York State Operating Assistance (STOA) will remain flat. Miscellaneous other grants total \$1,562k.

	<u>FYE 12</u> (000's)	<u>FYE 13</u> (000's)
STOA:		
• General Fund Section 18(b) (requires local match)	4,100	4,100
• Public Transportation Operation Assistance Funds	<u>37,907</u>	<u>37,907</u>
TOTAL	\$42,007	\$42,007
Additional State Operating Assistance:		
• Miscellaneous Other Grants	<u>\$1,537</u>	<u>\$1,562</u>
TOTAL STATE OPERATING ASSISTANCE	<u>\$43,544</u>	<u>\$43,569</u>

Local operating assistance is decreasing 14.7% to \$32,544k. Reflective of more recent trends and more in line with our FYE 12 forecast, Erie County Sales Tax is increasing \$515k, or 2.9% and Mortgage Tax is decreasing \$215k, or 3.0%. Local 88c funds are decreasing \$5,892k, or 65.7%, due to the depletion of our reserve funds.

	<u>FYE 12</u> (000's)	<u>FYE 13</u> (000's)
Local assistance includes:		
• Erie County Sales Tax	\$17,632	\$18,147
• Mortgage Recording Tax	7,233	7,018
• 88c	8,971	3,079
• Erie County match to 18(b)	3,657	3,657
• Niagara County match to 18(b)	443	443
• Peace Bridge	<u>200</u>	<u>200</u>
TOTAL	<u>\$38,136</u>	<u>\$32,544</u>

Non-operating Items

The FYE 13 budget includes \$13,564k in BNIA net debt service and operating reserves related to the Buffalo Niagara International Airport Improvement Program (AIP) project, debt service for construction of our new NFIA terminal, glycol collection operation and energy initiative program. Finally, Property Management debt service of \$206k and Noresco (energy initiative, non-BNIA) debt of \$374k were partially offset by interest income of \$262k.

Capital Expenditures

The NFTA commitment to protecting its existing assets and investing in the future of Western New York is evidenced in the proposed capital plan. The total amount for capital projects projected for FYE 13 is \$82.1 million, with the NFTA equity share at \$4.0 million.

NFTA BUSINESS CENTERS

The NFTA's business centers are organized into three strategic business units. The Surface Transportation Group includes Metro and the Transportation Centers. The Aviation Group includes the Buffalo Niagara International Airport and the Niagara Falls International Airport. The Property Group is responsible for the planning and management of the non-transportation property assets of the NFTA.

In addition to establishing program and service objectives, which define the level of planned achievements, activities and management direction, each business center has been charged with developing key performance indicators for FYE 13. These key performance indicators are included in the detailed business center section. Our goal is to tie future operating revenue projections, expenditure allocations, and capital needs to performance as represented by these indicators.

Surface Transportation Group

Metro

Niagara Frontier Transit Metro System, Inc. provides bus and rail transportation services within Erie and Niagara Counties. It is also responsible to implement the paratransit service mandated by the American with Disabilities Act, which began in FYE 94. Metro is the NFTA's largest business center and, due to the public service nature of its operations, it receives operating assistance from federal, state and local governments.

FYE 13 operating revenues of \$34,407k, exclusive of the proposed 4/1/12 fare increase, are \$809k, or 2.4%, above FYE 12. FYE 13 passenger fares are increasing \$976k, or 3.0%, more in line with our FYE 12 forecast.

FYE 13 fully allocated expenses of \$130,248k, exclusive of potential service reductions, are \$2,555k, or 2.0%, above FYE 12. Personnel Services are \$2,680k, or 3.1%, above FYE 12 as an increase in contractual salaries, health insurance and pension costs are partially offset by decreased staffing and lower workers' compensation costs based on most recent actuary estimate. Transit Fuel/Power is increasing \$415k, or 4.8%, as we anticipate our #2 ULSD market diesel fuel to average \$3.13/gallon, we have locked-in 23% of our FYE

13 usage at \$3.07/gallon, thus our net composite diesel fuel is budgeted at \$3.12/gallon. FYE 12 actual market prices have ranged from a low of \$2.92/gallon on 6/27/11 to a high of \$3.54/gallon on 4/11/11. Utilities are decreasing \$157k, or 6.4%, more in line with our FYE 12 forecast and includes a 3.0% commodity rate hike. Insurance & Injuries are \$182k, or 6.1%, above FYE 12 as increasing reserve appropriations and insurance policy costs contribute to the variance. Safety & Security is decreasing \$1,593k, or 30.0%, as increase in police salaries, workers' compensation, health insurance and pension costs are more than offset by a decrease of 20 positions. General Business/Other is \$874k, or 8.1%, above FYE 12 as higher general office and Metro support costs, reflective of the aforementioned increase in salaries, workers' compensation, health insurance and pension costs, contribute to the variance. Inter Division Reimbursement is \$173k above FYE 12 due to the reallocation of adjudication costs from Metro to administrative support services.

FYE 13 capital: NFTA funded \$1,820k, grant funded \$29,665k, 88c funded \$2,023k, other funding \$1,100k. Major projects include 19 Transit/Hybrid Buses - \$11,879k, LRV Mid-life Rebuild - \$9,000k, Rail Fastener & Pad Replacement - \$3,075k, Small Bus Replacement - \$1,360k, Rail Control Carborne ATP System - \$1,200k.

Transportation Centers

The Transportation Centers business center manages the Metropolitan Transportation Center bus terminal in Buffalo and the Niagara Falls International Transportation operation in Niagara Falls.

FYE 13 revenues of \$1,831k are \$53k, or 3.0%, above FYE 12 due to higher office space rental fees.

FYE 13 fully allocated expenses of \$2,709k are \$4k, or 0.2%, above FYE 12. Personnel Services are \$69k, or 5.7%, above FYE 12 due to an increase in contractual salaries, workers' compensation, health insurance and pension costs. Maintenance & Repairs are increasing \$40k, or 22.1%, as special service needs at our MTC location contribute to the variance. Utilities are decreasing \$9k, or 1.9%, more in line with our FYE 12 forecast and anticipates a FYE 13 commodity rate hike of 3.0%. Safety & Security is \$118k, or 24.9%, below FYE 12, more in line with our FYE 12 forecast. General Business/Other is increasing \$9k, or 26.4%, due to higher rent and temporary labor costs, reflective of our FYE 12 forecast.

FYE 13 capital: NFTA funded \$417k. Major project is the NFITC Capital Lease - \$417k.

Aviation Group

Buffalo Niagara International Airport

Buffalo Niagara International Airport is the primary commercial service airport for Erie and Niagara Counties. As such, it is a major element of the Niagara Frontier's transportation infrastructure as well as being an airline passenger's first impression of the local community. An airport improvement program has significantly upgraded the gateway image of the airport and provides the community with low cost quality air transportation.

FYE 13 operating revenues of \$59,625k are \$994k, or 1.7%, above FYE 12. Operating and financing costs are factored into compensatory airline billings through our Airport Fees & Services and Rental Income. Airport Fees and Services are \$86k, or 0.5%, above FYE 12 due to higher direct and indirect landing area expenses, and an increase in our general aviation and air cargo revenues. These increases were partially offset by a lower NFIA net deficit (BNIA signatory airlines reimburse the NFTA for 50% of NFIA's net deficit). Rental Income is \$128k, or 1.4%, below FYE 12 due to lower compensatory terminal expenses. Concessions/Commissions are \$996k, or 3.5%, above FYE 12 due to increasing parking lot/ramp revenue, food/meals revenue and contractual increases with our auto rental tenants, we are assuming a 2% increase in enplanements for FYE 13. Other Operating Revenues are increasing \$87k, or 2.8%, as higher direct airline billings for maintenance costs in the operation of our baggage handling system contributes to the increase.

FYE 13 fully allocated expenses of \$38,901k are \$1,042k, or 2.8%, above FYE 12. Personnel Services are \$625k, or 4.7%, above FYE 12 due to an increase in contractual salaries, workers' compensation, health insurance and pension costs. Maintenance & Repairs are increasing \$593k, or 6.8%, as higher facility maintenance costs, baggage maintenance and automotive expenses contribute to the increase. Utilities are decreasing \$403k, or 15.1%, more in line with our FYE 12 forecast and anticipates a FYE 13 commodity rate hike of 3.0%. Safety & Security is increasing \$121k, or 2.3%, as anticipated higher contractual salaries, workers' compensation, health insurance

and pension costs contribute to the variance. Inter Division Reimbursement is \$184k, or 10.2%, above FYE 12 due to increases in our Facilities Maintenance Department contractual salaries, workers' compensation, health insurance and pension costs.

Non-operating items are increasing \$912k, or 6.7%, to \$14,753k due chiefly to the reallocation of \$1,000k in FAA entitlement funds used to offset debt service in FYE 12.

FYE 13 capital: PFC funded \$3,068k, NFTA restricted/reserved \$2,565k, grant funded \$12,437k. Major projects include Noise Compatibility Study - \$7,986k, Parking Garage - Two Tier Road Rehab - \$1,215k, Replace Revolving Doors - \$1,119k, Rehab Runway Intersection 5/23 & 14/32 - \$900k.

Niagara Falls International Airport

Niagara Falls International Airport is a joint use military/general aviation airport that currently provides general aviation and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport. Our new 69,430 square-foot, \$32.5 million terminal is revitalizing the airport, providing an economic boost to the entire region and stimulating business activity.

FYE 13 revenues of \$2,321k are \$1,174k, or 102.4%, above FYE 12 due to higher parking lot revenues with anticipated increase in business activity.

FYE 13 fully allocated expenses of \$5,050k are \$607k, or 13.7%, above FYE 12. Personnel Services are \$451k, or 30.9%, above FYE 12 due to anticipated contractual and staffing increases and higher workers' compensation, health insurance and pension costs. Maintenance & Repairs are increasing \$25k, or 2.8%, due to increases in automotive and janitorial/laundry expenses, partially offset by a decrease in major runway repairs. Utilities are \$61k, or 15.8%, above FYE 12, more in line with our FYE 12 forecast. General Business/Other is \$202k, or 34.4%, above FYE 12 as higher parking lot expenses based on anticipated increase in business activity, and increases in temporary help and advertising costs contribute to the variance.

FYE 13 non-operating net revenues of \$1,438k are \$232k, or 13.9%, below FYE 12 due to a decrease in the annual contribution billable to the BNIA signatory airlines, representing 50% of the FYE 13 NFIA net deficit.

FYE 13 capital: NFTA funded \$81k, PFC funded \$1,298k, grant funded \$15,910k, Air Force \$7,843k, other funding \$108k. Major projects include Mill and Overlay R/W - \$23,530k, Master Plan Update - \$600k, R/W Broom - \$505k, Replace Snow Blower - \$400k.

Property Group

Property Management

The Property Management business center is responsible for planning and management of the non-transportation property assets of the NFTA. Its mission is to maximize the financial return to the Authority on its non-public transportation assets while improving and preserving the physical integrity of those buildings and grounds

FYE 13 operating revenues of \$4,609k are \$206k, or 4.7%, above FYE 12 due to increasing rental revenue from Sierra Plant 3 and Terminal A Building, as well as higher Boat Harbor fees, more in line with our FYE 12 forecast.

FYE 13 fully allocated expenses of \$3,965k are \$200k, or 5.3%, above FYE 12. Personnel Services are \$32k, or 4.9%, above FYE 12 due to increases in contractual salaries, workers' compensation, health insurance and pension costs. Maintenance & Repairs are increasing \$19k, or 4.3%, as higher automotive expenses contribute to the variance. Utilities are increasing \$81k, or 12.7%, as higher Terminal A and Boat Harbor costs, more reflective of our FYE 12 forecast, contribute to the variance. Safety & Security is \$48k, or 58.9%, below FYE 12 reflecting our most recent allocation of police department resources. General Business/Other is increasing \$60k, or 8.2%, primarily due to an anticipated increase in Boat Harbor fuel sales.

FYE 13 non-operating expenses of \$206k are \$60k, or 22.6%, below FYE 12 due to lower debt service costs.

FYE 13 capital: NFTA funded \$802k, other funding \$773k. Major projects include Boat Harbor Security Upgrade - \$534k, Boat Harbor Master Plan - \$300k, Boat Harbor Maintenance Building Replacement - \$288k.

SUPPORT SERVICES

The support service branches include Executive, EEO/Diversity Development, General Counsel, Engineering, Public Affairs, Human Resources and Finance & Administration.

The support services are intended to assist the business centers in meeting their goals in such areas as revenue enhancement, upgrading employee skills, and market research and planning. The expenses of these support services are charged to the business centers to the extent they are utilized. A full cost allocation plan has been implemented which distributes NFTA central administration expenses and capital costs to each business unit. Our long-range goal is to provide these support services more efficiently, thereby reducing costs to the business centers.

Each department of each support branch has also been charged with developing key performance indicators along with their level of program and service objectives for supporting the transportation business centers. As with the business centers, it is the intent to link operating budget needs to the level of support required.

Central Administration

FYE 13 expenses of \$9,235k are \$471k, or 5.4%, above FYE 12 due to anticipated contractual and non-contractual increases, higher workers' compensation, health insurance and pension costs and the reallocation of adjudication and business development costs from Metro to administrative support services.

FYE 13 capital: NFTA funded \$893k, grant funded \$1,085k, PFC funded \$111k, 88c funded \$79k, other funding \$9k. Major projects include Anti-Terrorism Team - \$561k, Personnel Time Capture & Management - \$413k, Regional Surveillance Center - \$346k, Police Vehicles - \$120k, Police Headquarters Waterline - \$115k.

PERSONNEL ISSUES

Providing transportation services is notably labor-intensive and personnel costs account for approximately three quarters of all operating expenses. Managing costs, therefore, to a great extent means managing human resources.

Providing multi-modal transportation services to our two county service territory from nine locations requires a diverse group of employees. NFTA employees belong to thirteen collective bargaining units representing responsibilities from public safety to bus operators, from clerical to maintenance. Both pay rates and work rules are set by union agreement. Authority initiatives to stabilize employee expenses have been realized as a majority of labor contract agreements contain employee contributions for medical expenses.

General Assumptions

General assumptions in our personnel services for FYE 13 are the following:

- Union cost increases reflective of labor agreements.
- Union cost increases on expired contracts based on submitted proposals.
- Metro fringe benefit rate at 67.8%, FYE 12 is 69.6%.
- NFTA fringe benefit rate at 52.5%, FYE 12 is 50.8%.

Benefit Costs

A major component of employee costs are the legally or contractually obligated benefits for employees.

- Increases in our health insurance costs of \$992k, or 4.3%, include an anticipated rate hike of 7.0%, partially offset by an increase in employee contributions throughout the entire organization.
- NFTA's pension costs are increasing \$492k, or 9.1%.
- Safety and control of workers' compensation incidents are a high priority. A Health, Safety and Environmental

team, along with a workers' compensation department, have been created to help manage our workers' compensation cases. Workers' compensation costs are decreasing \$362k, or 5.1%, based on the most recent actuary estimate.

- As a self-insured provider of disability benefits, we can limit financial exposure by increasing the general health of our employees. Our wellness program provides blood pressure screening, cholesterol testing, weight loss clinics and stop smoking programs.

Overtime

The FYE 13 overtime budget is anticipated at \$6,739k, a decrease of \$332k, or 4.7%, from FYE 12, consistent with cost saving initiatives implemented in FYE 12.

CAPITAL BUDGET

The NFTA does not generate enough revenue to cover operating costs as well as a full capital program. Of our total FYE 13 capital budget of \$82,087k, 75% comes from federal or state funding agencies, such as Federal Transit Administration (FTA), Federal Aviation Administration (FAA), and the New York State Department of Transportation (NYSDOT), reflecting government's ongoing investment in transportation. Another 3%, earmarked for Metro rail operations, is funded through our 88c program, while 5% comes from Passenger Facility Charges (PFC) to help with capital needs at our Buffalo Niagara International and Niagara Falls International Airports.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2011-12 OPERATING FORECAST AND CAPITAL PLAN
VS.
FY 2012-13 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 12 BUDGET	FYE 13 BUDGET	VARIANCE	%
SURFACE TRANSPORTATION GROUP				
METRO CONSOLIDATED				
Operating Revenues & Asst	127,333,295	123,266,299	-4,066,996	-3.2%
Operating Expenses	<u>127,693,689</u>	<u>130,248,232</u>	<u>2,554,544</u>	<u>2.0%</u>
Net Income/(Loss)	-360,394	-6,981,933	-6,621,540	1837.3%
Non-operating Items:				
Interest Income	12,000	12,000	0	0.0%
Debt Service - Noresco	-309,524	-309,524	0	0.0%
Intercompany Transfer	-700,000	-677,647	22,353	-3.2%
Direct Capital	2,050,903	1,820,347	-230,556	-11.2%
Indirect Capital	<u>382,228</u>	<u>381,865</u>	<u>-363</u>	<u>-0.1%</u>
Total Capital	<u>2,433,131</u>	<u>2,202,212</u>	<u>-230,919</u>	<u>-9.5%</u>
Net Surplus/(Deficit)	-3,791,049	-10,159,316	-6,368,268	168.0%
TRANSPORTATION CENTERS				
Operating Revenues & Asst	<u>1,777,617</u>	<u>1,830,897</u>	53,280	3.0%
Operating Expenses	<u>2,704,412</u>	<u>2,708,665</u>	<u>4,253</u>	<u>0.2%</u>
Net Income/(Loss)	-926,795	-877,768	49,027	-5.3%
Non-operating Items:				
Debt Service - Noresco	-64,037	-64,037	0	0.0%
Intercompany Transfer	700,000	677,647	-22,353	-3.2%
Direct Capital	563,040	416,941	-146,099	-25.9%
Indirect Capital	<u>39,510</u>	<u>39,472</u>	<u>-38</u>	<u>-0.1%</u>
Total Capital	<u>602,550</u>	<u>456,413</u>	<u>-146,137</u>	<u>-24.3%</u>
Net Surplus/(Deficit)	-893,382	-720,571	172,811	-19.3%
TOTAL SURFACE TRANSPORTATION				
Operating Revenues & Asst	129,110,912	125,097,196	-4,013,716	-3.1%
Operating Expenses	<u>130,398,101</u>	<u>132,956,897</u>	<u>2,558,797</u>	<u>2.0%</u>
Net Income/(Loss)	-1,287,189	-7,859,701	-6,572,513	510.6%
Non-operating Items:				
Interest Income	12,000	12,000	0	0.0%
Debt Service - Noresco	-373,561	-373,561	0	0.0%
Direct Capital	2,613,943	2,237,288	-376,655	-14.4%
Indirect Capital	<u>421,738</u>	<u>421,337</u>	<u>-401</u>	<u>-0.1%</u>
Total Capital	<u>3,035,681</u>	<u>2,658,625</u>	<u>-377,056</u>	<u>-12.4%</u>
Net Surplus/(Deficit)	-4,684,430	-10,879,888	-6,195,457	132.3%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2011-12 OPERATING FORECAST AND CAPITAL PLAN
VS.
FY 2012-13 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 12 BUDGET	FYE 13 BUDGET	VARIANCE	%
AIRPORT BUSINESS GROUP				
BNIA				
Operating Revenues & Asst	58,631,073	59,624,838	993,765	1.7%
Operating Expenses	<u>37,859,396</u>	<u>38,900,915</u>	<u>1,041,519</u>	<u>2.8%</u>
Net Income/(Loss)	20,771,677	20,723,923	-47,754	-0.2%
Non-operating Items:				
Bond Debt Service	-14,152,999	-14,336,111	-183,112	1.3%
Oper Expense Reserve & R&R Rsv	-294,202	-254,403	39,799	-13.5%
NFIA Contribution (Excluding Debt Service)	-1,670,091	-1,438,475	231,616	-13.9%
NFIA Contribution - Debt Service	-2,092,371	-2,092,371	0	0.0%
ADF NFIA Debt Service Funding	1,000,000	1,000,000	0	0.0%
Debt Service - Glycol Collection	-300,415	-300,417	-2	0.0%
Debt Service - Noresco	-273,133	-273,133	0	0.0%
Interest Income	250,000	250,000	0	0.0%
Entitlements	1,000,000	0	-1,000,000	-100.0%
PFC	2,691,920	2,691,920	0	0.0%
Direct Capital	0	0	0	n/a
Indirect Capital	<u>295,476</u>	<u>295,195</u>	<u>-281</u>	<u>-0.1%</u>
Total Capital	<u>295,476</u>	<u>295,195</u>	<u>-281</u>	<u>-0.1%</u>
Net Surplus/(Deficit)	6,634,910	5,675,738	-959,172	-14.5%
NFIA				
Operating Revenues & Asst	1,147,205	2,321,476	1,174,271	102.4%
Operating Expenses	<u>4,443,079</u>	<u>5,049,943</u>	<u>606,864</u>	<u>13.7%</u>
Net Income/(Loss)	-3,295,874	-2,728,467	567,407	-17.2%
Non-operating Items:				
Gain on Sale	0	0	0	n/a
Debt Service	-2,092,371	-2,092,371	0	0.0%
BNIA Contr (Excluding Debt Svc)	1,670,091	1,438,475	-231,616	-13.9%
BNIA Contribution - Debt Svc	2,092,371	2,092,371	0	0.0%
Direct Capital	0	81,129	81,129	n/a
Indirect Capital	<u>67,417</u>	<u>67,353</u>	<u>-64</u>	<u>-0.1%</u>
Total Capital	<u>67,417</u>	<u>148,482</u>	<u>81,065</u>	<u>120.2%</u>
Net Surplus/(Deficit)	-1,693,200	-1,438,475	254,725	-15.0%
TOTAL AIRPORT BUSINESS GROUP				
Operating Revenues & Asst	59,778,278	61,946,314	2,168,036	3.6%
Operating Expenses	<u>42,302,475</u>	<u>43,950,858</u>	<u>1,648,383</u>	<u>3.9%</u>
Net Income/(Loss)	17,475,803	17,995,456	519,653	3.0%
Non-operating Items:				
Bond Debt Service	-14,152,999	-14,336,111	-183,112	1.3%
Oper Exp Reserve & R&R Rsv	-294,202	-254,403	39,799	-13.5%
Debt Service - Glycol Collection	-300,415	-300,417	-2	0.0%
Debt Service - Noresco	-273,133	-273,133	0	0.0%
Debt Service - NFIA	0	0	0	n/a
NFIA Contribution	-1,670,091	-1,438,475	231,616	-13.9%
NFIA Contribution - Debt Service	-2,092,371	-2,092,371	0	0
ADF NFIA Debt Service Funding	1,000,000	1,000,000	0	0
Gain on Sale	0	0	0	n/a
Debt Service	-2,092,371	-2,092,371	0	0
BNIA Contr (Excluding Debt Svc)	1,670,091	1,438,475	-231,616	0
BNIA Contribution - Debt Svc	2,092,371	2,092,371	0	0.0%
Interest Income	250,000	250,000	0	0.0%
Entitlements	1,000,000	0	-1,000,000	-100.0%
PFC	2,691,920	2,691,920	0	0.0%
Direct Capital	0	81,129	81,129	n/a
Indirect Capital	<u>362,893</u>	<u>362,548</u>	<u>-345</u>	<u>-0.1%</u>
Total Capital	<u>362,893</u>	<u>443,677</u>	<u>80,784</u>	<u>22.3%</u>
Net Surplus/(Deficit)	4,941,710	4,237,263	-704,447	-14.3%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FY 2011-12 OPERATING FORECAST AND CAPITAL PLAN
VS.
FY 2012-13 OPERATING BUDGET AND CAPITAL PLAN

BUSINESS CENTER	FYE 12 BUDGET	FYE 13 BUDGET	VARIANCE	%
PROPERTY MANAGEMENT				
Operating Revenues & Asst	4,402,377	4,608,739	206,362	4.7%
Operating Expenses	<u>3,765,545</u>	<u>3,965,110</u>	<u>199,565</u>	<u>5.3%</u>
Net Income/(Loss)	636,832	643,629	6,797	1.1%
Non-operating Items:				
Property Mgmt Debt Service	-266,000	-205,833	60,167	-22.6%
Property Acquisition	0	0	0	n/a
Direct Capital	518,821	802,250	283,429	54.6%
Indirect Capital	<u>109,260</u>	<u>109,157</u>	<u>-104</u>	<u>-0.1%</u>
Total Capital	<u>628,081</u>	<u>911,407</u>	<u>283,325</u>	<u>45.1%</u>
Net Surplus/(Deficit)	-257,250	-473,611	-216,361	84.1%
CENTRAL ADMINISTRATION				
Operating Revenues & Asst	484,238	636,160	151,922	31.4%
Operating Expenses	<u>484,238</u>	<u>636,160</u>	<u>151,922</u>	<u>31.4%</u>
Net Income/(Loss)	0	0	0	n/a
Direct Capital	893,891	893,042	-849	-0.1%
Indirect Capital	<u>-893,891</u>	<u>-893,042</u>	<u>849</u>	<u>-0.1%</u>
Total Capital	0	0	0	n/a
Net Surplus/(Deficit)	0	0	0	n/a
CONSOLIDATED				
Operating Revenues & Asst	193,775,805	192,288,409	-1,487,396	-0.8%
Operating Expenses	<u>176,950,359</u>	<u>181,509,026</u>	<u>4,558,667</u>	<u>2.6%</u>
Net Income/(Loss)	16,825,446	10,779,383	-6,046,063	-35.9%
Non-operating Items:				
Bond Debt Service	-14,152,999	-14,336,111	-183,112	1.3%
Oper Exp Reserve & R&R Rsv	-294,202	-254,403	39,799	-13.5%
Debt Service - Glycol Collection	-300,415	-300,417	-2	0.0%
Debt Service - Noresco	-646,694	-646,694	0	0.0%
NFIA Contribution (Excluding Debt Service)	-1,670,091	-1,438,475	231,616	-13.9%
NFIA Contribution - Debt Service	-2,092,371	-2,092,371	0	0.0%
ADF NFIA Debt Service Funding	1,000,000	1,000,000	0	0.0%
Gain on Sale	0	0	0	n/a
Debt Service	-2,092,371	-2,092,371	0	0.0%
BNIA Contr (Excluding Debt Svc)	1,670,091	1,438,475	-231,616	-13.9%
BNIA Contribution - Debt Svc	2,092,371	2,092,371	0	0.0%
Interest Income	262,000	262,000	0	0.0%
Intercompany Transfer - Metro	-700,000	-677,647	22,353	-3.2%
Intercompany Transfer - Transpo Ctrs	700,000	677,647	-22,353	-3.2%
Entitlements	1,000,000	0	-1,000,000	-100.0%
PFC	2,691,920	2,691,920	0	0.0%
Property Mgmt Debt Service	-266,000	-205,833	60,167	-22.6%
Property Acquisition	0	0	0	n/a
Direct Capital	4,026,655	4,013,709	-12,946	-0.3%
Indirect Capital	0	0	0	n/a
Total Capital	<u>4,026,655</u>	<u>4,013,709</u>	<u>-12,946</u>	<u>-0.3%</u>
Net Surplus/(Deficit)	0	-7,116,235	-7,116,235	n/a
Fare Increase	0	5,500,000	5,500,000	n/a
Service Reductions	0	<u>1,616,235</u>	<u>1,616,235</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT) after Fare Increase & Service Reductions	0	0	0	n/a

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR CAPITAL PLAN
FY 2012/13 - 2016/17

11/30/11

COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
SURFACE TRANSP. GROUP								
METRO BUS	FTA	\$12,431,516	\$18,430,178	\$20,726,946	\$22,645,091	\$16,554,376	\$13,649,661	\$104,437,768
	NYS DOT	\$1,395,807	\$2,303,772	\$2,590,868	\$2,830,637	\$2,069,297	\$1,706,208	\$12,896,589
	NFTA	\$1,608,760	\$2,553,772	\$2,840,868	\$3,080,637	\$3,719,297	\$1,706,208	\$15,509,542
	TSGP 08	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
	TSGP 09	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NY SERDA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
	SUBTOTAL	\$16,561,083	\$23,287,722	\$26,158,682	\$28,556,365	\$22,342,970	\$17,062,077	\$133,968,899
METRO EXECUTIVE/METRO LINK	FTA	\$1,092,699	\$188,000	\$180,000	\$180,000	\$180,000	\$180,000	\$2,000,699
	NYS DOT	\$136,587	\$23,500	\$22,500	\$22,500	\$22,500	\$22,500	\$250,087
	NFTA	\$211,587	\$23,500	\$22,500	\$22,500	\$22,500	\$22,500	\$325,087
	SUBTOTAL	\$1,440,873	\$235,000	\$225,000	\$225,000	\$225,000	\$225,000	\$2,575,873
METRO RAIL								
RAIL MAINTENANCE	88-C	\$543,400	\$2,082,500	\$1,735,000	\$1,650,000	\$459,500	\$3,340,800	\$9,811,200
	FTA	\$792,000	\$156,000	\$160,000	\$120,000	\$60,000	\$246,400	\$1,534,400
	NYS DOT	\$84,600	\$19,500	\$20,000	\$15,000	\$7,500	\$30,800	\$177,400
	SUBTOTAL	\$1,420,000	\$2,258,000	\$1,915,000	\$1,785,000	\$527,000	\$3,618,000	\$11,523,000
RAIL CAR	88-C	\$405,000	\$903,000	\$1,010,000	\$244,799	\$177,799	\$1,020,000	\$3,760,598
	FTA	\$160,000	\$680,000	\$160,000	\$160,000	\$160,000	\$0	\$1,320,000
	NYS DOT	\$20,000	\$85,000	\$20,000	\$20,000	\$20,000	\$0	\$165,000
	SUBTOTAL	\$585,000	\$1,668,000	\$1,190,000	\$424,799	\$357,799	\$1,020,000	\$5,245,598
RAIL - ENGINEERING	88-C	\$1,074,453	\$1,544,485	\$5,688,879	\$5,039,242	\$2,426,428	\$26,286,355	\$42,059,842
	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FTA	\$8,595,623	\$3,830,018	\$8,757,248	\$8,605,282	\$1,657,440	\$719,601	\$32,165,212
	NYS DOT	\$1,074,453	\$478,752	\$1,094,656	\$1,075,660	\$207,180	\$89,950	\$4,020,651
	NYSDTF	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0	\$12,908,456
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	FTA RESTRICTED	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NFITC (SENECA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSGP 09	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSGP 08	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	INSURANCE	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
	METRO CAP. RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	SUBTOTAL	\$14,601,526	\$15,004,714	\$15,540,783	\$14,720,184	\$4,291,048	\$27,582,108	\$91,740,363
TOTAL METRO RAIL								
	FTA	\$9,547,623	\$4,666,018	\$9,077,248	\$8,885,282	\$1,877,440	\$966,001	\$35,019,612
	NYS DOT	\$1,179,053	\$583,252	\$1,134,656	\$1,110,660	\$234,680	\$120,750	\$4,363,051
	88-C	\$2,022,853	\$4,529,985	\$8,433,879	\$6,934,041	\$3,063,727	\$30,647,155	\$55,631,640
	NFTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYSDTF	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0	\$12,908,456
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	FTA RESTRICTED	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSGP 09	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
	TSGP 08	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NFITC (SENECA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	METRO CAP. RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	INSURANCE	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
	SUBTOTAL	\$16,731,526	\$18,930,714	\$18,645,783	\$16,929,983	\$5,175,847	\$32,220,108	\$108,633,961

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR CAPITAL PLAN
FY 2012/13 - 2016/17

11/30/11

COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
TOTAL METRO								
	FTA	\$23,071,838	\$23,284,196	\$29,984,194	\$31,710,373	\$18,611,816	\$14,795,662	\$141,458,079
	NYS DOT	\$2,711,447	\$2,910,524	\$3,748,024	\$3,963,797	\$2,326,477	\$1,849,458	\$17,509,727
	NFTA	\$1,820,347	\$2,577,272	\$2,863,368	\$3,103,137	\$3,741,797	\$1,728,708	\$15,834,629
	88-C	\$2,022,853	\$4,529,985	\$8,433,879	\$6,934,041	\$3,063,727	\$30,647,155	\$55,631,640
	NYS DTF	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0	\$12,908,456
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	FTA RESTRICTED	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NFITC (SENECA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSGP 09	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
	TSGP 08	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	INSURANCE	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
	METRO CAP. RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYSERDA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
	TOTAL	\$34,608,482	\$42,453,436	\$45,029,465	\$45,711,348	\$27,743,817	\$49,507,185	\$245,053,733
TRANSP. CENTERS								
	NFTA	\$416,941	\$781,941	\$678,884	\$2,356,460	\$416,941	\$6,983,762	\$11,634,929
	88C	\$0	\$0	\$0	\$45,218	\$0	\$0	\$45,218
	FUTURE FUNDING	\$0	\$0	\$0	\$50,000	\$21,635,686	\$0	\$21,685,686
	SUBTOTAL	\$416,941	\$781,941	\$678,884	\$2,451,678	\$22,052,627	\$6,983,762	\$33,365,833
TOTAL SURFACE TRANSP. GROUP								
	FTA	\$23,071,838	\$23,284,196	\$29,984,194	\$31,710,373	\$18,611,816	\$14,795,662	\$141,458,079
	NYS DOT	\$2,711,447	\$2,910,524	\$3,748,024	\$3,963,797	\$2,326,477	\$1,849,458	\$17,509,727
	NFTA	\$2,237,288	\$3,359,213	\$3,542,252	\$5,459,597	\$4,158,738	\$8,712,470	\$27,469,558
	88-C	\$2,022,853	\$4,529,985	\$8,433,879	\$6,979,259	\$3,063,727	\$30,647,155	\$55,676,858
	NYS DTF	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0	\$12,908,456
	ESCO	\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
	FTA RESTRICTED	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NFITC (SENECA)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	INSURANCE	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
	TSGP 09	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
	TSGP 08	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	METRO CAP. RESERVE	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYSERDA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
	FUTURE FUNDING	\$0	\$0	\$0	\$50,000	\$21,635,686	\$0	\$21,685,686
	TOTAL	\$35,025,423	\$43,235,377	\$45,708,349	\$48,163,026	\$49,796,444	\$56,490,947	\$278,419,566

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR CAPITAL PLAN
 FY 2012/13 - 2016/17

11/30/11

COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
AIRPORT DEVELOPMENT GROUP								
BNIA	FAA	\$10,673,906	\$9,607,827	\$18,972,119	\$20,688,436	\$11,658,622	\$41,728,668	\$113,329,578
	NFTA	\$0	\$618,975	\$1,696,188	\$737,000	\$38,000	\$2,039,000	\$5,129,163
	ADF	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
	BNIA CAP. RES.	\$1,665,027	\$700,643	\$238,000	\$260,982	\$203,000	\$200,000	\$3,267,652
	NYS DOT	\$1,512,771	\$1,345,867	\$2,950,344	\$3,346,483	\$1,920,884	\$6,953,121	\$18,029,470
	SPECIAL COND. 7	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PFC	\$2,408,272	\$1,247,042	\$686,218	\$304,769	\$370,884	\$6,930,409	\$11,947,594
	FUTURE PFC	\$659,442	\$459,596	\$3,372,126	\$3,395,364	\$1,921,332	\$2,522,713	\$12,330,573
	AIP	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PFC (MATCH)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	BOND	\$0	\$589,435	\$8,306,030	\$0	\$10,000,000	\$67,500,000	\$86,395,465
	NYS DEC	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PENDING GRANT	\$250,000	\$20,000	\$0	\$0	\$0	\$0	\$270,000
	SUBTOTAL	\$18,069,418	\$14,589,385	\$36,221,025	\$28,733,034	\$26,112,722	\$127,873,911	\$251,599,495
NFIA								
	FAA	\$15,501,655	\$2,861,532	\$10,125,499	\$13,146,105	\$4,750,822	\$86,173,755	\$132,559,368
	NFTA	\$81,129	\$95,424	\$1,460,456	\$5,147,126	\$19,331,473	\$2,650,614	\$28,766,222
	ADF	\$0	\$19,108	\$0	\$0	\$0	\$0	\$19,108
	NYS DOT	\$407,938	\$75,303	\$266,461	\$345,950	\$125,022	\$2,267,730	\$3,488,404
	FTA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NATIONAL FUEL	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYS AIR 99	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PFC	\$792,167	\$0	\$0	\$0	\$0	\$0	\$792,167
	CITY OF NF	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NFIA CAP RES	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	SEN BACKED LOAN	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYS MOU	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	NYS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	AIRFORCE	\$7,843,333	\$0	\$0	\$0	\$0	\$0	\$7,843,333
	FUTURE FUNDING	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FUTURE PFC	\$505,772	\$772	\$772	\$772	\$772	\$0	\$508,860
	PENDING PFC	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
	BNIA CAP. RES.	\$107,500	\$0	\$0	\$0	\$0	\$0	\$107,500
	ECONOMIC DEV	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	SUBTOTAL	\$25,239,494	\$3,052,139	\$11,853,188	\$18,639,953	\$24,208,089	\$91,342,099	\$174,334,962

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR CAPITAL PLAN
 FY 2012/13 - 2016/17

11/30/11

COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
TOTAL AIRPORT DEVEL GROUP								
FAA		\$26,175,561	\$12,469,359	\$29,097,618	\$33,834,541	\$16,409,444	\$127,902,423	\$245,888,946
BNIA CAP. RES.		\$1,772,527	\$700,643	\$238,000	\$260,982	\$203,000	\$200,000	\$3,375,152
NYS DOT		\$1,920,709	\$1,421,170	\$3,216,805	\$3,692,433	\$2,045,906	\$9,220,851	\$21,517,874
PFC		\$3,200,439	\$1,247,042	\$686,218	\$304,769	\$370,884	\$6,930,409	\$12,739,761
FUTURE PFC		\$1,165,214	\$460,368	\$3,372,898	\$3,396,136	\$1,322,104	\$2,522,713	\$12,839,433
AIP		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PFC (MATCH)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSA		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DEC		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS AIR 99		\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA		\$0	\$0	\$0	\$0	\$0	\$0	\$0
BOND		\$0	\$589,435	\$8,306,030	\$0	\$10,000,000	\$67,500,000	\$86,395,465
NFTA		\$81,129	\$714,399	\$3,156,644	\$5,884,126	\$19,369,473	\$4,689,614	\$33,895,385
ADF		\$900,000	\$19,108	\$0	\$0	\$0	\$0	\$919,108
CITY OF NF		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFIA CAP RES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEN BACKED LOAN		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MOU		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS		\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFORCE		\$7,843,333	\$0	\$0	\$0	\$0	\$0	\$7,843,333
FUTURE FUNDING		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PENDING PFC		\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
SPECIAL COND. 7		\$0	\$0	\$0	\$0	\$0	\$0	\$0
ECONOMIC DEV		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PENDING GRANT		\$250,000	\$20,000	\$0	\$0	\$0	\$0	\$270,000
NATIONAL FUEL		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$43,308,912	\$17,641,524	\$48,074,213	\$47,372,987	\$50,320,811	\$219,216,010	\$425,934,457

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
FIVE YEAR CAPITAL PLAN
FY 2012/13 - 2016/17

11/30/11

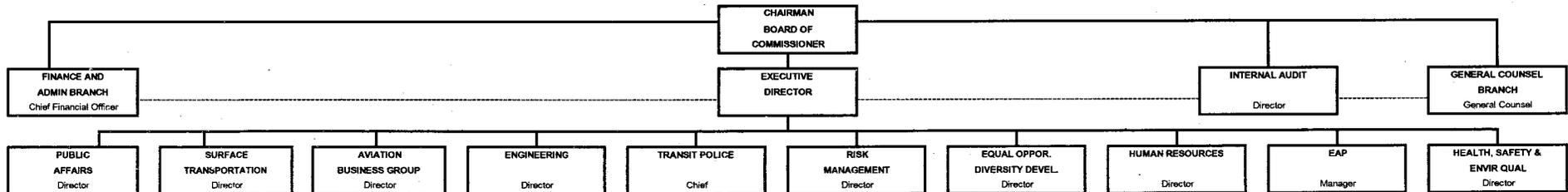
COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
PROPERTY DEVELOPMENT GROUP								
	NFTA	\$383,250	\$574,835	\$1,255,176	\$984,990	\$9,152,000	\$22,000	\$12,372,251
BOAT HARBOR								
	NFTA	\$419,000	\$379,263	\$656,994	\$10,000	\$0	\$0	\$1,465,257
	BH CAP. RES.	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	FUTURE FUNDING	\$0	\$353,545	\$10,650,140	\$0	\$0	\$0	\$11,003,685
	PSGP	\$485,000	\$0	\$0	\$0	\$0	\$0	\$485,000
	SALE PROCEEDS	\$287,585	\$3,664,376	\$0	\$0	\$0	\$0	\$3,951,961
	TOTAL	\$1,191,585	\$4,397,184	\$11,307,134	\$10,000	\$0	\$0	\$16,905,903
CENTRAL ADMINISTRATION								
EXECUTIVE								
	NFTA	\$185,142	\$400,000	\$100,000	\$50,000	\$50,000	\$50,000	\$835,142
	TSGP 07	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TSGP SUP 08	\$345,748	\$0	\$0	\$0	\$0	\$0	\$345,748
	88C	\$79,000	\$84,000	\$84,000	\$84,000	\$84,000	\$0	\$415,000
	DOJ	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$0	\$45,000
	PFC	\$111,000	\$110,000	\$110,000	\$110,000	\$110,000	\$0	\$551,000
	TSGP ARRA	\$560,507	\$0	\$0	\$0	\$0	\$0	\$560,507
	SUBTOTAL	\$1,290,397	\$603,000	\$303,000	\$253,000	\$253,000	\$50,000	\$2,752,397
ENGINEERING								
	NFTA	\$1,000	\$27,500	\$11,500	\$168,900	\$12,500	\$13,000	\$234,400
	SUBTOTAL	\$1,000	\$27,500	\$11,500	\$168,900	\$12,500	\$13,000	\$234,400
GRANTS								
	FTA	\$159,198	\$0	\$0	\$0	\$0	\$0	\$159,198
	NYSDOT	\$19,900	\$0	\$0	\$0	\$0	\$0	\$19,900
	NFTA	\$19,900	\$0	\$0	\$0	\$0	\$0	\$19,900
	SUBTOTAL	\$198,998	\$0	\$0	\$0	\$0	\$0	\$198,998
MIS								
	NFTA	\$687,000	\$38,000	\$75,000	\$55,000	\$85,000	\$0	\$940,000
	88C	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$687,000	\$38,000	\$75,000	\$55,000	\$85,000	\$0	\$940,000
TOTAL CENTRAL ADMIN.								
	NFTA	\$893,042	\$465,500	\$186,500	\$273,900	\$147,500	\$63,000	\$2,029,442
	FTA	\$159,198	\$0	\$0	\$0	\$0	\$0	\$159,198
	NYSDOT	\$19,900	\$0	\$0	\$0	\$0	\$0	\$19,900
	DOJ	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$0	\$19,900
	88-C	\$79,000	\$84,000	\$84,000	\$84,000	\$84,000	\$0	\$415,000
	TSGP ARRA	\$560,507	\$0	\$0	\$0	\$0	\$0	\$560,507
	TSGP SUP 08	\$345,748	\$0	\$0	\$0	\$0	\$0	\$345,748
	TSGP 07	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	PFC	\$111,000	\$110,000	\$110,000	\$110,000	\$110,000	\$0	\$415,000
	TSA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	TOTAL	\$2,177,395	\$668,500	\$389,500	\$476,900	\$350,500	\$63,000	\$3,964,695

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
 FIVE YEAR CAPITAL PLAN
 FY 2012/13 - 2016/17

11/30/11

COST CENTER	FUNDING	2012/13	2013/14	2014/15	2015/16	2016/17	OUT YEARS	TOTAL
GRAND TOTAL								
FTA		\$23,231,036	\$23,284,196	\$29,984,194	\$31,710,373	\$18,611,816	\$14,795,662	\$141,617,277
NYS DOT		\$4,652,056	\$4,331,694	\$6,964,829	\$7,656,230	\$4,372,383	\$11,070,309	\$39,047,501
NFTA		\$4,013,709	\$5,493,210	\$8,797,566	\$12,612,613	\$32,827,711	\$13,487,084	\$77,231,893
88-C		\$2,101,853	\$4,613,985	\$8,517,879	\$7,063,259	\$3,147,727	\$30,647,155	\$56,091,858
INSURANCE		\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
ESCO		\$0	\$0	\$0	\$0	\$0	\$486,202	\$486,202
FTA RESTRICTED		\$0	\$0	\$0	\$0	\$31	\$84,118	\$84,149
NFITC (SENECA)		\$0	\$0	\$0	\$0	\$0	\$360,280	\$360,280
FAA		\$26,175,561	\$12,469,359	\$29,097,618	\$33,834,541	\$16,409,444	\$127,902,423	\$245,888,946
ADF		\$900,000	\$19,108	\$0	\$0	\$0	\$0	\$919,108
DOJ		\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$0	\$45,000
PFC		\$3,311,439	\$1,357,042	\$796,218	\$414,769	\$480,884	\$6,930,409	\$13,290,761
NYSERDA		\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
NATIONAL FUEL		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PENDING GRANT		\$250,000	\$20,000	\$0	\$0	\$0	\$0	\$270,000
SPECIAL COND. 7		\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE PFC		\$1,165,214	\$460,368	\$3,372,898	\$3,396,136	\$1,922,104	\$2,522,713	\$12,839,433
BH CAP. RES.		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PENDING PFC		\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
NYS DTF		\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0	\$12,908,456
BNIA CAP. RES.		\$1,772,527	\$700,643	\$238,000	\$260,982	\$203,000	\$200,000	\$3,375,152
METRO CAP. RESERVE		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DEC		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSGP ARRA		\$560,507	\$0	\$0	\$0	\$0	\$0	\$560,507
TSGP 07		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSGP 08		\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
TSGP 09		\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIP		\$0	\$0	\$0	\$0	\$0	\$0	\$0
PFC (MATCH)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS AIR 99		\$0	\$0	\$0	\$0	\$0	\$0	\$0
BOND		\$0	\$589,435	\$8,306,030	\$0	\$10,000,000	\$67,500,000	\$86,395,465
TSA		\$0	\$0	\$0	\$0	\$0	\$0	\$0
SALE PROCEEDS		\$287,585	\$3,664,376	\$0	\$0	\$0	\$0	\$3,951,961
CITY OF NF		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFIA CAP RES		\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEN BACKED LOAN		\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MOU		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSGP SUP 08		\$345,748	\$0	\$0	\$0	\$0	\$0	\$345,748
PSGP		\$485,000	\$0	\$0	\$0	\$0	\$0	\$485,000
NYS		\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFORCE		\$7,843,333	\$0	\$0	\$0	\$0	\$0	\$7,843,333
FUTURE FUNDING		\$0	\$353,545	\$10,650,140	\$50,000	\$21,635,686	\$0	\$32,689,371
ECONOMIC DEV		\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$82,086,565	\$66,517,420	\$106,734,372	\$97,007,903	\$109,619,786	\$276,236,355	\$738,202,401

NIAGARA FRONTIER TRANSPORTATION AUTHORITY



TOTAL EMPLOYEES:

	FT	PT	TOTAL
NFTA	478	1	479
METRO	1,104	1	1,105
TOTAL	1,582	2	1,584

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP MGMT	CENTRAL ADMIN	FYE13 CONSOL TOTAL	FYE12 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
Operating Revenues													
Airport Fees & Services	0	0	0	16,665	136	16,801	0	0	16,801	16,627	174	1.0%	1
Passenger Fares	33,792	0	33,792	0	0	0	0	0	33,792	32,816	976	3.0%	2
Boat Harbor Fees	0	0	0	0	0	0	1,001	0	1,001	973	28	2.9%	3
Rental Income	0	1,763	1,763	8,958	222	9,180	2,934	0	13,877	13,721	156	1.1%	4
Concessions/Commissions	0	63	63	29,469	1,845	31,314	66	0	31,443	29,460	1,983	6.7%	5
Retail Sales	0	0	0	0	0	0	310	0	310	275	35	12.7%	6
Resales & Rebillings	0	5	5	1,384	19	1,403	298	0	1,706	1,738	-32	-1.9%	7
Other Operating Revenues	616	0	616	3,148	101	3,249	0	0	3,864	3,947	-83	-2.1%	8
	34,407	1,831	36,238	59,625	2,321	61,946	4,609	0	102,793	99,557	3,237	3.3%	
Operating Assistance													
Local	4,100	0	4,100	0	0	0	0	0	4,100	4,100	0	0.0%	9
Erie County Sales Tax	18,147	0	18,147	0	0	0	0	0	18,147	17,632	515	2.9%	10
Mortgage Tax	7,018	0	7,018	0	0	0	0	0	7,018	7,233	-215	-3.0%	11
Local - 88c Funds	3,079	0	3,079	0	0	0	0	0	3,079	8,971	-5,892	-65.7%	12
Peace Bridge	200	0	200	0	0	0	0	0	200	200	0	0.0%	13
State - Local Match	4,100	0	4,100	0	0	0	0	0	4,100	4,100	0	0.0%	14
State - MTOAF	24,809	0	24,809	0	0	0	0	0	24,809	24,809	0	0.0%	15
State - Sec 9 ACM	52	0	52	0	0	0	0	0	52	43	9	20.7%	16
State - DMTTF	7,569	0	7,569	0	0	0	0	0	7,569	7,569	0	0.0%	17
State - General Fund - AMTAP	5,529	0	5,529	0	0	0	0	0	5,529	5,529	0	0.0%	18
State - Sec 9 PMA	1,264	0	1,264	0	0	0	0	0	1,264	1,201	63	5.2%	19
State - Paratransit	246	0	246	0	0	0	0	0	246	213	34	15.9%	20
State - CST	0	0	0	0	0	0	0	0	0	80	-80	-100.0%	21
Federal - Sec 18	49	0	49	0	0	0	0	0	49	49	0	0.0%	22
Federal - Sec 9 ACM	416	0	416	0	0	0	0	0	416	345	71	20.7%	23
Federal - PMA	10,111	0	10,111	0	0	0	0	0	10,111	9,611	500	5.2%	24
Federal - Paratransit	1,970	0	1,970	0	0	0	0	0	1,970	1,700	270	15.9%	25
Federal - New-Freedom Initiative	100	0	100	0	0	0	0	0	100	150	-50	-33.3%	26
Federal - JARC	100	0	100	0	0	0	0	0	100	200	-100	-50.0%	27
Federal Operating Assistance	0	0	0	0	0	0	0	620	620	468	152	32.5%	28
Federal - DEA OT Reimbursement	0	0	0	0	0	0	0	16	16	16	0	0.0%	29
Total Operating Assistance	88,859	0	88,859	0	0	0	0	636	89,495	94,219	-4,724	-5.0%	
TOTAL OPERATING REV & ASST	123,266	1,831	125,097	59,625	2,321	61,946	4,609	636	192,288	193,776	-1,487	-0.8%	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(\$000's)

	METRO	TRANSP CTRS	SURFACE TRANSP GROUP SUBTOTAL	BNIA	NFIA	AIRPORT BUSN GROUP SUBTOTAL	PROP MGMT	CENTRAL ADMIN	FYE13 CONSOL TOTAL	FYE12 ADOPTED BUDGET	VARIANCE	% VARIANCE	FN
OPERATING EXPENSES (Excluding Depreciation)													
Personnel Services	89,548	1,267	90,816	13,951	1,910	15,861	695	28,175	135,546	131,628	3,918	3.0%	30
Maintenance & Repairs	6,869	222	7,091	9,353	925	10,278	451	414	18,234	17,344	890	5.1%	31
Transit Fuel/Power	9,128	0	9,128	0	0	0	0	0	9,128	8,713	415	4.8%	32
Utilities	2,305	463	2,769	2,272	444	2,716	720	67	6,271	6,720	-448	-6.7%	33
Insurance & Injuries	3,184	22	3,206	465	102	567	142	154	4,070	3,926	144	3.7%	34
Safety & Security	4,507	395	4,902	5,869	359	6,228	37	71	11,237	1,206	10,031	831.6%	35
General Business/Other	11,714	41	11,756	6,540	791	7,331	795	2,247	22,128	20,596	1,532	7.4%	36
Administrative Cost Reallocation													
Administrative Cost	3,949	408	4,357	3,053	697	3,749	1,129	-9,235	0	0	0	n/a	37
Police Cost	-782	-39	-822	-525	-31	-555	-4	0	-1,381	10,298	-11,679	-113.4%	38
Costs Transferred to Cap'l Projects	0	0	0	-83	-147	-230	0	-2,362	-2,592	-2,368	-224	9.5%	39
Inter Division Reimbursement	-173	-71	-245	-1,995	0	-1,995	0	-18,894	-21,133	-21,112	-21	0.1%	40
TOTAL OPERATING EXPENSES	130,248	2,709	132,957	38,901	5,050	43,951	3,965	636	181,509	176,950	4,559	2.6%	
OPERATING INCOME/(LOSS)	-6,982	-878	-7,860	20,724	-2,728	17,995	644	0	10,779	16,825	-6,046	-35.9%	
NON-OPERATING ITEMS													
Bond Debt Service	0	0	0	-14,336	0	-14,336	0	0	-14,336	-14,153	-183	1.3%	41
Operating Expense Reserve & R&R Rsv	0	0	0	-254	0	-254	0	0	-254	-294	40	-13.5%	42
Debt Service - Glycol Collection	0	0	0	-300	0	-300	0	0	-300	-300	0	0.0%	43
Property Management Debt Service	0	0	0	0	0	0	-206	0	-206	-266	60	-22.6%	44
Debt Service - Noresco	-310	-64	-374	-273	0	-273	0	0	-647	-647	0	0.0%	45
NFIA Contribution (Excluding Debt Service)	0	0	0	-1,438	0	-1,438	0	0	-1,438	-1,670	232	-13.9%	46
BNIA Contribution (Excluding Debt Svc)	0	0	0	0	1,438	1,438	0	0	1,438	1,670	-232	-13.9%	47
NFIA Contribution - Debt Service	0	0	0	-2,092	0	-2,092	0	0	-2,092	-2,092	0	0.0%	48
BNIA Contribution - Debt Service	0	0	0	0	2,092	2,092	0	0	2,092	2,092	0	0.0%	49
ADF NFIA Debt Service Funding	0	0	0	1,000	0	1,000	0	0	1,000	1,000	0	0.0%	50
Debt Service	0	0	0	0	-2,092	-2,092	0	0	-2,092	-2,092	0	0.0%	51
Intercompany Transfer - Metro	-678	0	-678	0	0	0	0	0	-678	-700	22	-3.2%	52
Intercompany Transfer - Tr Centers	0	678	678	0	0	0	0	0	678	700	-22	-3.2%	53
Interest Income	12	0	12	250	0	250	0	0	262	262	0	0.0%	54
Entitlements	0	0	0	0	0	0	0	0	0	1,000	-1,000	-100.0%	55
PFC	0	0	0	2,692	0	2,692	0	0	2,692	2,692	0	0.0%	56
TOTAL NON-OPERATING ITEMS	-975	614	-362	-14,753	1,438	-13,315	-206	0	-13,882	-12,799	-1,083	8.5%	
NET INCOME/(LOSS)	-7,957	-264	-8,221	5,971	-1,290	4,681	438	0	-3,103	4,027	-7,129	-177.0%	
LESS: DIRECT CAPITAL	1,820	417	2,237	0	81	81	802	893	4,014	4,027	-13	-0.3%	57
LESS: INDIRECT CAPITAL	382	39	421	295	67	363	109	-893	0	0	0	n/a	
NET SURPLUS/(DEFICIT)	-10,159	-721	-10,880	5,676	-1,438	4,237	-474	0	-7,116	0	-7,116	n/a	
Fare Increase	5,500	0	5,500	0	0	0	0	0	5,500	0	5,500	n/a	
Service Reductions	1,616	0	1,616	0	0	0	0	0	1,616	0	1,616	n/a	
NET SURPLUS/(DEFICIT) after Fare Increase & Service Reductions	-3,043	0	-3,043	0	0	0	0	0	0	0	0	n/a	

ORGANIZATION OF THE BUDGET DOCUMENT

The NFTA operating and capital budget is presented under eight sections.

- The first section, Executive Summary, contains the Chief Financial Officer's Budget Message and Summary. The message outlines overall revenue projections, spending priorities, operational goals, and capital needs.
- The second section, Budget Overview, outlines the organization of the budget document and contains key revenue and expenditure indicator assumptions used to form the financial plan. Each footnoted key indicator of the summary page 1-1 corresponds to the numbered explanations of this section.
- The third through sixth sections, Surface Transportation, Aviation, Property Group and Central Administration Budgets, are organized by business center and branches making up the central administration respectively. Included for each business center and branch is an organization chart, a line item revenue and expense consolidated cash flow surplus/(deficit) summary statement by business center or branch, a narrative, a detail line item revenue and expense summary by cost center and capital budgets. All Central Administration branches, with the exception of General Counsel and Engineering include some cost centers within departments which are part of Metro reporting but, by function, belong with the branch. For legal and/or accounting purposes, these Metro cost centers must be recorded separately from the Authority. Where appropriate, the Metro portion of revenues and expenditures have been identified separately from the Authority.
- The financial net surplus/(deficit) summary statement provides FY 10-11 actuals and a comparison of the FY 11-12 budget vs FY 12-13 budget.
- The narrative includes: the business center or support unit description, purpose, responsibilities, services, program and service objectives, key performance indicators and key changes in operations or budgets.

- The detail line item revenue and expense summary provides actual revenues received and expenditures for FY 2010-11, the current annual budget, the FY 2011-12 December year-to-date actual, the FY 2012-13 recommended budget and the variance from the prior budget.
- Capital budgets follow each business center.

SUMMARY OF REVENUES AND EXPENDITURES

The NFTA consolidated operating budget is prepared on a basis that parallels the NFTA's accounting systems. Budget summaries are prepared by grouping categories of revenues and expenditures under meaningful headings designated as business centers. Financial statements are prepared using the accrual basis of accounting. The financials of the NFTA are prepared in conformity with governmental accounting and financial reporting principles of the Governmental Accounting Standards Board.

The financial transactions of the NFTA are accounted for under two enterprise funds which are titled the Authority and Metro. The Authority includes the activities of Metropolitan Transportation Centers, the airports, various properties and facilities and related administrative support. Metro includes all the activities of the bus and rail system. The operating budget is organized on a departmental basis within these two funds and is oriented for expenditure control and accountability.

AUTHORITY REVENUE ASSUMPTIONS
(Footnote Numbers From Page 1-1)

1. AIRPORT FEES & SERVICES

Airport Fees & Services revenue comprises 27.9% of total Buffalo Niagara International Airport Revenues and are increasing \$86k, or 0.5%, due to higher general aviation/air cargo revenue, more in line with our FYE 12 forecast. This increase was partially offset by a lower NFIA net deficit (BNIA signatory airlines reimburse the NFTA for 50% of NFIA's net deficit). NFIA Airport Fees & Services are also a source of revenue at our Niagara Falls International Airport and comprise 5.9% of total revenues at that airport. They are increasing \$87k, or 179.1%, as increasing business activity and the expiration of various business incentive programs account for the variance. Combined, this source of revenue is projected at 16.3% of all Authority FYE 13 revenues.

The BNIA landing fee rate is calculated on a cost recovery formula based on budgeted expenses applied to gross landing weight. In addition to budgeted expenses, the FYE 13 landing fee rate reflects signatory airline billings for debt service and operating reserves under the 1998, 1999, 2000 and 2004 Airport Revenue Bonds.

3. BOAT HARBOR FEES

The NFTA Boat Harbor business center is open for operation five months of the year and currently has 1,005 boat slips. FYE 13 Dock Rental revenue is anticipated to increase \$28k, or 3.2%, above FYE 12.

4. RENTAL INCOME

Building space and other rentals are a source of revenue for each of the Authority business centers. These are space and land occupancy fees charged to tenants. NFIA Rental Income is \$80k, or 57.0%, above FYE 12 due to increasing business activity and the expiration of various business incentive programs. Property Management Rental Income is \$146k, or 5.3%, above FYE 12, more in line with our FYE 12 forecast. Our Transportation Centers are increasing \$58k, or 3.4%, more in line with our FYE 12 forecast of office space rental fees.

5. CONCESSIONS/COMMISSIONS

The fees charged to tenants for the right to sell their goods and services to the public or to use NFTA premises to sell their products is a source of revenue for most business centers. These types of services and products range from parking lot services and car rental services to food and beverage sales and video games. BNIA Concessions/Commissions are increasing \$996k, or 3.5%, due to a 2% increase in enplanements and favorable contractual terms with our auto rental tenants. NFIA is increasing \$991k, or 116.1%, due to anticipated higher parking lot revenue with our anticipated increase in business activity.

6. RETAIL SALES

The source of this revenue is predominantly the receipts from the sale of gas at our NFTA Boat Harbor facility and is increasing \$35k, or 12.7%.

7. RESALES & REBILLING

The charges to customers for their share of utility usage are categorized as resales & rebillings. BNIA is decreasing \$32k, or 2.2%, more in line with our FYE 12 forecast.

8. OTHER OPERATING REVENUES

The primary source of this revenue is direct billing to our BNIA airlines for the new baggage handling system. BNIA is increasing \$71k, or 2.3%, due to an increase in direct airline billings for maintenance costs in the operation of our baggage handling system.

METRO REVENUE ASSUMPTIONS
(Footnote Numbers From Page 1-1)

2. PASSENGER FARES

Total passenger fare revenue (exclusive of a potential fare increase) for FYE 13 is expected to increase \$976k, or 3.0%, more in line with our FYE 12 forecast and realization of the full year impact in the expansion of our ECC student pass program.

8. OTHER OPERATING REVENUES

This consists chiefly of the receipts from bus and rail advertising and is decreasing \$167k, or 21.3%.

OPERATING ASSISTANCE
(Footnote Numbers From Page 1-1)

9. - 13. LOCAL OPERATING ASSISTANCE

Total anticipated local operating assistance for FYE 13 is \$32,544k, and is comprised of the following:

	FYE 13 (000's)
Erie County Sales Tax	\$18,147
Mortgage Recording Tax	7,018
88(c)	3,079
Erie County match to 18(b)	3,657
Niagara County match to 18(b)	443
Peace Bridge	200
	<u>\$32,544</u>

14. - 21. STATE OPERATING ASSISTANCE

New York State operating assistance includes funding primarily for our Metro operations made available through the Public Transportation Operation Assistance Fund and miscellaneous other grants.

**FYE 13
(000's)**

Public Transportation Operation Assistance Funds	37,907
18(b)	4,100
Miscellaneous Other Grants	<u>1,562</u>
	<u>\$43,569</u>

Section 18(b) funding is matched by mandate by Erie and Niagara County Counties.

22. - 29. FEDERAL OPERATING ASSISTANCE

Total Federal assistance of \$13,382k is \$843k, or 6.7%, higher than FYE 12 levels. FYE 13 includes increases of \$500k and \$270k to Federal PMA and Paratransit, respectively, due to reallocation of funds from our capital budget program.

KEY EXPENDITURE ASSUMPTIONS
(Footnote Numbers From Page 1-2)

Key expenditure indicators can be summarized on an NFTA-wide basis since the characteristics of the expenditures are similar to each fund.

30. PERSONNEL SERVICES

Salaries

The FYE 13 budget for NFTA/Metro totals 1,582 employees. FYE 13 includes union cost increases reflective of labor agreements and increases on expired contracts based on submitted proposals. Included in our FYE 13 budget are decreases in NFTA/Metro overtime costs of \$332k, or 4.7%, consistent with our cost savings initiative implemented in FYE 12.

Benefits

Paid employee benefits are budgeted at 52.5% of salaries for Authority employees and 67.8% of salaries for Metro employees. Fringe benefits are calculated for all NFTA employees in accordance with the various collective bargaining agreements and/or government mandate. Those

paid benefits are as follows:

Pensions

All Authority employees are eligible for membership in the New York State Employees Retirement System (NYSERS). Employees who joined the system prior to July 23, 1976 or joined after July 23, 1976 with ten years experience and the Transit Police are in a non-contributory plan. Employees who joined after July 23, 1976 with less than ten years experience and belong to Tier III or Tier IV are required to contribute 3% of their compensation to the plan. Authority contribution is estimated to be 19.4% of employee compensation for FYE 13, Authority pension numbers factor in early retirement incentive costs and are \$492k, or 9.1%, above FYE12.

All full-time Metro employees who are union members are covered by a contributory single employer defined contribution pension plan. All full-time Metro employees contribute 4% of their pay to the plan, the Metro current contribution is 11%.

Social Security Tax

The Authority and Metro contribution to the Federal Social Security System is calculated using an effective rate of 7.65% of salaries. Salaries of \$110,100 and higher are subject to a 1.45% Medicare portion of FICA only.

Workers' Compensation

Due to double digit premium increases, the Authority became self-insured for workers' compensation coverage in mid FYE 91. The appropriation for the expense provides funding for medical and indemnity payments, mandated state assessments, administration fees and third party administrator fees. A workers' compensation team within the Risk Management department helps manage our workers' compensation cases. Workers' compensation costs are decreasing \$362k, or 5.1%, based on recent trends.

Medical and Hospitalization Insurance

The FYE 13 budget anticipates an increase in our health insurance costs of \$992k, or 4.3%, as a foreseeable rate hike of 7.0% is partially offset by an increase in employee contributions throughout the entire organization.

Dental and Optical Insurance

Dental insurance and optical is provided through GHI. The FYE 13 budget for this is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Unemployment Insurance

Financial exposure results if unemployment costs are not controlled. The NFTA is self insured for unemployment insurance. The FYE 13 budget is based on historical experience factored with our FYE 12 costs.

Group Life Insurance

All Metro employees and non-union Authority employees are provided group life insurance. All Authority employees who fall under the New York State retirement system are provided basic life insurance coverage through that plan. The FYE 13 budget for group life insurance is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

Disability Insurance

The NFTA is self insured for disability benefits. The FYE 13 budget for disability expense is based on historical experience factored with the 2012 payment structure.

Long Term Disability Insurance

All non-represented employees are provided long term disability insurance. The FYE 13 budget for this coverage is based on current rates per covered payroll and adjusted for a possible rate increase during the fiscal year.

31. MAINTENANCE & REPAIRS

The routine expense of maintenance and operation of the NFTA's buildings, equipment, buses and rail cars comprise 10.0% of the total Authority FYE 13 budget. Total FYE 13 costs of \$18,234k are \$890k, or 5.1%, above FYE 12. BNIA's Maintenance & Repairs are increasing \$593k, or 6.8%, as higher facility maintenance costs, baggage maintenance and automotive expenses contribute to the variance.

32. TRANSIT FUEL POWER

Diesel fuel to run buses and electric power to run the rail cars comprise 7.0% of the total Metro budget. Total FYE 13 costs of \$9,128k are \$415, or 4.8%, above FYE 12. FYE 13 budget anticipates \$3.13/gallon #2 ULSD diesel fuel, we have locked-in 23% of our FYE 13 usage at \$3.07/gallon, thus our net composite diesel fuel is budgeted at \$3.12/gallon. FYE 12 actual market prices have ranged from a low of \$2.92/gallon on 06/27/11 to a high of \$3.54/gallon on 4/11/11.

33. UTILITIES

FYE 13 utilities of \$6,271k are \$448k, or 6.7%, below FYE 12. Metro utilities are decreasing \$157k, or 6.4%, and BNIA expenses are decreasing \$403k, or 15.1%; these are more in line with our FYE 12 forecast. The decreases are partially offset by Property Management utilities increasing \$81k, or 12.7%, due to higher Terminal A and Boat Harbor costs, more reflective of our FYE 12 forecast.

34. INSURANCE AND INJURIES

The Authority purchases property insurance then assumes the liability for most risks including, but not limited to, property damage and personal injury claims. NFTA also purchases insurance for most risks such as airport liability, excess liability, police professional liability and property and is self insured for public property damage and personal injury at our Transportation Centers.

The Insurance and Injuries category records the expense of investigation and settlement of annual routine claims as well as the cost of purchased insurance.

An increase in Metro reserve appropriations and insurance policy costs contribute to an overall increase of \$144k, or 3.7%, above FYE 12.

35. SAFETY & SECURITY

The Authority provides secondary security services through an outside service that provides support at Buffalo Niagara International Airport, Niagara Falls International Airport and guard service at our Metro bus garage and rail yard locations. FYE 13 costs of \$931k are \$275k, or 22.8%, below FYE 12, more in line with our FYE 12 forecast reflective of cost control initiatives.

36. GENERAL BUSINESS/OTHER

General business expenses include non-employees, communications, office supplies, business travel, consultant fees, contingencies, management fees, payments in lieu of taxes, employee training and printing & advertising. FYE 13 costs of \$22,128k are \$1,532k, or 7.4%, above FYE 12. Metro's expenses are increasing \$874k, or 8.1%, as a result of higher Metro support costs, reflective of increasing salaries, workers' compensation, health insurance and pension costs. Additionally, Central Administration costs are \$233k, or 11.6%, above FYE 12 due to reallocation of adjudication and business development costs from Metro. NFIA's expenses are increasing \$202, or 34.4%, as higher parking lot expenses, based on anticipated increase in business activity, and increases in temporary help and advertising costs contribute to the variance.

37. OVERHEAD COST ALLOCATION - ADMINISTRATIVE COSTS

The current administrative cost allocation formula is as follows:

BNIA	33.1%
NFIA	7.5%
Transportation Centers	4.4%
Property Management	12.2%
Metro	<u>42.8%</u>
TOTAL	<u>100.0%</u>

38. OVERHEAD COST ALLOCATION - POLICE COST

The Authority maintains a Transit Police force which provides pro-active security for all NFTA/NFT Metro facilities. The oversight responsibility for the Transit Police force rests within the Executive Branch. For accounting purposes, this unit is recorded in Central Administration on the appropriate expense lines. To the extent that costs are incurred in support of BNIA, Metro, MTC or Property Management, those business centers absorb the appropriate costs in the Safety & Security category. The cost of these services, are reimbursed to Central Administration on the Inter-Division Reimbursement line.

FYE 13 police costs are decreasing \$1,372k, or 13.3%, as an increase in salaries, workers' compensation, health insurance and pension costs are more than offset by a decrease of 20 positions.

39. DIRECT COSTS TRANSFERRED TO CAPITAL PROJECTS

The Authority receives capital grants from FTA, FAA and New York State for the purpose of procurement and construction of major assets to support operations. As staff time commitments and administrative expense related to these non-operating projects accumulate, the Authority operating expenses are equally offset by the project funding. FYE 13 Direct Costs Transferred to Capital Projects of \$2,592k are increasing \$224k, or 9.5%, more in line with our FYE 12 forecast.

40. INTER DIVISION REIMBURSEMENT

The Authority accounts for specific functions and services of staff that can be directly expensed to other divisions and units. This results in an offset to the appropriate departments on a separate reimbursement line. FYE 13 Inter Division Reimbursement of \$21,133k is \$21k, or 0.1%, above FYE 12 as higher police and Metro support staff salaries, workers' compensation, health insurance and pension costs are offset by the elimination of 22 positions.

41. BOND DEBT SERVICE

The debt service under the 1998, 1999, 2000 & 2004 Airport Revenue Bonds.

42. OPERATING EXPENSE RESERVE

The operating reserve of (\$254k) represents the amount needed to maintain our two-month BNIA operating expense reserve fund as outlined in the bond resolution.

43. DEBT SERVICE – GLYCOL COLLECTION

BNIA debt service related to the installation of the glycol collection system.

44. DEBT SERVICE – PROPERTY MANAGEMENT

The debt service related to the refinancing of our Terminal A facility loan.

45. DEBT SERVICE – NORESCO

The debt services related to NFTA/Metro energy initiatives.

46. NFIA CONTRIBUTION (Excluding Debt Service)

This is the BNIA signatory contribution, excluding debt service, to 50% of NFIA's deficit, this amount is included in BNIA revenues under Airport Fees & Services.

47. BNIA CONTRIBUTION (Excluding Debt Service)

This is the contribution from the BNIA signatory airlines, excluding debt service, representing 50% of NFIA's deficit.

48. NFIA CONTRIBUTION – Debt Service

The debt service related to the construction of the new NFIA Terminal, exclusive from BNIA signatory contribution.

49. BNIA CONTRIBUTION – Debt Service

This is the contribution from BNIA for the debt service related to the construction of the new NFIA Terminal.

50. ADF NFIA DEBT SERVICE FUNDING

Partial funding for the NFIA debt service.

51. DEBT SERVICE

The debt service related to the construction of the new NFIA Terminal, exclusive from BNIA signatory contribution.

52. INTERCOMPANY TRANSFER - METRO

This is the contribution of Metro to our Transportation Centers for Metro related operating and capital costs.

53. INTERCOMPANY TRANSFER - TRANSPO CENTERS

This is the receipt of funds from Metro for Metro related operating and capital costs.

54. INTEREST INCOME

This is interest income on NFTA deposits, primarily BNIA related.

55. ENTITLEMENTS

Funds allocated to offset NFIA terminal debt service costs. Eligibility of these funds, allocated based on FAA's discretion, are based on NFIA meeting the 10,000 yearly passenger threshold guideline.

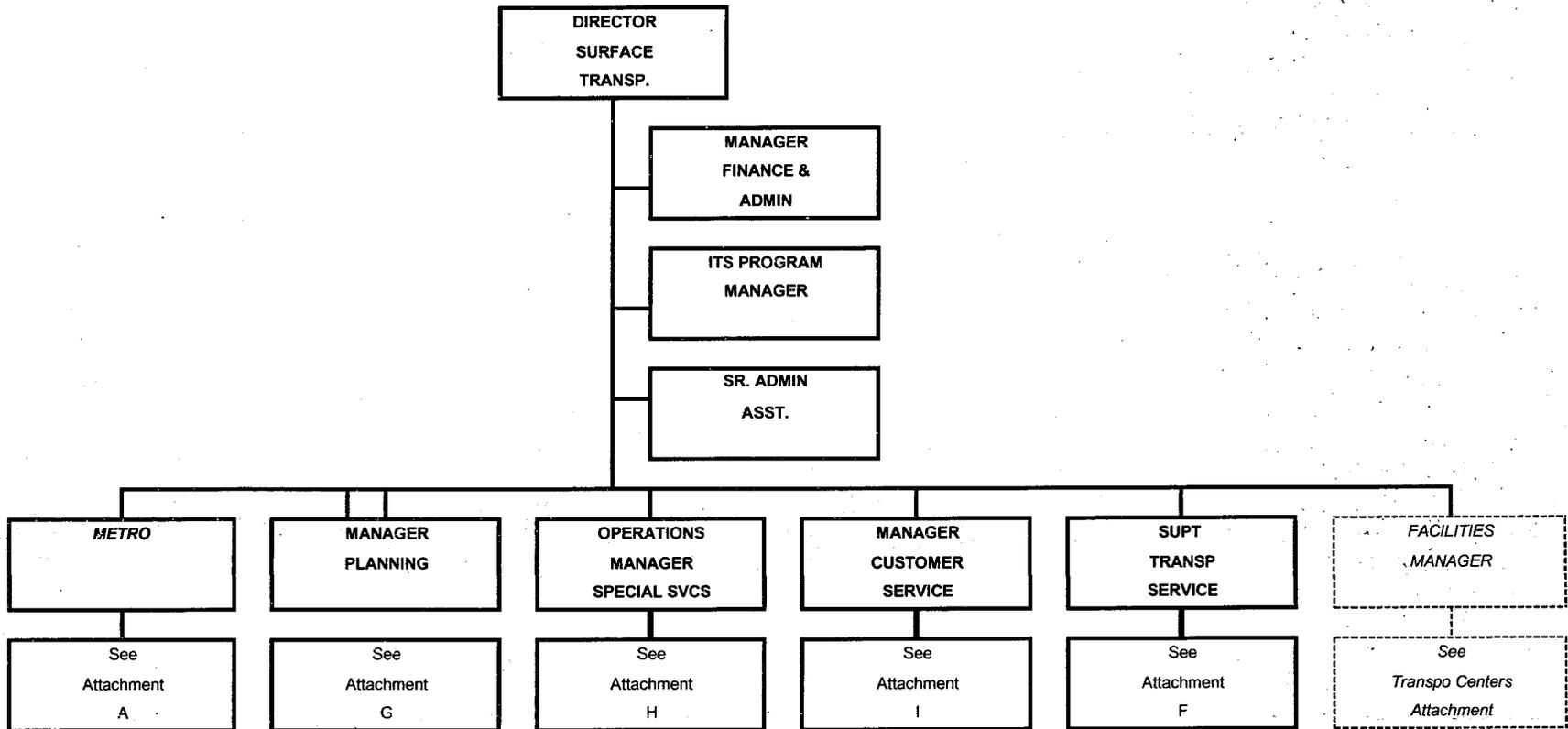
56. PFC

PFC stands for passenger facility charge and is a source of the Airport Improvement Program (AIP) funding.

57. DIRECT CAPITAL

This is the NFTA equity funded portion of our projected FYE 13 capital expenditures.

SURFACE TRANSPORTATION BUSINESS GROUP



TOTAL EMPLOYEES:
NFTA 8

METRO CONSOLIDATED
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
REVENUES & ASSISTANCE					
Operating Revenues					
Passenger Fares	31,650,760	32,816,148	33,791,908	975,760	3.0%
Other Operating Revenues	<u>784,297</u>	<u>782,449</u>	<u>615,530</u>	<u>-166,919</u>	<u>-21.3%</u>
Total Revenues	32,435,057	33,598,597	34,407,438	808,841	2.4%
Operating Assistance					
Local	4,100,000	4,100,000	4,100,000	0	0.0%
Erie County Sales Tax	17,230,839	17,632,117	18,146,791	514,674	2.9%
Mortgage Tax	6,892,858	7,232,999	7,018,000	-214,999	-3.0%
Local - 88c Funds	7,727,297	8,971,000	3,078,922	-5,692,078	-65.7%
Peace Bridge	200,000	200,000	200,000	0	0.0%
State - Local Match	4,098,998	4,100,000	4,100,000	0	0.0%
State - MTOAF	24,622,211	24,809,000	24,809,000	0	0.0%
State - Sec 9 ACM	41,397	43,072	52,000	8,928	20.7%
State - DMTTF	7,569,000	7,569,000	7,569,000	0	0.0%
State - General Fund - AMTAP	3,225,250	5,529,000	5,529,000	0	0.0%
State - Additional Fund	2,303,750	0	0	0	n/a
State - Sec 9 PMA	1,201,378	1,201,377	1,263,877	62,500	5.2%
State - Paratransit	212,500	212,500	246,250	33,750	15.9%
State - CST	108,341	80,000	0	-80,000	-100.0%
Federal - Sec 18	49,000	49,000	49,000	0	0.0%
Federal - Sec 9 ACM	331,176	344,613	416,000	71,387	20.7%
Federal - PMA	9,611,021	9,611,020	10,111,021	500,001	5.2%
Federal - Paratransit	1,700,000	1,700,000	1,970,000	270,000	15.9%
Federal - New-Freedom Initiative	-61,453	150,000	100,000	-50,000	-33.3%
Federal - JARC	<u>329,065</u>	<u>200,000</u>	<u>100,000</u>	<u>-100,000</u>	<u>-50.0%</u>
Total Operating Assistance	91,492,628	93,734,698	88,858,861	-4,875,837	-5.2%
TOTAL OPER REVS & ASST	123,927,685	127,333,295	123,266,299	-4,066,996	-3.2%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	87,302,927	86,867,909	89,548,353	2,680,444	3.1%
Maintenance & Repairs	6,531,644	6,753,982	6,868,805	114,823	1.7%
Transit Fuel/Power	7,032,975	8,712,976	9,127,926	414,950	4.8%
Utilities	2,314,643	2,462,780	2,305,469	-157,311	-6.4%
Insurance & Injuries	3,070,792	3,001,833	3,183,577	181,744	6.1%
Safety & Security	5,277,603	5,316,830	3,724,306	-1,592,524	-30.0%
General Business/Other	11,051,822	10,839,940	11,714,217	874,277	8.1%
Administrative Cost Reallocation	3,689,625	3,747,594	3,948,904	201,311	5.4%
Costs Transferred to Capital Projects	-1,937	-10,155	0	10,155	-100.0%
Inter Division Reimbursement	0	0	-173,325	-173,325	n/a
TOTAL OPERATING EXPENSES	126,270,094	127,693,689	130,248,232	2,554,544	2.0%
OPERATING INCOME/(LOSS)	-2,342,409	-360,394	-6,981,933	-6,621,540	1837.3%
NON-OPERATING ITEMS					
Debt Service - Noresco	-309,524	-309,524	-309,524	0	0.0%
Debt Service - Metro Rail Projects	0	0	0	0	n/a
Interest Income	0	12,000	12,000	0	0.0%
Intercompany Transfer	<u>-625,372</u>	<u>-700,000</u>	<u>-677,647</u>	<u>22,353</u>	<u>-3.2%</u>
TOTAL NON-OPERATING ITEMS	-934,896	-997,524	-975,171	22,353	-2.2%
NET INCOME/(LOSS)	-3,277,305	-1,357,918	-7,957,104	-6,599,187	486.0%
LESS: DIRECT CAPITAL	403,915	2,050,903	1,820,347	-230,556	-11.2%
LESS: INDIRECT CAPITAL	194,488	382,228	381,865	-363	-0.1%
NET SURPLUS/(DEFICIT)	-3,875,708	-3,791,049	-10,159,316	-6,368,268	168.0%
Fare Increase	0	0	5,500,000	5,500,000	n/a
Service Reductions	0	0	1,616,235	1,616,235	n/a
NET SURPLUS/(DEFICIT) after Fare Increase & Service Reductions	-3,875,708	-3,791,049	-3,043,081	747,967	-19.7%

SURFACE TRANSPORTATION

DESCRIPTION

The Surface Transportation Business Unit is responsible for all ground-based transportation services operated and provided by NFTA. Such services include fixed-route bus and rail routes, paratransit and other non-traditional transit services, and intercity bus terminals in Buffalo and Niagara Falls. Surface Transportation units include Metro (fixed-route bus and rail), Marketing, Service Planning, Special Services (paratransit and MetroLink), Transportation Centers (bus terminals and Central Services), and Customer Service.

The mission of the Surface Transportation Business Unit is to enhance the quality of life of residents and visitors by providing the highest level of safe, clean, affordable, responsive and reliable transportation through a coordinated and convenient bus and rail system. Our vision is to support the effective coordination and partnership with public and private entities in continuously improving transportation services to promote regional growth. The range of mobility services we will provide includes traditional bus and rail lines, circulator routes, employer shuttles, paratransit, bicycle programs and pedestrian enhancements. Our goal is to achieve a reputation as the best transit system in the United States.

1.0 METRO

Metro provides comprehensive fixed-route urban and suburban public transportation services within the Erie and Niagara county service area. Metro's 313 fixed-route big buses, 74 Paratransit/MetroLink small buses and 27 rail cars operate up to 21 hours per day, seven days per week, to serve the residents of the urbanized area. There are 78 bus routes on which Metro operates nearly 14.5 million annual bus miles, and one rail route on which 956,000 annual car miles are operated. Each weekday Metro carries approximately 93,200 passengers on buses and trains. In FYE 11, 27,400,000 customers used Metro.

Metro consists of two operating divisions, Bus and Rail. Metro Bus consists of three operating locations, Bus Transportation Service and

Bus Maintenance. Metro Rail encompasses one operating location, Rail Transportation Service and Rail Maintenance. In addition, the Transportation Support department is included within Metro. There are approximately 1126 budgeted positions in these units.

It is the primary responsibility of each operating location to provide service to the public as scheduled. This involves managing a properly trained workforce of transportation and maintenance professionals of an adequate, cost-effective size; monitoring and enhancing the quality of service; and adjusting service as required to accommodate service needs.

The Transportation Service Departments in the Bus and Rail divisions are responsible for supervising transit service and control center operations. Their functions include the continuous monitoring of service delivery with corrective action when problems occur, responding to emergencies, providing service to special events, coordinating transit service with construction projects, and communicating with operators and maintenance personnel.

Major Bus Maintenance activities are performed at the Cold Spring Shop. Such activities include major component change-out, bodywork, painting, engine and transmission rebuilding, parts reconditioning and structural repairs, radio maintenance and farebox maintenance. Shop employees also maintain the bus garage facilities, bus stop signs and bus loops.

Maintenance of the rail physical infrastructure is the responsibility of Metro Rail Maintenance. Among the physical plant elements that require a high level of ongoing maintenance are the track, communications systems, fare collection system, ventilation system, train control system, the electrical distribution system, and the stations and tunnels.

The Transportation Support Department is responsible for new operator training, oversight of the bus communications system, and the issuance of system operating notices.

2.0 MARKETING

The Marketing Department is responsible for developing goals and implementing strategies and programs to increase customer utilization and satisfaction of services. Staff works with businesses, schools, agencies and the public to determine customer needs, and provides feedback to Service Planning to help in the design of service.

3.0 SERVICE PLANNING

The Service Planning function ensures that convenient, cost-effective transit services are available to meet the mobility needs of the public. This is accomplished through a complex and dynamic process involving continuous measurement and estimation of ridership demand, followed by the development of convenient, cost-effective operating schedules to meet that demand. Service Planning reports and evaluates Metro ridership/route performance statistics.

4.0 SPECIAL SERVICES

Metro's Special Services unit is responsible for the overall direction of complementary paratransit service, as required by the Americans with Disabilities Act (ADA). It serves individuals who are unable to use Metro's regular, fully accessible fixed route bus and rail system. In addition, this unit is responsible for managing MetroLink and non-traditional transportation services, such as airport shuttles, college circulators, vanpools and, employer shuttles, provided by Metro either directly or through agreements with private providers and/or outside agencies and Metro's reduced fare program which allows services and people with disabilities to ride at a reduced rate..

5.0 TRANSPORTATION CENTERS

The Transportation Centers unit maintains the Metropolitan Transportation Center including NFTA corporate offices located at 181 Ellicott Street in Buffalo, the Transportation Centers in Niagara Falls, the Operations Control Center and Transit Police Headquarters. This department provides building maintenance and janitorial services in order to present a clean, comfortable and safe environment for

NFTA employees and the traveling public. This unit also monitors and performs services for the tenants of various facilities.

6.0 CUSTOMER CARE

The Customer Care department is responsible for providing the public with quality bus and rail information. This is achieved through the operation of a customized automated telephone information system (IVR) along with an automated trip planner (ATIS) that is accessible to the public via the NFTA website. The Customer Care department processes nearly 4 million calls annually. Currently, the automated trip planner is utilized to plan more than 55,000 trips per month. Along with being responsible for resolving customer complaints and providing trip information, the department also administers the Emergency Ride Program. The Customer Care department ensures the distribution of 6 million bus and rail schedules annually to over 300 locations in Erie and Niagara Counties in addition to distributing another 3,000 schedules to individual customers.

**KEY PERFORMANCE INDICATORS
(Metro Fixed Route)**

	FYE11 <u>Actual</u>	FYE 12 Original <u>Budget</u>	FYE 12 Current <u>Estimate</u>	FYE 13 <u>Budget</u>
<u>Financial</u>				
Total Passengers	27.3m	27.3m	28.0m	29.0m
Passenger Fares	\$31.7m	\$32.7m	\$33.1m	\$33.8m
Total Revenue	\$32.4m	\$33.6m	\$33.7m	\$34.4m
<u>Customer Service</u>				
Complaints Received per 100,000 Boardings	2.6	2.6	2.6	2.6
Commendations per 100,000 Boardings	0.63	0.60	0.60	0.60
<u>Safety</u>				
Recordable Injury Rate	9.6	9.0	9.1	9.0
Cases with Days Away Rate	6.9	5.2	6.5	6.2
Days Away Rate	326.2	240	383.9	360.0
<u>Productivity</u>				
Unscheduled Absenteeism Rate	8.5%	8.0%	8.1%	8.0%
Miles between Service Interruptions	4,793	4,600	6,200	6,300
On-Time Performance	82.4%	82.0%	82.6%	82.7%

KEY POINTS

- Negotiate a UB Rail Pass Program.
- Implement enhanced partnership with UB (2020 Plan) and Buffalo Niagara Medical Campus.
- Receive delivery of mid-life rebuild rail cars
- Enhance customer amenities with Real Time Information Next Bus Interactive Voice Response, Bus Shelters and more Park & Rides.
- Negotiate Paratransit Medicare Service opportunities
- Continue to improve productivity and cost effectiveness of Metro services
- Continue marketing the LaSalle Park & Ride

PROGRAM AND SERVICE OBJECTIVES

- Conduct a Fare Collection Study.
- Maintain on-time performance and reduce service interruption.
- Reduce number of recordable accidents and cases with days away.
- Reduce rate of unscheduled employee absences.
- Continue to maximize efficiency of paratransit service.
- Increase MTC & NFITC revenue opportunities with advertising and vendor upgrades

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 40 METRO TRANS. AND MAINTENANCE
Department 0049 NFT METRO

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	5,242,860	4,589,579	2,411,207	5,094,400	504,821
515	EMPLOYEE BENEFITS	2,224,192	2,417,581	1,186,727	2,692,634	275,053
571	CONSULTANTS/OUTSIDE SERVICES	19,336		26,322		
591	PROJECTS	46,940-	11,499-	379-	1,000-	10,499
592	DIVISION OPERATIONS	7,439,454-	6,995,661-	3,597,623-	7,786,034-	790,373-
TOTAL	EXPENSES	6-		26,254		

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 146
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
584	FREIGHT	3,800	3,000	2,311	3,000	
	TOTAL EXPENSES	3,800	3,000	2,311	3,000	

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 110
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
584	FREIGHT	34,491	36,650	18,825	35,000	1,650-
	TOTAL EXPENSES	34,491	36,650	18,825	35,000	1,650-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	26,028,582-	27,219,271-	12,600,269-	27,645,005-	425,734-
494	ADVERTISING REVENUES	525,621-	556,050-	168,028-	372,000-	184,050
499	OTHER OPERATING REVENUES	4,178-	4,742-	2,880-	5,530-	788-
	TOTAL REVENUES	26,558,381-	27,780,063-	12,771,177-	28,022,535-	242,472-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4002 BUS REVENUES/EXPENSES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	21,364,045-	24,386,253-	11,972,376-	22,538,471-	1,847,782
711	NY STATE OPERATING ASSISTANCE	32,273,335-	37,300,420-	18,619,144-	37,252,681-	47,739
713	FEDERAL OPERATING ASSISTANCE	10,258,809-	10,354,631-	5,207,700-	10,776,021-	421,390-
TOTAL OPERATING ASSISTANCE		63,896,189-	72,041,304-	35,799,220-	70,567,173-	1,474,131

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	5,090,401-	4,958,086-	2,424,193-	5,474,600-	516,514-
491	TRAFFIC FINES	85,302-	82,206-	41,105-	85,000-	2,794-
494	ADVERTISING REVENUES	48,135-	43,950-	16,614-	28,000-	15,950
499	OTHER OPERATING REVENUES	73,726-	75,499-	41,701-	77,000-	1,501-
TOTAL REVENUES		5,297,564-	5,159,741-	2,523,613-	5,664,600-	504,859-

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 114
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4003 RAIL REVENUES/EXPENSES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	14,219,220-	13,166,561-	4,327,324-	9,415,946-	3,750,615
711	NY STATE OPERATING ASSISTANCE	10,036,611-	5,166,861-	2,583,429-	5,166,861-	
TOTAL OPERATING ASSISTANCE		24,255,831-	18,333,422-	6,910,753-	14,582,807-	3,750,615

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 115
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
411	PASSENGER FARES	531,777-	638,790-	294,136-	672,303-	33,513-
	TOTAL REVENUES	531,777-	638,790-	294,136-	672,303-	33,513-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4004 PARATRANSIT REV/EXP

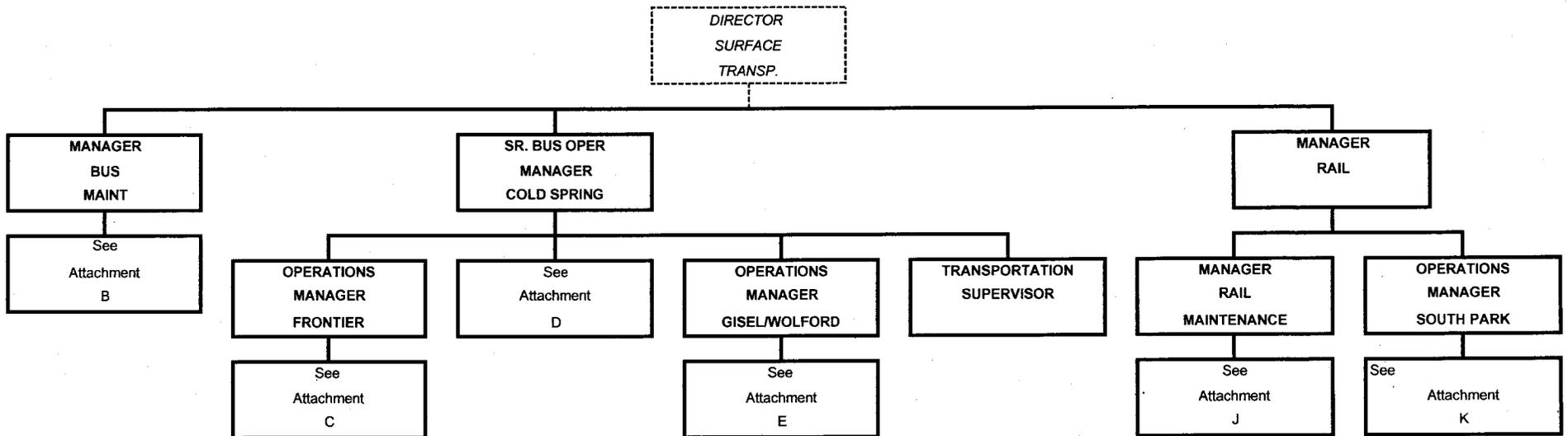
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
709	LOCAL OPERATING ASSISTANCE	567,728-	583,298-	279,362-	589,296-	5,998-
711	NY STATE OPERATING ASSISTANCE	1,072,879-	1,076,664-	538,597-	1,149,584-	72,920-
713	FEDERAL OPERATING ASSISTANCE	1,700,000-	1,700,000-	850,000-	1,970,000-	270,000-
TOTAL OPERATING ASSISTANCE		3,340,607-	3,359,962-	1,667,959-	3,708,880-	348,918-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4031 METRO MANAGER

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	117,782	141,999	52,184	3,935-	145,934-
512	TRANSPORTATION SALARY & WAGES	173,750	155,500	137,273	285,411	129,911
514	GEN & ADMIN SALARY & WAGES	954,275	38,051	35,764	43,662	5,611
515	EMPLOYEE BENEFITS	173,608	233,991	155,857	220,446	13,545-
516	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	12,446,300				
541	INSURANCE	571,915	584,529	277,865	649,322	64,793
571	CONSULTANTS/OUTSIDE SERVICES	463,217	385,205	290,602	519,611	134,406
576	EMPLOYEE TRAVEL	2,232	4,375	1,159	2,500	1,875-
580	GENERAL OFFICE	69,907	104,400	32,701	100,000	4,400-
592	DIVISION OPERATIONS	124,807-	131,920-	81,115-	155,528-	23,608-
TOTAL	EXPENSES	14,848,179	1,516,130	902,290	1,661,489	145,359

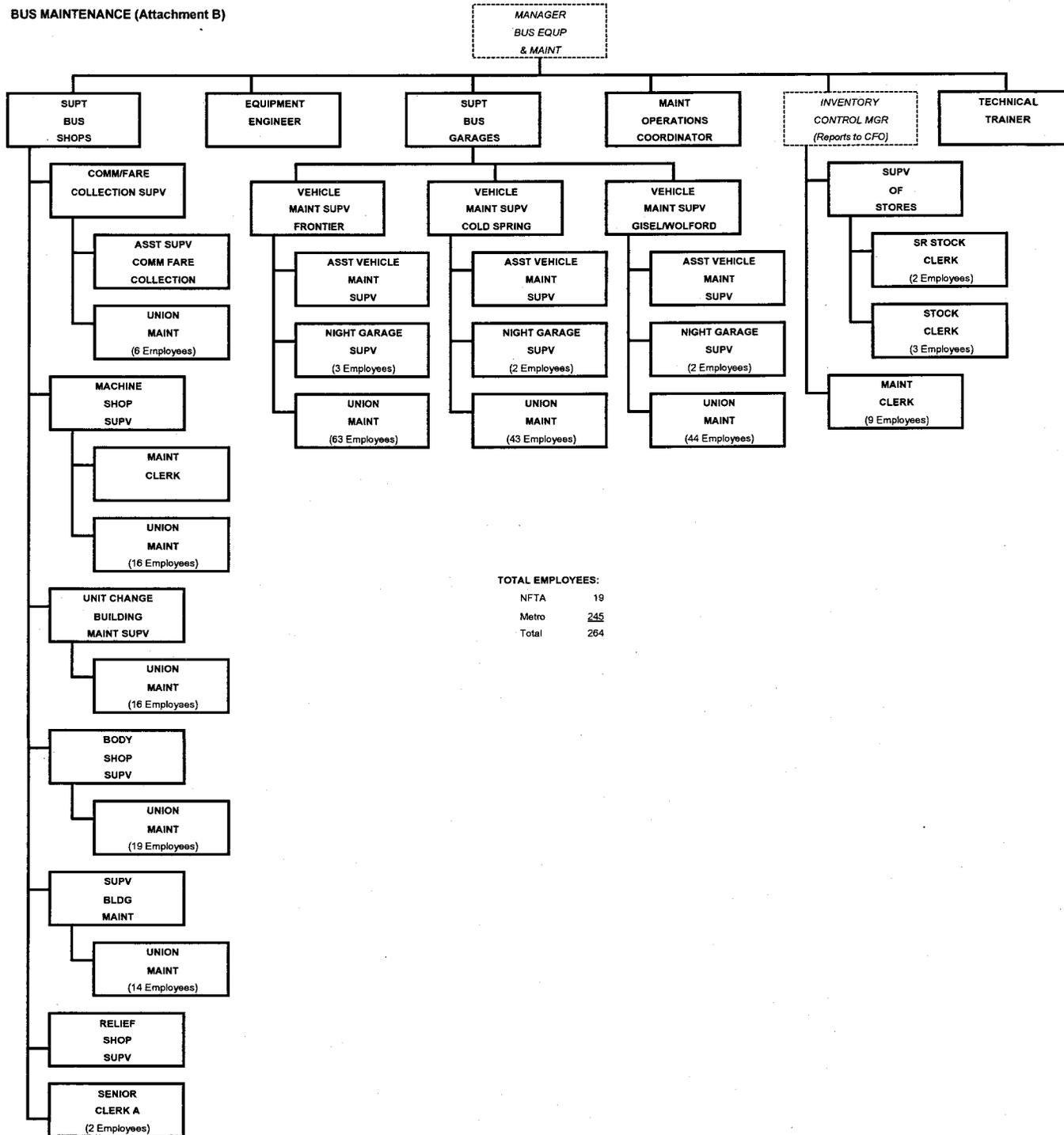
METRO TRANSPORTATION & MAINTENANCE (Attachment A)



TOTAL EMPLOYEES:
NFTA

8

BUS MAINTENANCE (Attachment B)



TOTAL EMPLOYEES:

NFTA	19
Metro	245
Total	264

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4010 FRONTIER GARAGE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	3,053,654	3,258,484	1,431,409	3,063,287	195,197-
514	GEN & ADMIN SALARY & WAGES	5,782	3,000	553	3,135	135
515	EMPLOYEE BENEFITS	2,195,225	2,274,323	1,007,021	2,079,034	195,288-
521	REVENUE VEHICLE MAINT & TRANS	1,298,042	1,745,362	828,500	1,698,000	47,362-
522	NON-REV VEHICLE MAINT & REPAIR	35,284	17,050	14,310	36,000	18,950
524	AUTOMOTIVE	2,541,758	3,344,144	1,704,773	3,386,775	42,631
525	FACILITIES	80,307	129,929	49,081	100,000	29,929-
527	ENVIRONMENTAL	54,002	37,999	7,796	37,999	
531	ELECTRIC POWER	224,234	233,381	100,870	230,969	2,412-
532	GAS	255,684	278,964	35,647	271,255	7,709-
533	WATER	25,053	29,999	7,198	20,562	9,437-
553	POLICE PROTECTION		39,299			39,299-
571	CONSULTANTS/OUTSIDE SERVICES	223,418	234,508	120,670	253,871	19,363
580	GENERAL OFFICE	14,431	13,073	3,941	10,000	3,073-
TOTAL	EXPENSES	10,006,874	11,639,515	5,311,769	11,190,887	448,627-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4011 COLD SPRINGS GARAGE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	2,059,137	1,857,969	912,058	2,015,366	157,397
514	GEN & ADMIN SALARY & WAGES	5,843	4,939	5,163	5,160	221
515	EMPLOYEE BENEFITS	1,460,866	1,299,060	644,971	1,369,916	70,856
521	REVENUE VEHICLE MAINT & TRANS	1,506,247	1,210,716	441,478	1,137,000	73,716-
522	NON-REV VEHICLE MAINT & REPAIR	5,936	15,000	1,934	7,000	8,000-
524	AUTOMOTIVE	1,383,107	1,759,535	925,865	1,845,646	86,111
525	FACILITIES	33,208	55,656	26,238	52,000	3,656-
527	ENVIRONMENTAL	27,209	28,999	18,703	35,000	6,001
533	WATER	366	365	191	400	35
553	POLICE PROTECTION	35,454	47,000	18,112	38,000	9,000-
571	CONSULTANTS/OUTSIDE SERVICES	241,714	235,193	162,554	254,562	19,369
580	GENERAL OFFICE	3,396	7,999	1,384	3,000	4,999-
TOTAL	EXPENSES	6,762,483	6,522,431	3,158,651	6,763,050	240,619

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4013 BABCOCK GARAGE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	1,971,354	1,892,049	920,804	1,927,569	35,520
514	GEN & ADMIN SALARY & WAGES	10,860	6,749	7,269	7,052	303
515	EMPLOYEE BENEFITS	1,428,473	1,324,089	654,864	1,311,673	12,415-
521	REVENUE VEHICLE MAINT & TRANS	1,133,084	1,130,451	550,259	1,106,000	24,451-
522	NON-REV VEHICLE MAINT & REPAIR	9,179	10,000	4,484	10,000	
524	AUTOMOTIVE	1,588,387	2,080,386	989,755	2,104,231	23,845
525	FACILITIES	74,610	78,273	67,216	85,273	7,000
527	ENVIRONMENTAL	22,890	47,000	3,914	30,000	17,000-
531	ELECTRIC POWER	110,001	114,930	54,256	110,171	4,759-
532	GAS	123,304	138,579	16,390	130,813	7,766-
533	WATER	16,434	16,732	7,680	11,499	5,233-
553	POLICE PROTECTION	35,318	32,700	18,079		32,700-
571	CONSULTANTS/OUTSIDE SERVICES	240,029	232,885	136,681	253,006	20,121
580	GENERAL OFFICE	3,432	4,159	3,540	4,000	159-
TOTAL	EXPENSES	6,767,355	7,108,982	3,435,191	7,091,287	17,694-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4014 SHOPS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	3,395,980	3,410,157	1,715,151	3,435,578	25,421
514	GEN & ADMIN SALARY & WAGES	60,716	48,335	35,966	48,525	190
515	EMPLOYEE BENEFITS	2,451,627	2,411,714	1,224,408	2,362,221	49,492-
521	REVENUE VEHICLE MAINT & TRANS	459,004	385,750	225,408	513,441	127,691
522	NON-REV VEHICLE MAINT & REPAIR	41,104	40,000	14,914	40,000	
523	IMPROVEMENTS & REPLACEMENTS	3,042	5,000	40	3,500	1,500-
524	AUTOMOTIVE	3,176	7,113	1,186	5,000	2,113-
525	FACILITIES	117,443	93,000	79,959	120,000	27,000
527	ENVIRONMENTAL	4,884	5,000	585	5,150	150
531	ELECTRIC POWER	292,944	311,999	133,706	270,017	41,982-
532	GAS	209,365	247,930	33,723	222,115	25,815-
533	WATER	22,713	20,709	11,646	21,195	486
553	POLICE PROTECTION	42	159,999			159,999-
571	CONSULTANTS/OUTSIDE SERVICES	1,485,087	1,670,426	611,633	1,649,584	20,842-
576	EMPLOYEE TRAVEL	7		3		
577	EMPLOYEE TRAINING	5,099	8,321	5,180	9,000	679
580	GENERAL OFFICE	16,183	22,000	7,731	20,000	2,000-
582	TRANSPORTATION EXPENSE	5,414	10,499		6,500	3,999-
TOTAL	EXPENSES	8,573,830	8,857,952	4,101,239	8,731,826	126,125-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4015 BUS LOOPS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
525	FACILITIES	29,470	29,998	9,416	29,998	
531	ELECTRIC POWER	86,811	90,960	36,580	83,825	7,135-
533	WATER	4,311	9,435	1,673	3,725	5,710-
TOTAL EXPENSES		120,592	130,393	47,669	117,548	12,845-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4016 MECHANICAL

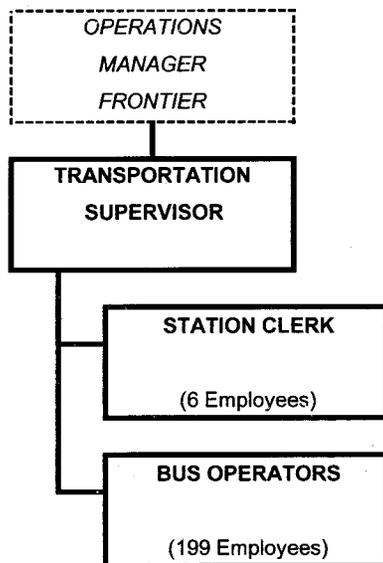
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	140,725	138,119	68,741	143,186	5,067
515	EMPLOYEE BENEFITS	99,584	96,316	48,209	97,080	764
580	GENERAL OFFICE	6,878	8,000	3,246	6,500	1,500-
TOTAL	EXPENSES	247,187	242,435	120,196	246,766	4,331

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4019 STOREROOM- BUS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES		829,997	276,453	487,419	342,578-
514	GEN & ADMIN SALARY & WAGES	224,775		114,385	232,691	232,691
515	EMPLOYEE BENEFITS	160,604	578,782	273,705	488,234	90,547-
523	IMPROVEMENTS & REPLACEMENTS	7,355	6,998	3,845	7,800	802
534	TELEPHONE	1,239	1,268	607	1,212	56-
571	CONSULTANTS/OUTSIDE SERVICES	190,451	100,176	106,194	244,298	144,122
577	EMPLOYEE TRAINING					
580	GENERAL OFFICE	2,899	3,250	342	2,000	1,250-
TOTAL	EXPENSES	587,323	1,520,471	775,531	1,463,654	56,816-

FRONTIER (Attachment C)



TOTAL EMPLOYEES:

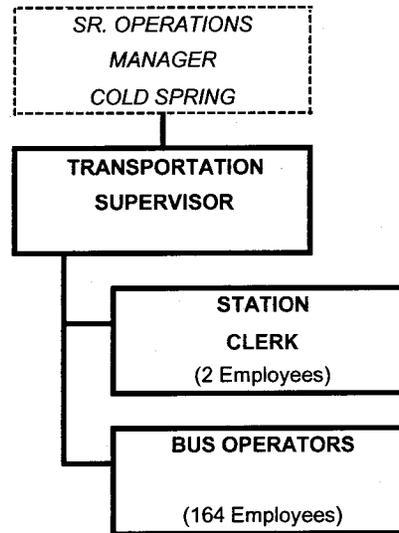
NFTA	1
Metro	<u>205</u>
Total	206

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4020 FRONTIER STATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	9,357,427	9,835,663	4,807,653	10,622,813	787,150
513	I&D SALARY & WAGES	3,283	3,200	1,597	3,350	150
514	GEN & ADMIN SALARY & WAGES	49,213	59,780	27,815	62,500	2,720
515	EMPLOYEE BENEFITS	6,715,902	6,902,634	3,380,590	7,246,913	344,279
571	CONSULTANTS/OUTSIDE SERVICES	348,618	271,010	177,194	323,699	52,689
576	EMPLOYEE TRAVEL	152	734		200	534-
582	TRANSPORTATION EXPENSE	17,852	24,500	4,587	17,000	7,500-
TOTAL	EXPENSES	16,492,447	17,097,521	8,399,436	18,276,475	1,178,954

COLD SPRING (Attachment D)



TOTAL EMPLOYEES:

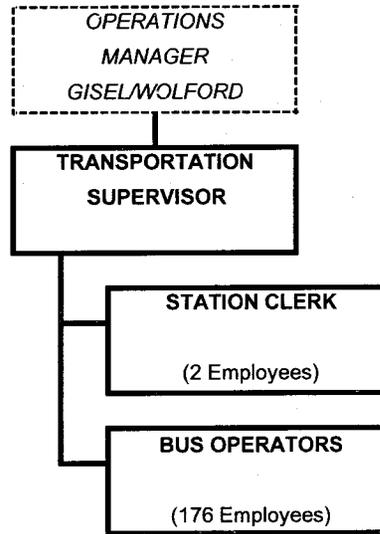
NFTA	1
Metro	<u>166</u>
Total	167

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4021 COLD SPRINGS STATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	7,665,268	7,603,856	3,842,636	8,027,129	423,273
513	I&D SALARY & WAGES	2,944	2,750	1,274	2,875	125
514	GEN & ADMIN SALARY & WAGES	46,015	27,800	14,446	29,000	1,200
515	EMPLOYEE BENEFITS	5,504,228	5,323,711	2,699,506	5,464,004	140,293
571	CONSULTANTS/OUTSIDE SERVICES	259,038	264,392	119,491	269,801	5,409
576	EMPLOYEE TRAVEL	285	588	138	400	188-
582	TRANSPORTATION EXPENSE	11,064	20,649	3,499	11,000	9,649-
TOTAL	EXPENSES	13,488,842	13,243,746	6,680,990	13,804,209	560,463

GISEL/WOLFORD (Attachment E)



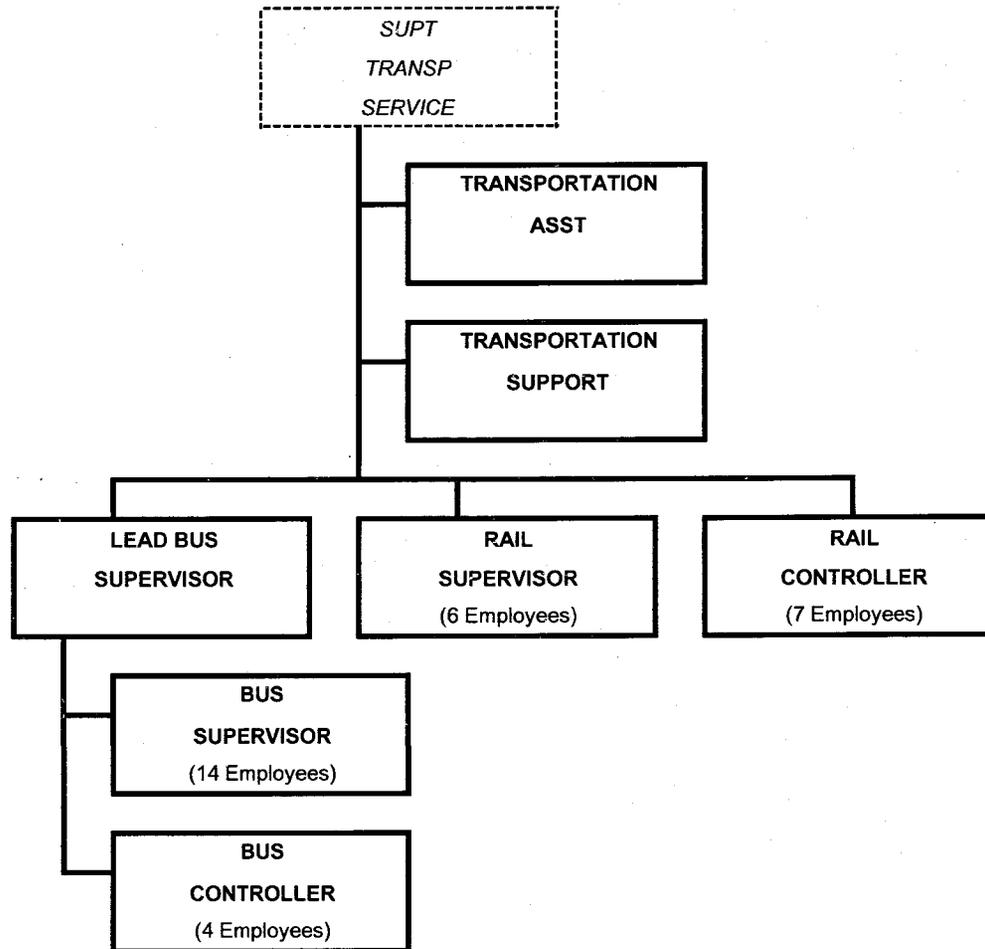
TOTAL EMPLOYEES:		
NFTA		1
Metro		<u>178</u>
Total		179

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4023 BABCOCK STATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	7,767,249	7,995,232	3,988,870	8,790,042	794,810
513	I&D SALARY & WAGES	2,997	3,600	1,802	3,750	150
514	GEN & ADMIN SALARY & WAGES	29,376	27,750	16,444	29,000	1,250
515	EMPLOYEE BENEFITS	5,576,136	5,597,186	2,801,621	5,981,852	384,666
571	CONSULTANTS/OUTSIDE SERVICES	145,490	166,611	59,324	231,524	64,913
582	TRANSPORTATION EXPENSE	17,883	17,250	3,979	16,000	1,250-
TOTAL	EXPENSES	13,539,131	13,807,629	6,872,040	15,052,168	1,244,539

BUS & RAIL TRANSPORTATION (Attachment F)



TOTAL EMPLOYEES:

NFTA	1
Metro	<u>33</u>
Total	34

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4027 BUS TRANSPORTATION

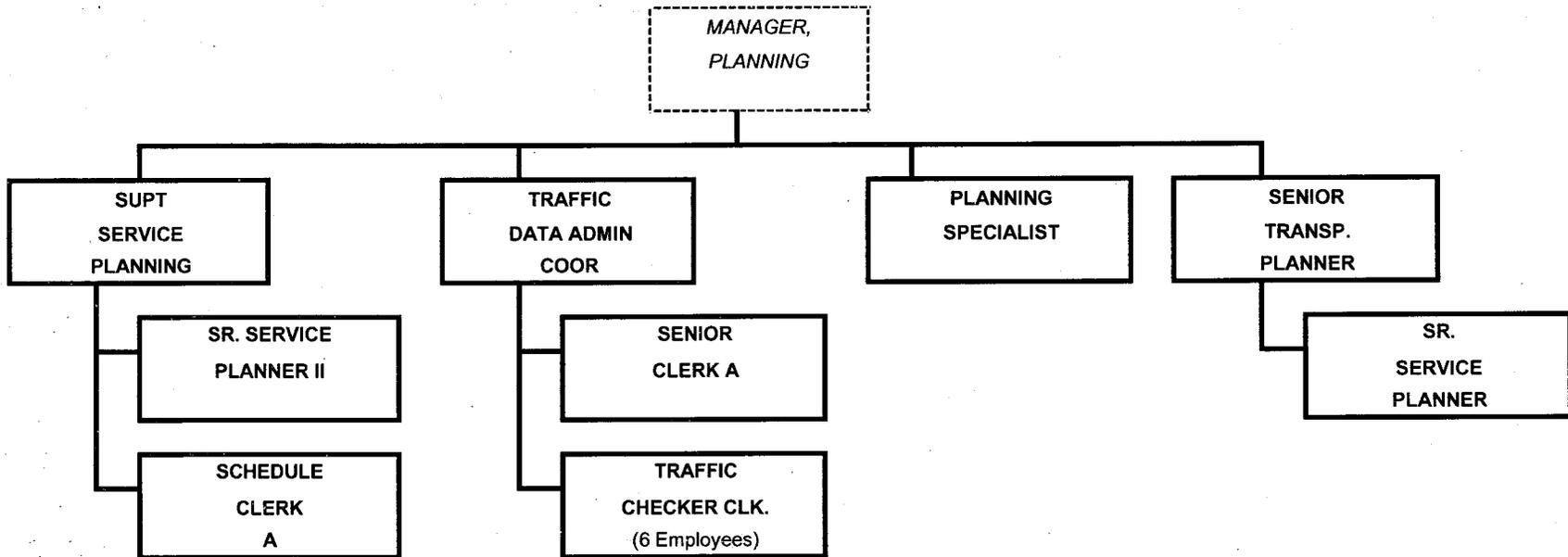
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,410,574	1,420,490	707,681	1,417,549	2,941-
515	EMPLOYEE BENEFITS	1,001,079	990,549	499,828	961,098	29,450-
571	CONSULTANTS/OUTSIDE SERVICES	290,213	204,099	160,958	209,098	4,999
577	EMPLOYEE TRAINING		396			396-
580	GENERAL OFFICE	37,773	34,500	21,042	35,000	500
582	TRANSPORTATION EXPENSE	179,744	175,000	95,636	190,000	15,000
TOTAL	EXPENSES	2,919,383	2,825,034	1,485,145	2,812,745	12,288-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4058 RAIL CONTROLLERS/SUPERVISORS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	871,656	898,641	461,571	905,635	6,994
513	I&D SALARY & WAGES	270		96		
515	EMPLOYEE BENEFITS	618,571	626,649	323,214	614,020	12,628-
	TOTAL EXPENSES	1,490,497	1,525,290	784,881	1,519,655	5,634-

PLANNING (Attachment G)



TOTAL EMPLOYEES:

NFTA	6
METRO	<u>8</u>
TOTAL	14

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4030 SURFACE TRANSPORTATION

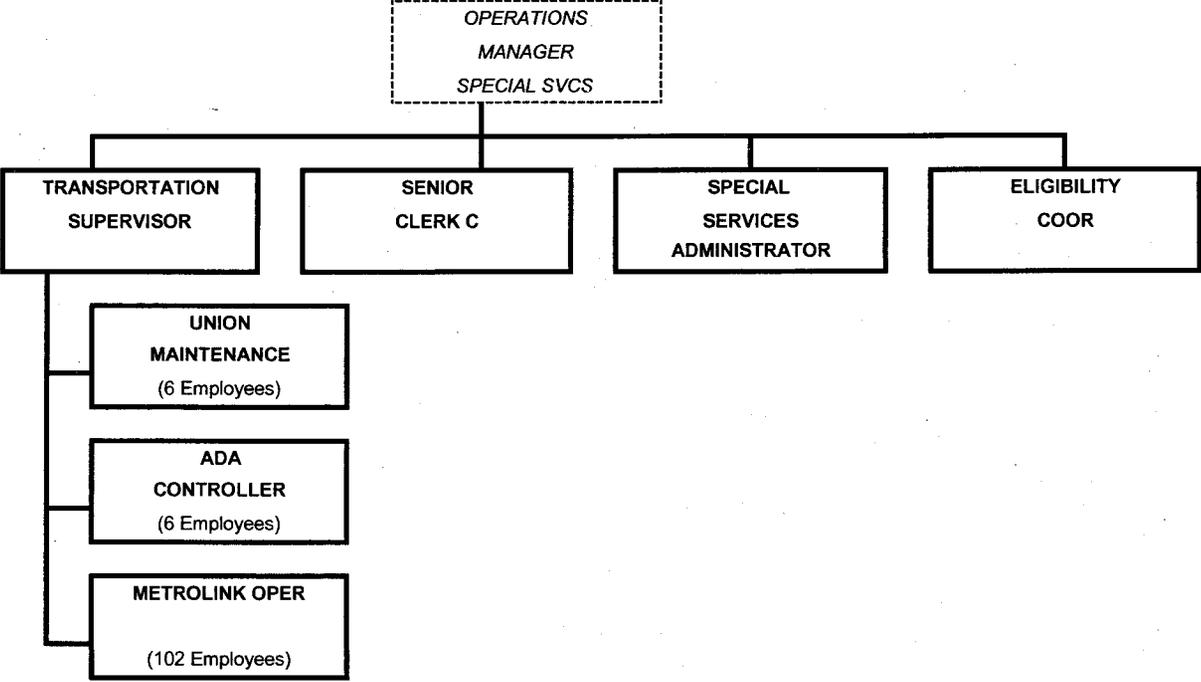
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	260,918	176,595	84,749		176,595-
575	PRINTING & ADVERTISING	46,706	50,000	19,988	55,000	5,000
576	EMPLOYEE TRAVEL	2,110	2,500	844	2,000	500-
580	GENERAL OFFICE	4,494	3,999	1,376	3,000	999-
592	DIVISION OPERATIONS	43,783-	72,022-	16,043-	8,250-	63,772
TOTAL	EXPENSES	270,445	161,072	90,914	51,750	109,322-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4048 SERVICE PLANNING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	373,134	390,964	187,667	387,170	3,794-
515	EMPLOYEE BENEFITS	264,639	272,632	131,547	262,501	10,130-
571	CONSULTANTS/OUTSIDE SERVICES	633,902	571,254	285,888	700,294	129,040
576	EMPLOYEE TRAVEL	13,528	16,000	6,396	15,000	1,000-
577	EMPLOYEE TRAINING				2,000	2,000
580	GENERAL OFFICE	54,981	54,999	45,186	97,000	42,001
582	TRANSPORTATION EXPENSE	20,931	10,999	7,796	17,000	6,001
592	DIVISION OPERATIONS	54,165-	55,480-	29,279-	60,199-	4,719-
TOTAL	EXPENSES	1,306,950	1,261,368	635,201	1,420,766	159,399

SPECIAL SERVICES (Attachment H)



TOTAL EMPLOYEES:

NFTA	8
Metro	<u>110</u>
Total	118

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4032 METRO LINK

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	341,399	67,440	101,813	340,744	273,304
512	TRANSPORTATION SALARY & WAGES	509,161	5,536	207,329		5,536-
514	GEN & ADMIN SALARY & WAGES	286				
515	EMPLOYEE BENEFITS	608,176	50,886	215,592	231,024	180,138
521	REVENUE VEHICLE MAINT & TRANS	253,291	163,999	181,947	265,955	101,956
524	AUTOMOTIVE	617,697	553,081	462,287	822,899	269,818
541	INSURANCE	110		29		
580	GENERAL OFFICE	625	399	267	426	27
TOTAL	EXPENSES	2,330,745	841,341	1,169,264	1,661,048	819,707

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4033 TROLLEY SERVICE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	25,288	1,602	7,085		1,602-
512	TRANSPORTATION SALARY & WAGES	895				
514	GEN & ADMIN SALARY & WAGES	621		666		
515	EMPLOYEE BENEFITS	19,097	1,170	5,395		1,170-
521	REVENUE VEHICLE MAINT & TRANS	16,588	24,574	13,785	22,000	2,574-
524	AUTOMOTIVE	19,468	35,571	15,740	35,571	
582	TRANSPORTATION EXPENSE		900			900-
TOTAL	EXPENSES	81,957	63,817	42,671	57,571	6,246-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4062 PARATRANSIT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	118,036	32,596	156,194	32,596	
512	TRANSPORTATION SALARY & WAGES	2,764,561	3,223,889	1,489,325	3,191,935	31,954-
513	I&D SALARY & WAGES	619		729	700	700
514	GEN & ADMIN SALARY & WAGES	8,718	11,371	6,727	10,000	1,371-
515	EMPLOYEE BENEFITS	2,073,071	2,278,777	1,155,999	2,193,486	85,290-
521	REVENUE VEHICLE MAINT & TRANS	116,828	107,999	44,903	105,000	2,999-
523	IMPROVEMENTS & REPLACEMENTS	100				
524	AUTOMOTIVE	51,274	73,647	9,272	68,307	5,340-
534	TELEPHONE	223	336			336-
542	CLAIM LOSSES	446,250-		40,678		
571	CONSULTANTS/OUTSIDE SERVICES	813,139	753,491	398,185	843,045	89,554
575	PRINTING & ADVERTISING	115	540	280	600	60
577	EMPLOYEE TRAINING	1,580	248		1,500	1,252
580	GENERAL OFFICE	83,319	82,880	33,773	81,040	1,840-
582	TRANSPORTATION EXPENSE	11,691	12,999	5,267	12,000	999-
TOTAL	EXPENSES	5,597,024	6,578,773	3,341,332	6,540,209	38,563-

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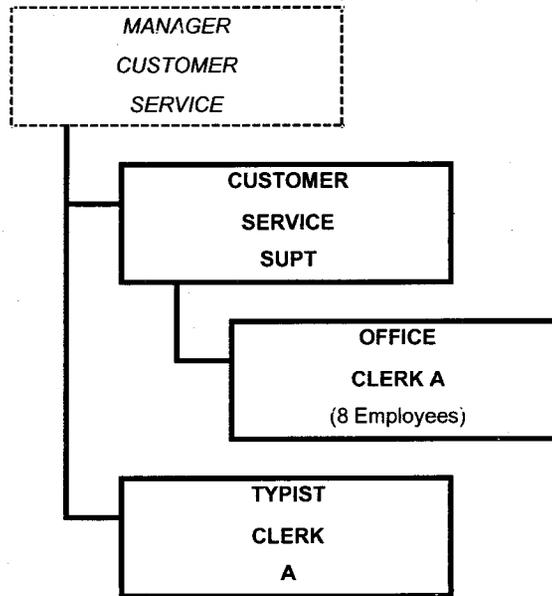
NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4099 METRO TRANS & MAINTENANCE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
499	OTHER OPERATING REVENUES	47,333-	20,000-	26,349-	48,000-	28,000-
	TOTAL REVENUES	47,333-	20,000-	26,349-	48,000-	28,000-

CUSTOMER SERVICE (Attachment I)



TOTAL EMPLOYEES:

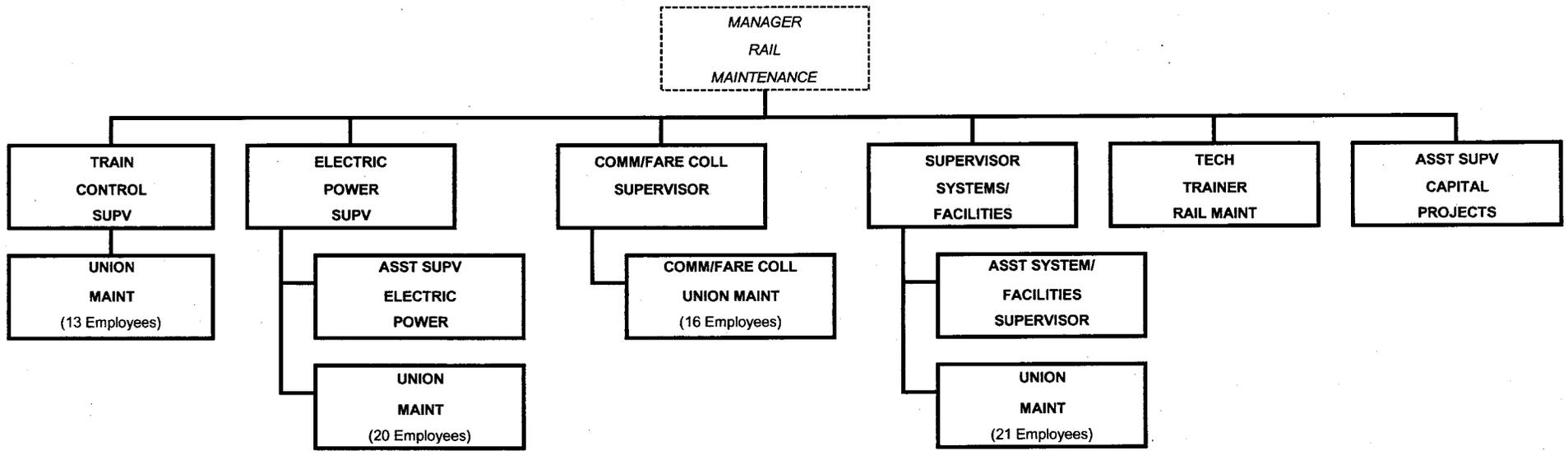
	<u>Total</u>
NFTA	1
Metro	<u>9</u>
Total	10

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4041 CUSTOMER SERVICE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES				103,552-	103,552-
514	GEN & ADMIN SALARY & WAGES	481,068	444,966	246,496	503,407	58,441
515	EMPLOYEE BENEFITS	335,948	310,289	172,284	271,101	39,187-
523	IMPROVEMENTS & REPLACEMENTS	803	999	596	1,000	1
571	CONSULTANTS/OUTSIDE SERVICES	156,059	175,680	99,222	225,020	49,340
575	PRINTING & ADVERTISING	3,420	6,000	2,474	5,000	1,000-
576	EMPLOYEE TRAVEL	19	50		50	
577	EMPLOYEE TRAINING	41	507		1,500	993
580	GENERAL OFFICE	74,137	81,399	59,633	78,800	2,599-
592	DIVISION OPERATIONS	112,886-	116,945-	64,661-	120,034-	3,089-
TOTAL	EXPENSES	938,609	902,945	516,044	862,292	40,652-

RAIL MAINTENANCE (Attachment J)



TOTAL EMPLOYEES:

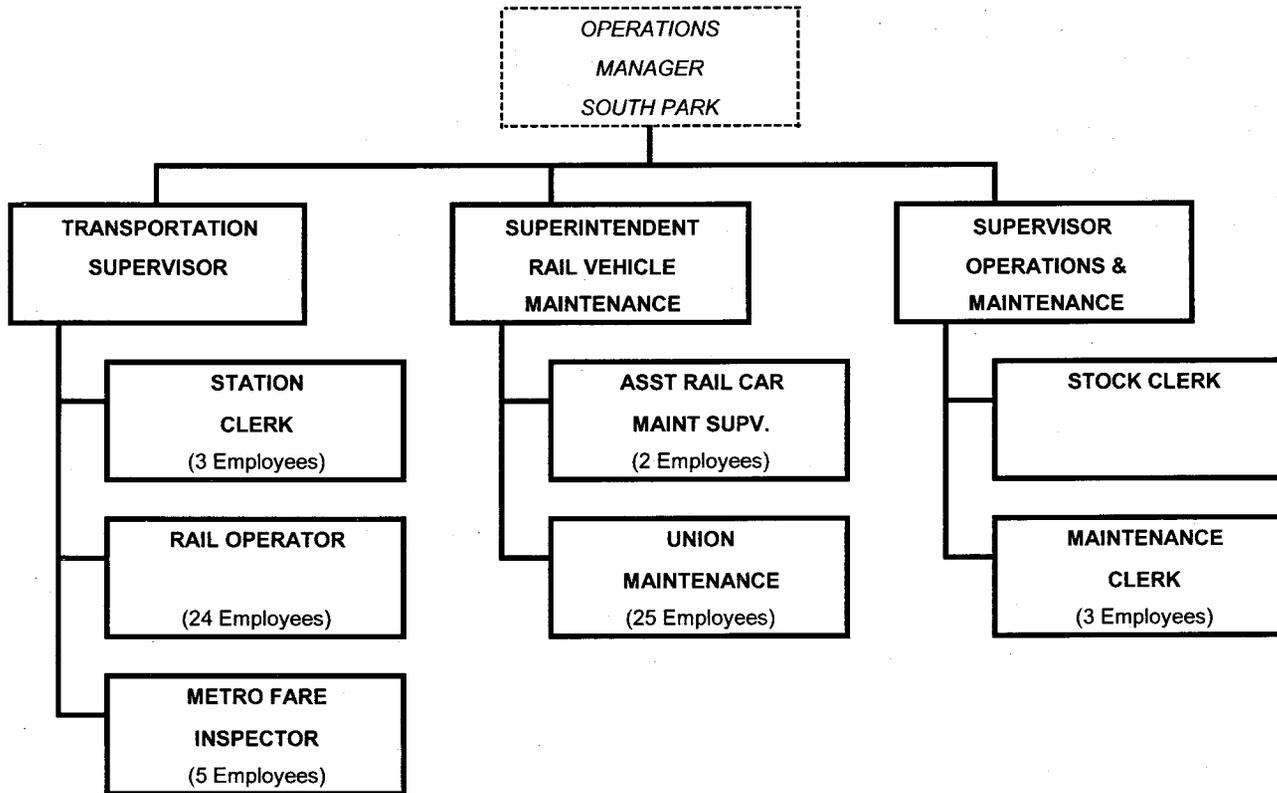
NFTA	8
Metro	<u>70</u>
Total	78

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4050 RAIL MAINTENANCE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	3,348,630	3,539,743	1,692,972	3,477,094	62,649-
514	GEN & ADMIN SALARY & WAGES	1,108	2,399	1,187		2,399-
515	EMPLOYEE BENEFITS	2,399,520	2,470,058	1,189,171	2,357,469	112,588-
521	REVENUE VEHICLE MAINT & TRANS	8,122-	3,772-	2,619		3,772
522	NON-REV VEHICLE MAINT & REPAIR	37,800	37,499	39,354	40,000	2,501
524	AUTOMOTIVE	828,103	859,497	384,629	859,497	
525	FACILITIES	413,464	425,000	218,159	425,000	
531	ELECTRIC POWER	595,045	618,890	269,534	615,884	3,006-
532	GAS	63,258	66,915	10,771	67,110	195
533	WATER	53,435	27,015	10,892	33,065	6,050
553	POLICE PROTECTION	91,567	92,999	46,512	35,000	57,999-
571	CONSULTANTS/OUTSIDE SERVICES	1,447,094	1,583,099	690,844	1,812,098	228,999
572	RENT EXPENSE	7,800	7,800	3,900	7,800	
577	EMPLOYEE TRAINING	589	5,000		10,000	5,000
580	GENERAL OFFICE	29,471	24,999	11,272	28,000	3,001
591	PROJECTS		6,600-	22,579-		6,600
TOTAL	EXPENSES	9,308,762	9,750,541	4,549,237	9,768,017	17,477

SOUTH PARK (Attachment K)



TOTAL EMPLOYEES:

NFTA	5
Metro	<u>61</u>
Total	66

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4051 STOREROOM- RAIL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	205,587	203,866	96,959	210,268	6,402
515	EMPLOYEE BENEFITS	146,381	142,162	67,490	142,561	399
527	ENVIRONMENTAL	20,496	6,500	7,806	10,000	3,500
571	CONSULTANTS/OUTSIDE SERVICES	104,843	120,089	58,731	129,959	9,870
580	GENERAL OFFICE	27,968	13,299	6,729	14,000	701
TOTAL	EXPENSES	505,275	485,916	237,715	506,788	20,872

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4054 RAIL CAR MAINTENENCE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
511	MAINTENANCE SALARY & WAGES	1,171,058	1,146,691	577,970	1,148,183	1,492
514	GEN & ADMIN SALARY & WAGES	513	1,115	73	200	915-
515	EMPLOYEE BENEFITS	835,345	800,397	410,326	778,603	21,793-
521	REVENUE VEHICLE MAINT & TRANS	291,190	263,000	160,763	285,000	22,000
525	FACILITIES	10,976		2,071		
571	CONSULTANTS/OUTSIDE SERVICES	471,560	467,067	244,385	494,625	27,558
580	GENERAL OFFICE	8,905	5,000	5,044	7,000	2,000
591	PROJECTS		3,555-			3,555
TOTAL	EXPENSES	2,789,547	2,679,715	1,400,632	2,713,611	33,897

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4055 SOUTH PARK STATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	1,282,725	1,246,512	622,624	1,367,470	120,958
514	GEN & ADMIN SALARY & WAGES	14,715		3,062	3,860	3,860
515	EMPLOYEE BENEFITS	911,999	869,228	437,161	929,761	60,533
571	CONSULTANTS/OUTSIDE SERVICES	93,861	96,036	45,399	97,146	1,110
582	TRANSPORTATION EXPENSE	38,345	38,000	21,410	39,000	1,000
592	DIVISION OPERATIONS	63,449	70,881	28,038	66,056	4,825-
TOTAL	EXPENSES	2,405,094	2,320,657	1,157,694	2,503,293	182,636

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4057 RAIL TICKET INSPECTORS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
512	TRANSPORTATION SALARY & WAGES	170,286	194,315	99,269	237,445	43,130
515	EMPLOYEE BENEFITS	118,595	135,503	69,476	160,987	25,484
	TOTAL EXPENSES	288,881	329,818	168,745	398,432	68,614

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4059 RAIL OVERHEAD

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
534	TELEPHONE	22,949	31,091	9,689	17,544	13,547-
541	INSURANCE	696,087	717,879	324,475	729,205	11,326
553	POLICE PROTECTION	5,115,220	4,944,831	2,585,564	3,651,306	1,293,525-
592	DIVISION OPERATIONS	679,285	717,091	374,248	646,538	70,553-
TOTAL	EXPENSES	6,513,541	6,410,892	3,293,976	5,044,593	1,366,299-

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BUS MAINTENANCE														
EPA ENGINE REBUILD KITS	2-3365		NR	FTA	\$1,337,301	\$223,377	\$64,308	\$89,616	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000
				NYS DOT	\$167,163	\$27,922	\$8,039	\$11,202	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
				NFTA	\$167,163	\$27,922	\$8,039	\$11,202	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
				TOTAL	\$1,671,626	\$279,221	\$80,385	\$112,020	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
FLEET WATCH	--		NI	FTA	\$720,000	\$0	\$0	\$0	\$0	\$220,000	\$220,000	\$280,000	\$0	\$0
				NYS DOT	\$90,000	\$0	\$0	\$0	\$0	\$27,500	\$27,500	\$35,000	\$0	\$0
				NFTA	\$90,000	\$0	\$0	\$0	\$0	\$27,500	\$27,500	\$35,000	\$0	\$0
				TOTAL	\$900,000	\$0	\$0	\$0	\$0	\$275,000	\$275,000	\$350,000	\$0	\$0
DATA & COMMUNICATION COMPONENTS (5307)	2-3362		NR	FTA	\$463,490	\$95,754	\$0	\$67,736	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$0
	2-3383			NYS DOT	\$57,936	\$11,969	\$0	\$8,467	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$0
				NFTA	\$57,936	\$11,969	\$0	\$8,467	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$0
				TOTAL	\$579,362	\$119,692	\$0	\$84,670	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$0
ACQUIRE MISC. SUPPORT EQUIPMENT	2-3367		NR	FTA	\$646,506	\$260,059	\$20,119	\$128,014	\$238,314	\$0	\$0	\$0	\$0	\$0
	2-3381			NYS DOT	\$80,813	\$32,507	\$2,515	\$16,002	\$29,789	\$0	\$0	\$0	\$0	\$0
	2-3382			NFTA	\$80,813	\$32,507	\$2,515	\$16,002	\$29,789	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$808,133	\$325,074	\$25,149	\$160,017	\$297,893	\$0	\$0	\$0	\$0	\$0
ACQUIRE MISC. SUPPORT EQUIPMENT	2-3392		NR	NFTA	\$1,050,000	\$0	\$0	\$50,000	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0
REPLACEMENT HYBRID BUS BATTERIES (Not included in ECHDC Reimbursement Plan)	--		NR	FTA	\$2,160,000	\$0	\$0	\$0	\$120,000	\$1,080,000	\$520,000	\$0	\$0	\$440,000
				NYS DOT	\$270,000	\$0	\$0	\$0	\$15,000	\$135,000	\$65,000	\$0	\$0	\$55,000
				NFTA	\$270,000	\$0	\$0	\$0	\$15,000	\$135,000	\$65,000	\$0	\$0	\$55,000
				TOTAL	\$2,700,000	\$0	\$0	\$0	\$150,000	\$1,350,000	\$650,000	\$0	\$0	\$550,000
DERA 2006 Year 1	2-3345		M	FTA	\$519,999	\$435,052	\$0	\$84,947	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$65,000	\$54,382	\$0	\$10,618	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$65,000	\$54,382	\$0	\$10,618	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$649,999	\$543,815	\$0	\$106,184	\$0	\$0	\$0	\$0	\$0	\$0

BUS MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
FLEETLYNX UPGRADE (VARIOUS)	2-3343		M	FTA	\$1,821,198	\$1,440,346	\$0	\$215,286	\$45,566	\$40,000	\$40,000	\$40,000	\$0	\$0
				NYS DOT	\$227,650	\$180,043	\$0	\$26,911	\$5,696	\$5,000	\$5,000	\$5,000	\$0	\$0
				NFTA	\$227,650	\$180,043	\$0	\$26,911	\$5,696	\$5,000	\$5,000	\$5,000	\$0	\$0
				TOTAL	\$2,276,497	\$1,800,432	\$0	\$269,107	\$56,958	\$50,000	\$50,000	\$50,000	\$0	\$0
VEHICLES RADIO EQUIP.	2-3361		NR	FTA	\$84,000	\$0	\$0	\$84,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$10,500	\$0	\$0	\$10,500	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$10,500	\$0	\$0	\$10,500	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$105,000	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$0	\$0
PURCHASE BIKE RACKS	--		NR	FTA	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0

FTA	\$7,832,494	\$2,454,587	\$84,427	\$669,598	\$703,881	\$1,560,000	\$1,000,000	\$540,000	\$220,000	\$600,000
NYS DOT	\$979,062	\$306,823	\$10,553	\$83,700	\$87,985	\$195,000	\$125,000	\$67,500	\$27,500	\$75,000
NFTA	\$2,119,062	\$306,823	\$10,553	\$133,700	\$177,985	\$445,000	\$375,000	\$317,500	\$277,500	\$75,000
TOTAL	\$10,930,617	\$3,068,234	\$105,534	\$886,998	\$969,851	\$2,200,000	\$1,500,000	\$925,000	\$525,000	\$750,000

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BUS VEHICLE														
PURCHASE (11) BUSES (#1001-1011-HYBRID)	2-3353		NR	FTA	\$5,040,001	\$5,034,674	\$0	\$5,327	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$630,000	\$629,334	\$0	\$666	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$630,000	\$629,334	\$0	\$666	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$6,300,001	\$6,293,342	\$0	\$6,659	\$0	\$0	\$0	\$0	\$0	\$0
(56) BUSES (#1012-1067)-STIMULUS FUNDS(DIESEL)	2-3356		NR	FTA	\$24,430,787	\$24,375,122	\$0	\$55,665	\$0	\$0	\$0	\$0	\$0	\$0
(21) HYBRID BUSES - (#1101 - 1121)	2-3374		NR	FTA	\$9,977,428	\$1,016,026	\$8,961,402	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$1,247,179	\$127,003	\$1,120,175	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$1,247,179	\$127,003	\$1,120,175	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$12,471,785	\$1,270,033	\$11,201,752	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(3) HYBRID BUSES - (#1122 - 1124)	2-3372		NR	FTA	\$1,427,738	\$26,380	\$1,401,358	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$178,467	\$3,298	\$175,170	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$178,467	\$3,298	\$175,170	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,784,673	\$32,975	\$1,751,698	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(5) REPLACEMENT 40-FT. HYBRID BUSES (#1125 - 1127)	2-3371		NR	FTA	\$2,393,520	\$0	\$2,393,520	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$299,190	\$0	\$299,190	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$299,190	\$0	\$299,190	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,991,900	\$0	\$2,991,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(1) REPLACEMENT 40-FT. BUS #1130	2-3379		NR	FTA	\$475,000	\$0	\$463,054	\$11,946	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$59,375	\$0	\$57,882	\$1,493	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$59,375	\$0	\$57,882	\$1,493	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$593,750	\$0	\$578,817	\$14,933	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE BIG BUSES AS LIFE EXPIRED			NR	FTA	\$68,115,946	\$0	\$0	\$0	\$10,736,000	\$9,735,600	\$19,906,740	\$14,687,946	\$13,049,661	\$13,049,661
(\$610K FOR A HYBRID BUS)				NYSDOT	\$8,514,493	\$0	\$0	\$0	\$1,342,000	\$1,216,950	\$2,488,343	\$1,835,993	\$1,631,208	\$1,631,208
				NFTA	\$8,514,493	\$0	\$0	\$0	\$1,342,000	\$1,216,950	\$2,488,343	\$1,835,993	\$1,631,208	\$1,631,208
				TOTAL	\$85,144,933	\$0	\$0	\$0	\$13,420,000	\$12,169,500	\$24,883,425	\$18,359,932	\$16,312,076	\$16,312,076
									(22)	(19)	(37)	(26)	(22)	
PURCHASE (19) HYBRID PASSENGER BUSES			NR	FTA*	\$8,915,258	\$0	\$0	\$0	\$8,915,258	\$0	\$0	\$0	\$0	\$0
(13) BUSES	2-3388			NYSDOT	\$956,275	\$0	\$0	\$0	\$956,275	\$0	\$0	\$0	\$0	\$0
(6) BUSES				NFTA	\$1,007,933	\$0	\$0	\$0	\$1,007,933	\$0	\$0	\$0	\$0	\$0
*SGR-83% FAA / 8.5% NYSDOT / 8.5% NFTA \$8,433,734				NYSEDA	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$11,879,466	\$0	\$0	\$0	\$11,879,466	\$0	\$0	\$0	\$0	\$0
(10) SMALL BUSES	2-3380		NR	FTA	\$903,632	\$902,488	\$1,144	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$112,954	\$112,811	\$143	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$112,954	\$112,811	\$143	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,129,540	\$1,128,110	\$1,430	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUS - ROLLING STOCK (#307) SMALL BUS REPLACE.			NR	FTA	\$1,216,000	\$0	\$0	\$0	\$1,088,000	\$128,000	\$0	\$0	\$0	\$0
				NYSDOT	\$152,000	\$0	\$0	\$0	\$136,000	\$16,000	\$0	\$0	\$0	\$0
				NFTA	\$152,000	\$0	\$0	\$0	\$136,000	\$16,000	\$0	\$0	\$0	\$0
				TOTAL	\$1,520,000	\$0	\$0	\$0	\$1,360,000	\$160,000	\$0	\$0	\$0	\$0
									(17)	(12)				

BUS VEHICLE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BUS VEHICLE														
FUTURE SMALL BUSES AS LIFE EXPIRED (\$130K EACH)	--		NR	FTA	\$4,992,000	\$0	\$0	\$0	\$0	\$1,248,000	\$1,248,000	\$1,248,000	\$1,248,000	\$0
				NYSDOT	\$624,000	\$0	\$0	\$0	\$0	\$156,000	\$156,000	\$156,000	\$156,000	\$0
				NFTA	\$624,000	\$0	\$0	\$0	\$0	\$156,000	\$156,000	\$156,000	\$156,000	\$0
				TOTAL	\$6,240,000	\$0	\$0	\$0	\$0	\$1,560,000	\$1,560,000	\$1,560,000	\$1,560,000	\$0
										(12)	(12)	(12)	(12)	
ACQUIRE SUPPORT VEHICLES	2-3368		NR	FTA	\$761,591	\$137,591	\$0	\$320,000	\$88,000	\$0	\$96,000	\$120,000	\$0	\$0
	2-3382			NYSDOT	\$95,199	\$17,199	\$0	\$40,000	\$11,000	\$0	\$12,000	\$15,000	\$0	\$0
				NFTA	\$95,199	\$17,199	\$0	\$40,000	\$11,000	\$0	\$12,000	\$15,000	\$0	\$0
				TOTAL	\$951,989	\$171,989	\$0	\$400,000	\$110,000	\$0	\$120,000	\$150,000	\$0	\$0

FTA	\$128,648,902	\$31,492,281	\$13,220,478	\$392,939	\$10,091,258	\$12,112,000	\$11,079,600	\$21,274,740	\$15,935,946	\$13,049,661
NYSDOT	\$12,869,132	\$889,645	\$1,652,560	\$42,159	\$1,103,275	\$1,514,000	\$1,384,950	\$2,659,343	\$1,991,993	\$1,631,208
NFTA	\$12,920,790	\$889,645	\$1,652,560	\$42,159	\$1,154,933	\$1,514,000	\$1,384,950	\$2,659,343	\$1,991,993	\$1,631,208
NYSEDA	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$155,438,824	\$33,271,571	\$16,525,597	\$477,257	\$13,349,466	\$15,140,000	\$13,849,500	\$26,593,425	\$19,919,932	\$16,312,076

FY 2012 / 2013 THROUGH 2016 / 2017

CAPITAL PROJECTS

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BUS ENGINEERING														
FARE COLLECTION STUDY	--	1	NR	NYSDOT	\$92,000	\$0	\$0	\$92,000	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$11,500	\$0	\$0	\$11,500	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$103,500	\$0	\$0	\$115,000	\$0	\$0	\$0	\$0	\$0	\$0
FARE COLLECTION REPLACEMENT DESIGN	--	7	NR	FTA	\$6,320,000	\$0	\$0	\$0	\$360,000	\$3,600,000	\$2,360,000	\$0	\$0	\$0
				NYSDOT	\$790,000	\$0	\$0	\$0	\$45,000	\$450,000	\$295,000	\$0	\$0	\$0
				NFTA	\$790,000	\$0	\$0	\$0	\$45,000	\$450,000	\$295,000	\$0	\$0	\$0
				TOTAL	\$7,900,000	\$0	\$0	\$0	\$450,000	\$4,500,000	\$2,950,000	\$0	\$0	\$0
BUSWASH REPLACEMENT - FRONTIER	--	11	NR	FTA	\$524,952	\$0	\$0	\$0	\$0	\$57,602	\$467,350	\$0	\$0	\$0
				NYSDOT	\$65,619	\$0	\$0	\$0	\$0	\$7,200	\$58,419	\$0	\$0	\$0
				NFTA	\$65,619	\$0	\$0	\$0	\$0	\$7,200	\$58,419	\$0	\$0	\$0
				TOTAL	\$656,190	\$0	\$0	\$0	\$0	\$72,002	\$584,188	\$0	\$0	\$0
REPLACEMENT LIFTS - CSBG (7)	--	9	NR	FTA	\$1,482,286	\$0	\$0	\$0	\$0	\$99,843	\$789,968	\$592,475	\$0	\$0
				NYSDOT	\$185,286	\$0	\$0	\$0	\$0	\$12,480	\$98,746	\$74,059	\$0	\$0
				NFTA	\$185,286	\$0	\$0	\$0	\$0	\$12,480	\$98,746	\$74,059	\$0	\$0
				TOTAL	\$1,852,858	\$0	\$0	\$0	\$0	\$124,804	\$987,460	\$740,594	\$0	\$0
MAN DOOR REPLACEMENT - ALL GARAGES	--	5	SG	FTA	\$403,642	\$0	\$0	\$0	\$0	\$48,926	\$354,715	\$0	\$0	\$0
				NYSDOT	\$50,455	\$0	\$0	\$0	\$0	\$6,116	\$44,339	\$0	\$0	\$0
				NFTA	\$50,455	\$0	\$0	\$0	\$0	\$6,116	\$44,339	\$0	\$0	\$0
				TOTAL	\$504,552	\$0	\$0	\$0	\$0	\$61,158	\$443,394	\$0	\$0	\$0
ADA UPGRADES/INTERIOR REHAB. ALL GARAGES	--	6	NR	FTA	\$279,025	\$0	\$0	\$0	\$0	\$36,930	\$242,095	\$0	\$0	\$0
				NYSDOT	\$34,878	\$0	\$0	\$0	\$0	\$4,616	\$30,262	\$0	\$0	\$0
				NFTA	\$34,878	\$0	\$0	\$0	\$0	\$4,616	\$30,262	\$0	\$0	\$0
				TOTAL	\$348,781	\$0	\$0	\$0	\$0	\$46,162	\$302,619	\$0	\$0	\$0
CONCRETE/MASONRY WALL REHAB. ALL GARAGES	--	8	SG	FTA	\$270,343	\$0	\$0	\$0	\$0	\$34,937	\$235,406	\$0	\$0	\$0
				NYSDOT	\$33,793	\$0	\$0	\$0	\$0	\$4,367	\$29,426	\$0	\$0	\$0
				NFTA	\$33,793	\$0	\$0	\$0	\$0	\$4,367	\$29,426	\$0	\$0	\$0
				TOTAL	\$337,929	\$0	\$0	\$0	\$0	\$43,671	\$294,258	\$0	\$0	\$0

CAPITAL PROJECTS

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BABCOCK FUELING ISLAND CANOPY	--	12	NI	FTA	\$66,430	\$0	\$0	\$0	\$0	\$8,672	\$57,758	\$0	\$0	\$0
				NYSDOT	\$8,304	\$0	\$0	\$0	\$0	\$1,084	\$7,220	\$0	\$0	\$0
				NFTA	\$8,304	\$0	\$0	\$0	\$0	\$1,084	\$7,220	\$0	\$0	\$0
				TOTAL	\$83,038	\$0	\$0	\$0	\$0	\$10,840	\$72,198	\$0	\$0	\$0
REPLACE HVAC & MAU - BABCOCK & FRONTIER	--	4	NI	FTA	\$806,286	\$0	\$0	\$98,680	\$707,608	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$100,786	\$0	\$0	\$12,335	\$88,451	\$0	\$0	\$0	\$0	\$0
				NFTA	\$100,786	\$0	\$0	\$12,335	\$88,451	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,007,857	\$0	\$0	\$123,350	\$884,507	\$0	\$0	\$0	\$0	\$0
HRV & HV UNIT REPLACEMENT - FRONTIER	--	3	NI	FTA	\$582,203	\$0	\$0	\$53,432	\$528,771	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$72,775	\$0	\$0	\$6,679	\$66,096	\$0	\$0	\$0	\$0	\$0
				NFTA	\$72,775	\$0	\$0	\$6,679	\$66,096	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$727,754	\$0	\$0	\$66,790	\$660,964	\$0	\$0	\$0	\$0	\$0
MAIN SWITCHBOARD CONDITION STUDY	--	2	NR	FTA	\$46,768	\$0	\$0	\$46,768	\$0	\$0	\$0	\$0	\$0	\$0
ALL GARAGES				NYSDOT	\$5,846	\$0	\$0	\$5,846	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$5,846	\$0	\$0	\$5,846	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$58,460	\$0	\$0	\$58,460	\$0	\$0	\$0	\$0	\$0	\$0
EMERGENCY POWER FEEDER TO BAY 2	--		SG	FTA	\$117,862	\$0	\$0	\$0	\$0	\$0	\$17,721	\$100,141	\$0	\$0
FRONTIER				NYSDOT	\$14,733	\$0	\$0	\$0	\$0	\$0	\$2,215	\$12,518	\$0	\$0
				NFTA	\$14,733	\$0	\$0	\$0	\$0	\$0	\$2,215	\$12,518	\$0	\$0
				TOTAL	\$147,327	\$0	\$0	\$0	\$0	\$0	\$22,151	\$125,176	\$0	\$0
ASPHALT PAVT. REHAB. BABCOCK, FRONTIER, ANDREWS & SENECA CITY LINE LOOP	--		NR	FTA	\$1,033,600	\$0	\$0	\$0	\$0	\$71,269	\$962,331	\$0	\$0	\$0
				NYSDOT	\$129,200	\$0	\$0	\$0	\$0	\$8,909	\$120,291	\$0	\$0	\$0
				NFTA	\$129,200	\$0	\$0	\$0	\$0	\$8,909	\$120,291	\$0	\$0	\$0
				TOTAL	\$1,292,000	\$0	\$0	\$0	\$0	\$89,086	\$1,202,914	\$0	\$0	\$0

BUS ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
REPLACE 800MHZ EDACS RADIO SYSTEM	--		NI	FTA	\$4,000,000	\$0	\$0	\$0	\$40,000	\$800,000	\$3,160,000	\$0	\$0	\$0
				NYSDOT	\$500,000	\$0	\$0	\$0	\$5,000	\$100,000	\$395,000	\$0	\$0	\$0
				NFTA	\$500,000	\$0	\$0	\$0	\$5,000	\$100,000	\$395,000	\$0	\$0	\$0
				TOTAL	\$5,000,000	\$0	\$0	\$0	\$50,000	\$1,000,000	\$3,950,000	\$0	\$0	\$0
FRONTIER - SPRINKLER SYSTEM UPGRADES	--	18	NI	FTA	\$450,159	\$0	\$0	\$0	\$0	\$0	\$0	\$51,730	\$398,430	\$0
				NYSDOT	\$56,270	\$0	\$0	\$0	\$0	\$0	\$0	\$6,466	\$49,804	\$0
				NFTA	\$56,270	\$0	\$0	\$0	\$0	\$0	\$0	\$6,466	\$49,804	\$0
				TOTAL	\$562,699	\$0	\$0	\$0	\$0	\$0	\$0	\$64,662	\$498,037	\$0
FACILITY CONDITION STUDY	--			FTA	\$86,006	\$0	\$0	\$0	\$0	\$0	\$0	\$86,006	\$0	\$0
				NYSDOT	\$10,751	\$0	\$0	\$0	\$0	\$0	\$0	\$10,751	\$0	\$0
				NFTA	\$10,751	\$0	\$0	\$0	\$0	\$0	\$0	\$10,751	\$0	\$0
				TOTAL	\$107,507	\$0	\$0	\$0	\$0	\$0	\$0	\$107,507	\$0	\$0
SAFETY - METRO														
UST REPLACEMENT (BABCOCK)	--			NFTA	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,400,000	\$0
PERIMETER SECURITY - FRONTIER	2-1057			TSGP 09	\$1,379,906	\$370,491	\$19,382	\$990,033	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$20	\$20	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,379,926	\$370,511	\$19,382	\$990,033	\$0	\$0	\$0	\$0	\$0	\$0
PERIMETER SECURITY - COLD SPRINGS	2-1037			TSGP 08	\$831,952	\$0	\$0	\$706,952	\$125,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$152,289	\$121,612	\$677	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$984,241	\$121,612	\$677	\$706,952	\$155,000	\$0	\$0	\$0	\$0	\$0
METRO CRITICAL INFRASTRUCTURE PROTECT.	2-1039			TSGP 08	\$267,722	\$242,377	\$5,065	\$20,280	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$44,329	\$42,947	\$1,382	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$312,051	\$285,324	\$6,447	\$20,280	\$0	\$0	\$0	\$0	\$0	\$0
ARC FLASH STUDY - METRO	--			NFTA	\$41,295	\$0	\$0	\$0	\$41,295	\$0	\$0	\$0	\$0	\$0

FTA	\$16,469,562	\$0	\$0	\$198,880	\$1,636,377	\$4,758,178	\$8,647,346	\$830,351	\$398,430	\$0
NYSDOT	\$2,150,695	\$0	\$0	\$116,860	\$204,547	\$594,772	\$1,080,918	\$103,794	\$49,804	\$0
NFTA	\$3,708,128	\$164,579	\$2,059	\$36,360	\$275,842	\$594,772	\$1,080,918	\$103,794	\$1,449,804	\$0
TSGP 08	\$1,099,674	\$242,377	\$5,065	\$727,232	\$125,000	\$0	\$0	\$0	\$0	\$0
TSGP 09	\$1,379,906	\$370,491	\$19,382	\$990,033	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$24,807,965	\$777,447	\$26,506	\$2,069,365	\$2,241,766	\$5,947,723	\$10,809,182	\$1,037,939	\$1,898,037	\$0

METRO EXECUTIVE/METRO LINK

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
METRO EXECUTIVE														
OCC REPLACEMENT B/W COPIER	--			FTA	\$8,000	\$0	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
				NYS DOT	\$1,000	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0
				NFTA	\$1,000	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0
				TOTAL	\$10,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
ERIE CO. SERVICE RESTRUCTURING STUDY	2-3354			NYS DOT	\$718,000	\$625,638	\$23,175	\$67,187	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$179,000	\$156,409	\$5,794	\$16,797	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$895,000	\$782,047	\$28,969	\$83,984	\$0	\$0	\$0	\$0	\$0	\$0
METRO COMPREHENSIVE TRAINING PROG. FYE 10	2-3378			FTA	\$443,354	\$23,354	\$5,230	\$54,770	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
				NYS DOT	\$55,419	\$2,919	\$654	\$6,846	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
				NFTA	\$55,419	\$2,919	\$654	\$6,846	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
				TOTAL	\$554,192	\$29,192	\$6,538	\$68,462	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
AUDIO LOGGER	2-9305			FTA	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$12,500	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$12,500	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$125,000	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0
SPECIAL SERVICES - PARATRANSIT														
BUS LINE REAL TIME NEXT BUS IVR MODULE	--			FTA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$37,500	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0	\$0	\$0
				NFTA	\$37,500	\$0	\$0	\$0	\$37,500	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$375,000	\$0	\$0	\$0	\$375,000	\$0	\$0	\$0	\$0	\$0
REPLACEMENT BUS SHELTERS	2-3385			FTA	\$851,172	\$1,214	\$1,624	\$131,025	\$117,309	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
				NYS DOT	\$106,397	\$152	\$203	\$16,378	\$14,664	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
				NFTA	\$106,397	\$152	\$203	\$16,378	\$14,664	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
				TOTAL	\$1,063,965	\$1,518	\$2,030	\$163,781	\$146,636	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
REPLACEMENT BUS SHELTERS (CONSOLIDATION PRC	2-3387			FTA	\$88,790	\$0	\$0	\$49,400	\$39,390	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$11,099	\$0	\$0	\$6,175	\$4,924	\$0	\$0	\$0	\$0	\$0
				NFTA	\$11,099	\$0	\$0	\$6,175	\$4,924	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$110,988	\$0	\$0	\$61,750	\$49,238	\$0	\$0	\$0	\$0	\$0
REAL TIME INFORMATION SIGNS	2-3384			FTA	\$96,000	\$0	\$0	\$0	\$96,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$12,000	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$12,000	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$120,000	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0	\$0
TECHNOLOGY REVIEW	--			NFTA	\$75,000	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
FACILITY CONSOLIDATION STUDY	--			FTA	\$480,000	\$0	\$0	\$0	\$480,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$600,000	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0

FTA	\$2,367,316	\$24,568	\$6,854	\$335,194	\$1,092,699	\$188,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
NYS DOT	\$1,011,915	\$628,709	\$24,032	\$109,087	\$136,587	\$23,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500
NFTA	\$549,915	\$159,480	\$6,651	\$58,696	\$211,587	\$23,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500	\$22,500
TOTAL	\$3,929,145	\$812,757	\$37,537	\$502,977	\$1,440,874	\$235,000	\$225,000						

METRO RAIL- RAIL MAINTENANCE

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
RAIL MAINTENANCE														
MANDATORY														
ACQUIRE MISC. SUPPORT EQUIPEMNT - RAIL														
HALON REHAB/RAIL FACILITIES	2-9308	4	M	FTA	\$24,000	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
PURCHASE NEW FROGS	2-9307	3	M	FTA	\$96,000	\$0	\$0	\$24,000	\$0	\$24,000	\$0	\$24,000	\$0	\$24,000
				NYS DOT	\$12,000	\$0	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000
				88C	\$12,000	\$0	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000	\$0	\$3,000
				TOTAL	\$120,000	\$0	\$0	\$30,000	\$0	\$30,000	\$0	\$30,000	\$0	\$30,000
CATENARY INSTALLATION RUNNERS	2-9309	5	M	FTA	\$24,000	\$0	\$0	\$24,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
MALL TRACK SWITCHES	2-9306	2	M	FTA	\$340,000	\$0	\$0	\$180,000	\$0	\$0	\$0	\$0	\$0	\$160,000
				NYS DOT	\$42,500	\$0	\$0	\$22,500	\$0	\$0	\$0	\$0	\$0	\$20,000
				88C	\$42,500	\$0	\$0	\$22,500	\$0	\$0	\$0	\$0	\$0	\$20,000
				TOTAL	\$425,000	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$200,000
MALL TRACK SWITCHES	--	1	NR	FTA	\$240,000	\$0	\$0	\$0	\$240,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
				88C	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
LRRT - MALL GIRDER RAIL SWITCH	2-9491		M	88C	\$74,252	\$0	\$0	\$74,252	\$0	\$0	\$0	\$0	\$0	\$0
RAIL FASTENER CLIPS	2-9497	6	M	88C	\$81,000	\$0	\$0	\$15,000	\$15,000	\$15,000	\$18,000	\$18,000	\$0	\$0
TACTILE STRIPS STATIONS (ADA)	2-9492	7	M	FTA	\$56,000	\$0	\$0	\$56,000	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$7,000	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$7,000	\$0	\$0	\$7,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$70,000	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0
TACTILE STRIPS STATIONS (NON-KEY ADA)	--		M	FTA	\$115,200	\$0	\$0	\$0	\$115,200	\$0	\$0	\$0	\$0	\$0
				88C	\$28,800	\$0	\$0	\$0	\$28,800	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$144,000	\$0	\$0	\$0	\$144,000	\$0	\$0	\$0	\$0	\$0
TC VITAL RELAY REHAB.	2-9477	1	M	FTA	\$350,400	\$0	\$0	\$0	\$52,000	\$56,000	\$60,000	\$60,000	\$60,000	\$62,400
				NYS DOT	\$43,800	\$0	\$0	\$0	\$6,500	\$7,000	\$7,500	\$7,500	\$7,500	\$7,800
				88C	\$126,339	\$22,270	\$269	\$60,000	\$6,500	\$7,000	\$7,500	\$7,500	\$7,500	\$7,800
				TOTAL	\$520,539	\$22,270	\$269	\$60,000	\$65,000	\$70,000	\$75,000	\$75,000	\$75,000	\$78,000
STATE OF GOOD REPAIR														
BATTERY CHARGER REBUILD - COMO	--	15	SR	88C	\$105,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$45,000
COMMO/FARE REPLACEMENT PARTS (Multi year)	--	13	SR	88C	\$97,000	\$0	\$0	\$0	\$0	\$20,000	\$25,000	\$25,000	\$27,000	\$0
ELECTRIC PARTS AND BREAKERS - (Multi year)	--	11	SR	88C	\$315,000	\$0	\$0	\$0	\$0	\$75,000	\$80,000	\$80,000	\$80,000	\$0
EXTERIOR WALL REHAB.	--	28	SR	88C	\$110,000	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$35,000	\$0
FBK BREAKER BOXES	--	25	SR	88C	\$100,000	\$0	\$0	\$0	\$0	\$60,000	\$40,000	\$0	\$0	\$0
LOW VOLTAGE CONTROLS FOR STATION LIGHTING	--		SR	88C	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0
OVERHEAD DOOR Y&S ALL	--	15	SR	88C	\$60,000	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$0	\$0	\$0
PUMP RE-BUILD PROGRAM	--	17	SR	88C	\$115,000	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$25,000	\$30,000

METRO RAIL- RAIL MAINTENANCE

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RAIL MAINTENANCE														
RAIL EQUIPMENT SRVR UPGRADES (REAL-TIME SYS)	--	18	SR	88C	\$45,000	\$0	\$0	\$0	\$0	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000
RAIL MAINTENANCE EQUIPMENT FUND (MULTI-YR)	--	3	SR	88C	\$620,000	\$0	\$0	\$0	\$100,000	\$130,000	\$130,000	\$130,000	\$130,000	\$0
SONNET REPLACEMENT CIRCUIT BOARDS	--	24	SR	88C	\$20,000	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0
STATION LOUVERS REHAB. SYSTEM WIDE	--	23	SR	88C	\$45,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$0	\$0
TRACK SWITCH PARTS AND HARDWARE	--	2	SR	88C	\$165,000	\$0	\$0	\$0	\$25,000	\$45,000	\$45,000	\$50,000	\$0	\$0
TRACTION POWER MANHOLE DOSSERT REPLACE.	--	26	SR	88C	\$40,000	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0
TRAIN CONTROL & WAYSIDE COMPONENTS (Multi year)	--	12	SR	88C	\$150,000	\$0	\$0	\$0	\$0	\$35,000	\$35,000	\$40,000	\$40,000	\$0
NORMAL REPLACEMENT														
RM1165 BOBCAT REPLACEMENT	--	8	NR	FTA	\$20,800	\$0	\$0	\$0	\$20,800	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$2,600	\$0	\$0	\$0	\$2,600	\$0	\$0	\$0	\$0	\$0
				88C	\$2,600	\$0	\$0	\$0	\$2,600	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$26,000	\$0	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0
EDAC MONITORS	--	20	NR	88C	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
COMO BATTERY REPLACEMENT 12 VOLTS (F.A.) RADIO	--		NR	88C	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
DUMP TRUCK WITH PLOW REPLACEMENT	--	7	NR	FTA	\$144,000	\$0	\$0	\$0	\$72,000	\$0	\$72,000	\$0	\$0	\$0
				NYS DOT	\$18,000	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$0	\$0	\$0
				88C	\$18,000	\$0	\$0	\$0	\$9,000	\$0	\$9,000	\$0	\$0	\$0
				TOTAL	\$180,000	\$0	\$0	\$0	\$90,000	\$0	\$90,000	\$0	\$0	\$0
(9) FLOOR AUTO SCRUBBERS	--	21	NR	FTA	\$64,000	\$0	\$0	\$0	\$64,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$8,000	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
				88C	\$8,000	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
INTERIOR LIFT REPLACEMENT	--	22	NR	88C	\$28,000	\$0	\$0	\$0	\$0	\$28,000	\$0	\$0	\$0	\$0
MAINTENANCE TRUCK REPLACEMENT	--	6	NR	FTA	\$56,000	\$0	\$0	\$0	\$28,000	\$0	\$28,000	\$0	\$0	\$0
				NYS DOT	\$7,000	\$0	\$0	\$0	\$3,500	\$0	\$3,500	\$0	\$0	\$0
				88C	\$7,000	\$0	\$0	\$0	\$3,500	\$0	\$3,500	\$0	\$0	\$0
				TOTAL	\$70,000	\$0	\$0	\$0	\$35,000	\$0	\$35,000	\$0	\$0	\$0
OFFICE WINDOWS Y&S	--	19	NR	88C	\$120,000	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0
TUNNEL FLUSHING TRUCK - REPLACEMENT	--	4	NR	FTA	\$520,000	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0	\$0	\$0
(2) TRUCKS VACUUM TRUCK AND WASHER TRUCK				NYS DOT	\$65,000	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$65,000	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$650,000	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0
YARD TRACK SWITCH MACHINE REPLACEMENT	--		NR	88C	\$60,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$30,000	\$0	\$0
YARD & SURFACE TRK SW HEATERS REPLACE.	--	27	NR	88C	\$310,000	\$0	\$0	\$0	\$0	\$240,000	\$35,000	\$35,000	\$0	\$0
NEW INITIATIVES														
23 KV PT TRUCK	--		NI	88C	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
EXTERIOR ARTICULATING LIFT	--		NI	88C	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
GLASS BLOCK WINDOWS DL&W	--	29	NI	88C	\$160,000	\$0	\$0	\$0	\$0	\$80,000	\$80,000	\$0	\$0	\$0
STREET SWEEPER	--		NI	88C	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0	\$160,000	\$0	\$0
WALK OFF GRATES	--	5	NI	FTA	\$128,000	\$0	\$0	\$0	\$128,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$16,000	\$0	\$0	\$0	\$16,000	\$0	\$0	\$0	\$0	\$0
				88C	\$16,000	\$0	\$0	\$0	\$16,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$160,000	\$0	\$0	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0
STATION ROOF REHAB (VARIOUS)	--	30	NI	88C	\$85,000	\$0	\$0	\$50,000	\$35,000	\$0	\$0	\$0	\$0	\$0
TRACK LEVEL TEST VINYL PANEL OVERLAYS	--	47	NI	88C	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
TRACK LEVEL PANEL LINERS	--	9	NI	88C	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0

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RAIL MAINTENANCE														
NEW PROJECTS														
CALL DETAILER RECORDER	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
CAMERAS FOR PARK & RIDE LOTS	--	32	NI	88C	\$80,000	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$0	\$0	\$0
MOVE YARD PRINGLE SWITCHS DOWN	--		NI	88C	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
NEW LIGHTS ESCALATOR TUBES	--	37	NI	88C	\$15,000	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,000	\$0	\$0
PACE & ETS SOFTWARE UPGRADE	--		NI	88C	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0
ADDITIONAL MAINT. STORAGE AT STATION	--		NI	88C	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$0
BLAST PROOF GARBAGE CANS	--	36	NI	88C	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
CATENARY POLES & CROSSARM REHAB.	--	38	NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0
CATENARY TESIONER REPLACEMENT	--	39	NI	88C	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
CONCRETE UNDER TRAIN SHED	--		NI	88C	\$120,000	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0	\$0
CONCRETE WALKWAY TO SANDPIT	--		NI	88C	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0	\$0	\$0
EMERGENCY PANEL REHAB.	--	35	NI	88C	\$30,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0
ESCALATORS BILCO DOOR REPLACEMENT.	--		NI	88C	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000
EXIT LIGHT REPLACEMENT	--	40	NI	88C	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
EXTERIOR DOOR AT ALLEN MEDICAL STATION	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
IMPEDANCE BONDS FOR TRAIN CONTROL	--	33	NI	FTA	\$80,000	\$0	\$0	\$0	\$40,000	\$40,000	\$0	\$0	\$0	\$0
				NYS DOT	\$10,000	\$0	\$0	\$0	\$5,000	\$5,000	\$0	\$0	\$0	\$0
				88C	\$10,000	\$0	\$0	\$0	\$5,000	\$5,000	\$0	\$0	\$0	\$0
				TOTAL	\$100,000	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0	\$0
LAWNMOWERS	--	41	NI	88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
LOCAL CONTROL PANELS (DC SUBS)	--		NI	88C	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000	\$0	\$0	\$0
METRO VISION IN EACH STATION	--	34	NI	88C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
NEW LIGHTS IN ROCK TUNNEL LIGHT TRAYS	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
PELCO CAMERA REPLACEMENT	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
RAIL STOREROOM 2ND FLOOR	--		NI	88C	\$60,000	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
REBUILD ALL CROSS DRAINS ON RIGHT OF WAY	--	42	NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0
REFURBISH RIVERWALK RAILING	--	43	NI	88C	\$75,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
SHOP BOILER REHAB. (CONTROL PANELS)	--		NI	88C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
SHOP BOILER REHAB. (RETUBE)	--		NI	88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
SNOWBLOWERS	--		NI	88C	\$20,000	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0	\$0	\$0
SPARE RAIL	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0	\$0	\$0
STATION FLOOR TILES REHAB.	--		NI	88C	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
STATION INFORMATION PANELS	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0
STATION RESTROOM REHAB.	--		NI	88C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
SURFACE STATION REHAB.	--	14	NI	88C	\$100,000	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$0
VENT SHAFT LIGHTING REPLACEMENT	--		NI	88C	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
EXHAUST FAN REPLACEMENT	--		NI	88C	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0
F/C TVM UPGRADE	--		NI	88C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
PAYLOADER REPLACEMENT	--		NI	88C	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$0	\$0
REPLACE YARD SWITCHES (R.R.) (EAST)	--	8	NI	FTA	\$104,000	\$0	\$0	\$0	\$32,000	\$36,000	\$0	\$36,000	\$0	\$0
				NYS DOT	\$13,000	\$0	\$0	\$0	\$4,000	\$4,500	\$0	\$4,500	\$0	\$0
				88C	\$13,000	\$0	\$0	\$0	\$4,000	\$4,500	\$0	\$4,500	\$0	\$0
				TOTAL	\$130,000	\$0	\$0	\$0	\$40,000	\$45,000	\$0	\$45,000	\$0	\$0
STATION HVAC DUCT WORK REHAB.	--		NI	88C	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
UPS REPLACEMENT	--		NI	88C	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000
UNIVERSITY CURBLINE REHAB/MODIFICATION	--	45	NI	88C	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0

FTA	\$2,362,400	\$0	\$0	\$828,000	\$792,000	\$156,000	\$160,000	\$120,000	\$60,000	\$246,400
NYS DOT	\$280,900	\$0	\$0	\$103,500	\$84,600	\$19,500	\$20,000	\$15,000	\$7,500	\$30,800
88C	\$10,121,491	\$22,270	\$269	\$287,752	\$543,400	\$2,082,500	\$1,735,000	\$1,650,000	\$459,500	\$3,340,800
TOTAL	\$12,764,791	\$22,270	\$269	\$1,219,252	\$1,420,000	\$2,258,000	\$1,915,000	\$1,785,000	\$527,000	\$3,618,000

METRO RAIL RAILCAR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
RAILCAR														
LRV REPLACE BRAKE PARTS/EQUIPMENT	2-9487/2-9498	1	M	88C	\$355,346	\$17,759	\$30,643	\$51,346	\$50,000	\$50,000	\$50,000	\$52,799	\$52,799	\$0
BRAKE ROTOR HUBS	2-9496	5	SR	88C	\$705,000	\$0	\$0	\$120,000	\$0	\$85,000	\$0	\$0	\$0	\$500,000
LRV AIR SYSTEMS VALVES	--	5	SR	88C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
LRV COMPRESSOR OVERHAUL	2-9499	5	SR	88C	\$85,000	\$0	\$0	\$0	\$0	\$40,000	\$45,000	\$0	\$0	\$0
LRV EQUIPMENT FUND	2-9310	2	SR	88C	\$500,000	\$0	\$0	\$62,000	\$30,000	\$98,000	\$70,000	\$75,000	\$80,000	\$85,000
LRV GEAR UNIT PARTS	2-9302	6	SR	88C	\$207,000	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$52,000	\$0	\$55,000
LRV HS CIRCUIT BREAKERS	2-9301	4	SR	88C	\$147,650	\$0	\$0	\$37,650	\$0	\$0	\$50,000	\$0	\$0	\$60,000
LRV WHEEL REPLACEMENT/PARTS	--	5	SR	88C	\$420,000	\$0	\$0	\$0	\$0	\$140,000	\$0	\$0	\$0	\$280,000
UPGRADE WHEEL TRUING MACHINE	--	7	SR	FTA	\$520,000	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0
				NYS DOT	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
				88C	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
				TOTAL	\$650,000	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
LRV BRAKE SHOES	--	4	NR	88C	\$75,000	\$0	\$0	\$0	\$25,000	\$0	\$25,000	\$0	\$25,000	\$0
LRV REPLACE PANTOGRAPHS/EQUIP.	--	4	NR	88C	\$450,000	\$0	\$0	\$0	\$0	\$450,000	\$0	\$0	\$0	\$0
LRV VEHICLES DECALS	--	8	NR	88C	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0
PANTOGRAPH SHOES	--	3	NR	88C	\$130,000	\$0	\$0	\$0	\$30,000	\$30,000	\$0	\$30,000	\$0	\$40,000
PANTOGRAPH COLLECTOR SHOES	2-9303		NR	88C	\$30,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
NEW PROJECTS														
SAND BLASTER FOR SHOP	--	10	NI	88C	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
TRACK BRAKE PARTS (OVERHAUL)	--	3	NI	88C	\$500,000	\$0	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$0	\$0
VIDEO SURVALENCE UPGRADE	--	9	NI	88C	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0
LRV TRACTION MOTOR OVERHAUL	2-9311	1	NR	88C	\$42,000	\$0	\$0	\$42,000	\$0	\$0	\$0	\$0	\$0	\$0
LRV TRACTION MOTOR OVERHAUL	--		NR	FTA	\$800,000	\$0	\$0	\$0	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000	\$0
				NYS DOT	\$100,000	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
				88C	\$100,000	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$0

FTA	\$1,320,000	\$0	\$0	\$0	\$160,000	\$680,000	\$160,000	\$160,000	\$160,000	\$160,000	\$0
NYS DOT	\$165,000	\$0	\$0	\$0	\$20,000	\$85,000	\$20,000	\$20,000	\$20,000	\$20,000	\$0
88C	\$4,201,996	\$17,759	\$30,643	\$392,996	\$405,000	\$903,000	\$1,010,000	\$244,799	\$177,799	\$1,020,000	
TOTAL	\$5,686,996	\$17,759	\$30,643	\$392,996	\$585,000	\$1,668,000	\$1,190,000	\$424,799	\$357,799	\$1,020,000	

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
METRO RAIL - ENGINEERING														
STATE OF GOOD REPAIR														
LRV MID-LIFE REBUILD	2-9773	M	SR	FTA	\$20,664,772	\$10,038,443	\$739,859	\$1,649,245	\$4,194,402	\$278,833	\$3,763,990	\$0	\$0	\$0
				NYS DOT	\$2,583,096	\$1,254,805	\$92,482	\$206,156	\$524,300	\$34,854	\$470,499	\$0	\$0	\$0
				NYS DTF	\$19,229,032	\$2,794,270	\$61,458	\$3,464,848	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0
				88-C	\$2,583,096	\$1,254,805	\$92,482	\$206,156	\$524,300	\$34,854	\$470,499	\$0	\$0	\$0
				METRO CAP RES	\$10,410	\$0	\$10,410	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$45,544,001	\$15,815,919	\$996,691	\$5,526,404	\$9,000,000	\$9,500,000	\$4,704,987	\$0	\$0	\$0
REHAB CAR NUMBER 110 - INSURANCE	3-1504			INSURANCE	\$784,725	\$0	\$0	\$684,725	\$100,000	\$0	\$0	\$0	\$0	\$0
LRV TRAIN CONTROL CARBORNE ATP SYSTEM	2-9475	M	SR	FTA	\$2,877,362	\$143,013	\$3,389	\$250,960	\$960,000	\$1,520,000	\$0	\$0	\$0	\$0
				NYS DOT	\$359,670	\$17,877	\$424	\$31,370	\$120,000	\$190,000	\$0	\$0	\$0	\$0
				88-C	\$359,670	\$17,877	\$424	\$31,370	\$120,000	\$190,000	\$0	\$0	\$0	\$0
				TOTAL	\$3,596,702	\$178,766	\$4,236	\$313,700	\$1,200,000	\$1,900,000	\$0	\$0	\$0	\$0
VENTILATION DAMPER REPLACEMENT - PHASE III	--		SR	FTA	\$3,347,945	\$0	\$0	\$0	\$0	\$0	\$224,134	\$3,123,811	\$0	\$0
				NYS DOT	\$418,493	\$0	\$0	\$0	\$0	\$0	\$28,017	\$390,476	\$0	\$0
				88-C	\$418,493	\$0	\$0	\$0	\$0	\$0	\$28,017	\$390,476	\$0	\$0
				TOTAL	\$4,184,931	\$0	\$0	\$0	\$0	\$0	\$280,167	\$3,904,764	\$0	\$0
PLATFORM CONDUIT AND PANEL REHAB.	--	7	SR	FTA	\$1,884,771	\$0	\$0	\$0	\$56,000	\$914,386	\$914,386	\$0	\$0	\$0
				NYS DOT	\$235,596	\$0	\$0	\$0	\$7,000	\$114,298	\$114,298	\$0	\$0	\$0
				88-C	\$235,596	\$0	\$0	\$0	\$7,000	\$114,298	\$114,298	\$0	\$0	\$0
				TOTAL	\$2,356,964	\$0	\$0	\$0	\$70,000	\$1,142,982	\$1,142,982	\$0	\$0	\$0
FDSI FOR LRRT STATIONS	2-9474	M	SR	FTA	\$1,455,196	\$71,146	\$354,462	\$480,000	\$549,589	\$0	\$0	\$0	\$0	\$0
	2-9430			NYS DOT	\$181,900	\$8,893	\$44,308	\$60,000	\$68,699	\$0	\$0	\$0	\$0	\$0
				88-C	\$181,900	\$8,893	\$44,308	\$60,000	\$68,699	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,818,995	\$88,932	\$443,077	\$600,000	\$688,988	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE. - PHASE 6	2-9493	M	SR	FTA RESTRICTED	\$84,149	\$31	\$254	\$83,864	\$0	\$0	\$0	\$0	\$0	\$0
				NFITC (SENECA)	\$360,280	\$0	\$0	\$360,280	\$0	\$0	\$0	\$0	\$0	\$0
				METRO CAP RES	\$35,971	\$0	\$0	\$35,971	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$480,400	\$31	\$254	\$480,115	\$0	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE. - PHASE 7	2-9304	1	SR	FTA	\$3,231,962	\$0	\$0	\$772,000	\$2,459,962	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$403,995	\$0	\$0	\$96,500	\$307,495	\$0	\$0	\$0	\$0	\$0
				88-C	\$403,995	\$0	\$0	\$96,500	\$307,495	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$4,039,953	\$0	\$0	\$965,000	\$3,074,953	\$0	\$0	\$0	\$0	\$0
FASTENER & PAD REPLACE. - PHASE 8	--	3	SR	FTA	\$2,739,600	\$0	\$0	\$0	\$0	\$160,000	\$2,579,600	\$0	\$0	\$0
				NYS DOT	\$342,450	\$0	\$0	\$0	\$0	\$20,000	\$322,450	\$0	\$0	\$0
				88-C	\$342,450	\$0	\$0	\$0	\$0	\$20,000	\$322,450	\$0	\$0	\$0
				TOTAL	\$3,424,500	\$0	\$0	\$0	\$0	\$200,000	\$3,224,500	\$0	\$0	\$0
LASALLE BUS LOOP REPLACEMENT	--		SR	88-C	\$665,634	\$0	\$0	\$0	\$0	\$0	\$98,398	\$567,236	\$0	\$0
WIDEN UTICA BUS LOOP	--	6	SR	FTA	\$353,410	\$0	\$0	\$0	\$0	\$36,800	\$155,139	\$161,471	\$0	\$0
				NYS DOT	\$44,176	\$0	\$0	\$0	\$0	\$4,600	\$19,392	\$20,184	\$0	\$0
				88-C	\$44,176	\$0	\$0	\$0	\$0	\$4,600	\$19,392	\$20,184	\$0	\$0
				TOTAL	\$441,763	\$0	\$0	\$0	\$0	\$46,000	\$193,924	\$201,839	\$0	\$0
MEZZANINE LEVEL PANEL LINER REPLACE. - PHASE I	--	4	SR	FTA	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
				88-C	\$25,000	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE II	--		SR	FTA	\$400,000	\$0	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
				NYS DOT	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
				88-C	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
				TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
STATION PANEL LINER REHAB - PHASE III	--		SR	FTA	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000	\$0	\$0	\$0
				NYS DOT	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
				88-C	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0
				TOTAL	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0

METRO RAIL - ENGINEERING

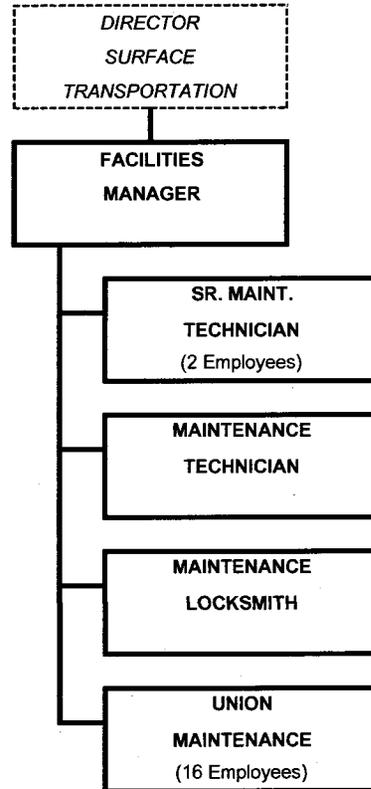
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
METRO RAIL - ENGINEERING														
STATION PANEL LINER REHAB - PHASE IV	--		SR	FTA	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$0	\$0
				NYS DOT	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
				88-C	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
STATION PANEL LINER REHAB - PHASE V	--		SR	FTA	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$0
				NYS DOT	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0
				88-C	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0
				TOTAL	\$1,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,250,000	\$0
NORMAL REPLACEMENT														
TRAIN CONTROL AND SCADA REPLACE. PH I (SERVERS)	2-9483	M	NR	FTA	\$230,032	\$223,314	\$6,718	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$28,754	\$27,914	\$840	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$28,754	\$27,914	\$840	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$287,540	\$279,142	\$8,398	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TRAIN CONTROL AND SCADA REPLACEMENT PH II	--		NR	88-C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
RAIL FARE COLLECTION REPLACEMENT	--		NR	FTA	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000	\$0	\$0
				NYS DOT	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
				88-C	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0
				TOTAL	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0	\$0
SYSTEMWIDE STATION PA REPLACEMENT	--		NR	88-C	\$1,568,881	\$0	\$0	\$0	\$0	\$109,595	\$1,459,286	\$0	\$0	\$0
SYSTEMWIDE EXTERIOR LIGHT POLE REPLACEMENTS	--		NR	88-C	\$1,987,542	\$0	\$0	\$0	\$0	\$0	\$126,181	\$1,861,461	\$0	\$0
ARTWORK REHAB	--		NR	88-C	\$97,240	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$97,240	\$0
CONTROLLER'S CONSOLE REPLACEMENT @ OCC	--		NR	88-C	\$722,358	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$722,358
LASALLE/HUMBOLDT/TUTICA/ SUMMER-BEST ROOF REPLACE.	--		NR	88-C	\$792,973	\$0	\$0	\$0	\$0	\$0	\$0	\$119,235	\$673,738	\$0
Y & S LOTS REPLACEMENT	--		NR	88-C	\$115,650	\$0	\$0	\$0	\$0	\$0	\$0	\$17,252	\$98,398	\$0
PARK & RIDE LOTS REPLACEMENT	--		NR	88-C	\$648,270	\$0	\$0	\$0	\$0	\$0	\$0	\$98,398	\$549,872	\$0
ACOUSTICAL INSULATION REPLACEMENTS	--		NR	88-C	\$474,047	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$474,047
ELEVATOR/ESCALATOR CATHODIC PROTECTION TEST	--	5	NR	FTA	\$95,670	\$0	\$0	\$0	\$95,670	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$11,959	\$0	\$0	\$0	\$11,959	\$0	\$0	\$0	\$0	\$0
				88-C	\$11,959	\$0	\$0	\$0	\$11,959	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$119,587	\$0	\$0	\$0	\$119,587	\$0	\$0	\$0	\$0	\$0
NEW INITIATIVE														
UNIVERSITY STATION NEW ESCALATOR	--		NI	FTA	\$1,377,041	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$657,440	\$719,601
				NYS DOT	\$172,130	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82,180	\$89,950
				88-C	\$172,130	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$82,180	\$89,950
				TOTAL	\$1,721,301	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$821,800	\$899,501
PUBLIC INFO. / SCHEDULING DISPLAY - PHASE III	--		NI	88-C	\$2,266,496	\$0	\$0	\$0	\$0	\$156,138	\$2,110,358	\$0	\$0	\$0
TUNNEL LIGHT ENERGY CONSERVATION	--		NI	ESCO	\$486,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$486,202
ASBESTOS REMOVAL VENT SHAFTS	--		NI	88-C	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CATENARY AND INSULATORS REPLACEMENT - DESIGN	--			FTA	\$80,000	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				88-C	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
CATENARY AND INSULATORS REPLACEMENT - PHASE I	--			FTA	\$520,000	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0	\$0	\$0
				NYS DOT	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
				88-C	\$65,000	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0
				TOTAL	\$650,000	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0	\$0
CATENARY AND INSULATORS REPLACEMENT - PHASE II	--			FTA	\$520,000	\$0	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0	\$0
				NYS DOT	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0
				88-C	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	\$0
				TOTAL	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0	\$0
CATENARY AND INSULATORS REPLACEMENT - PHASE III	--			FTA	\$520,000	\$0	\$0	\$0	\$0	\$0	\$0	\$520,000	\$0	\$0
				NYS DOT	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0
				88-C	\$65,000	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0
				TOTAL	\$650,000	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000	\$0	\$0

METRO RAIL - ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
METRO RAIL - ENGINEERING														
ELEVATORS REPLACEMENT	--		NI	88-C	\$14,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$14,000,000
ESCALATORS REPLACEMENT	--		NI	88-C	\$8,200,000	\$0	\$0	\$0	\$0	\$800,000	\$800,000	\$800,000	\$800,000	\$5,000,000
SPECIAL TRACKWORK REPLACEMENT	--		NI	88-C	\$4,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,000,000
TUNNEL REHAB. FLOATING SLAB	--		NI	88-C	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
TRACKBED & RAIL REPLACEMENT	--													
SAFETY - RAIL														
PERIMETER SECURITY - SOUTH PARK - PHASE II	2-9490			TSGP 09	\$2,102,846	\$745,750	\$400,206	\$956,890	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$66,012	\$32,490	\$33,522	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,168,858	\$778,240	\$433,728	\$956,890	\$0	\$0	\$0	\$0	\$0	\$0
LRRT STATION CCTV UPGRADE	2-1038			TSGP 08	\$1,183,410	\$926,866	\$53,171	\$203,373	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$29,600	\$29,592	\$8	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				88C	\$113,862	\$81,151	\$32,711	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,326,872	\$1,037,609	\$85,890	\$203,373	\$0	\$0	\$0	\$0	\$0	\$0

FTA	\$46,897,760	\$10,475,915	\$1,104,428	\$3,152,205	\$8,595,623	\$3,830,018	\$8,757,248	\$8,605,282	\$1,657,440	\$719,601
NYS DOT	\$5,862,219	\$1,309,489	\$138,053	\$394,026	\$1,074,453	\$478,752	\$1,094,656	\$1,075,660	\$207,180	\$89,950
NYS DTF	\$19,229,032	\$2,794,270	\$61,458	\$3,464,848	\$3,756,997	\$9,151,459	\$0	\$0	\$0	\$0
88-C	\$44,081,285	\$1,423,130	\$204,286	\$394,026	\$1,074,453	\$1,544,485	\$5,688,879	\$5,039,242	\$2,426,428	\$26,286,355
NFTA	\$29,600	\$29,592	\$8	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FTA RESTRICTED	\$84,149	\$31	\$254	\$83,864	\$0	\$0	\$0	\$0	\$0	\$0
NFITC (SENECA)	\$360,280	\$0	\$0	\$360,280	\$0	\$0	\$0	\$0	\$0	\$0
ESCO	\$486,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$486,202
INSURANCE	\$784,725	\$0	\$0	\$684,725	\$100,000	\$0	\$0	\$0	\$0	\$0
METRO CAP RES	\$46,381	\$0	\$10,410	\$35,971	\$0	\$0	\$0	\$0	\$0	\$0
TSGP 09	\$2,102,846	\$745,750	\$400,206	\$956,890	\$0	\$0	\$0	\$0	\$0	\$0
TSGP 08	\$1,183,410	\$926,866	\$53,171	\$203,373	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$121,147,889	\$17,705,043	\$1,972,274	\$9,730,207	\$14,601,526	\$15,004,715	\$15,540,783	\$14,720,185	\$4,291,048	\$27,582,108

TRANSPORTATION CENTERS



TOTAL EMPLOYEES 21

TRANSPORTATION CENTERS
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING REVENUES					
Rental Income	1,734,066	1,705,387	1,762,992	57,605	3.4%
Concessions/Commissions	63,830	67,730	63,130	-4,600	-6.8%
Retail Sales	0	0	0	0	n/a
Resales & Rebillings	4,774	4,500	4,775	275	6.1%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	1,802,670	1,777,617	1,830,897	53,280	3.0%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,121,652	1,198,757	1,267,274	68,517	5.7%
Maintenance & Repairs	200,841	181,748	221,827	40,079	22.1%
Utilities	466,102	472,408	463,234	-9,174	-1.9%
Insurance & Injuries	23,399	25,846	22,205	-3,641	-14.1%
Safety & Security	407,814	473,719	355,757	-117,962	-24.9%
General Business/Other	48,926	32,800	41,450	8,650	26.4%
Administrative Cost Reallocation	381,388	387,380	408,189	20,809	5.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-74,102</u>	<u>-68,246</u>	<u>-71,271</u>	<u>-3,025</u>	<u>4.4%</u>
TOTAL OPERATING EXPENSES	<u>2,576,020</u>	<u>2,704,412</u>	<u>2,708,665</u>	<u>4,253</u>	<u>0.2%</u>
OPERATING INCOME/(LOSS)	-773,350	-926,795	-877,768	49,027	-5.3%
NON-OPERATING ITEMS					
Debt Service - Noresco	-63,944	-64,037	-64,037	0	0.0%
Intercompany Transfer	<u>625,372</u>	<u>700,000</u>	<u>677,647</u>	<u>-22,353</u>	<u>-3.2%</u>
TOTAL NON-OPERATING ITEMS	<u>561,428</u>	<u>635,963</u>	<u>613,610</u>	<u>-22,353</u>	<u>-3.5%</u>
NET INCOME/(LOSS)	-211,922	-290,832	-264,158	26,674	-9.2%
LESS: DIRECT CAPITAL	485,988	563,040	416,941	-146,099	-25.9%
LESS: INDIRECT CAPITAL	<u>20,104</u>	<u>39,510</u>	<u>39,472</u>	<u>-38</u>	<u>-0.1%</u>
NET SURPLUS/(DEFICIT)	<u>-718,014</u>	<u>-893,382</u>	<u>-720,571</u>	<u>172,811</u>	<u>-19.3%</u>

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	708,896	722,435	343,139	755,798	33,363
515	EMPLOYEE BENEFITS	297,053	348,205	164,638	378,247	30,042
520	MAINTENANCE AND REPAIRS	106,864	90,600	66,003	125,200	34,600
524	AUTOMOTIVE	12,989	8,248	7,678	18,500	10,252
526	JANITORIAL AND LAUNDRY	53,078	47,600	16,520	38,929	8,671-
530	GROUNDS & LANDSCAPING	1,388	1,450		1,450	
534	TELEPHONE	486	863	805	1,088	225
541	INSURANCE	22,792	23,846	12,133	22,205	1,641-
542	CLAIM LOSSES	605	999	2		999-
551	ARMED GUARDS	407,814	473,719	159,004	355,757	117,962-
571	CONSULTANTS/OUTSIDE SERVICES	38,656	26,000	24,393	33,600	7,600
572	RENT EXPENSE	1,768		925	1,800	1,800
576	EMPLOYEE TRAVEL	450			450	450
578	POSTAGE	392	199	1	100	99-
580	GENERAL OFFICE	4,224	4,100	595	2,600	1,500-
592	DIVISION OPERATIONS	72,138-	68,246-	34,342-	71,271-	3,025-
TOTAL	EXPENSES	1,585,317	1,680,018	761,494	1,664,453	15,565-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	21,657-	21,795-	10,783-	21,800-	5-
	TOTAL REVENUES	21,657-	21,795-	10,783-	21,800-	5-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0519 BUS DOCK AREA

Account.	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	4,625	9,683	6,406	7,062	2,621-
532	GAS	1,263	1,192	14-	1,262	70
TOTAL EXPENSES		5,888	10,875	6,392	8,324	2,551-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	449,115-	465,765-	229,633-	465,765-	
462	REBILLINGS	4,774-	4,500-	2,250-	4,775-	275-
TOTAL	REVENUES	453,889-	470,265-	231,883-	470,540-	275-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0529 BUS TERMINAL EXCLUSIVE AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	64,256	117,745	30,239	64,594	53,151-
532	GAS	7,993	7,539	89-	7,986	447
533	WATER	236	212	115	250	38
TOTAL EXPENSES		72,485	125,496	30,265	72,830	52,666-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	34,944-	36,999-	17,472-	37,000-	1-
441	CONCESSIONS	17,052-	62,250-	8,710-	62,250-	
442	COMMISSIONS	5,342-	5,399-	1,117-	800-	4,599
TOTAL REVENUES		57,338-	104,648-	27,299-	100,050-	4,598

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0539 MTC - BUS TERMINAL PUBLIC AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	141,792	117,846	75,070	136,765	18,919
532	GAS	16,882	14,879	188-	16,868	1,989
	TOTAL EXPENSES	158,674	132,725	74,882	153,633	20,908

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
432	ALLOCATED OFFICE EXP	875,776-	1,180,827-	482,120-	1,238,427-	57,600-
TOTAL	REVENUES	875,776-	1,180,827-	482,120-	1,238,427-	57,600-

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0549 OFFICE TOWER AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	123,919	92,668	63,633	120,302	27,634
532	GAS	13,869	13,081	154-	13,859	778
533	WATER	11,655	10,092	7,300	14,058	3,966
TOTAL	EXPENSES	149,443	115,841	70,779	148,219	32,378

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 05 METRO TRANSPORTATION CENTER
Department 0579 MECHANICAL EQUIPMENT AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	12,816	9,582	6,586	12,442	2,860
532	GAS	1,429	1,347	15-	1,429	82
TOTAL	EXPENSES	14,245	10,929	6,571	13,871	2,942

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
441	CONCESSIONS		80-		80-	
	TOTAL REVENUES		80-		80-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 07 NIAG. FALLS INTL. TRANS. CENTR
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	80,748	87,516	40,027	89,584	2,068
515	EMPLOYEE BENEFITS	34,945	40,598	19,173	43,645	3,047
520	MAINTENANCE AND REPAIRS	17,087	13,498	15,380	17,400	3,902
524	AUTOMOTIVE	1,384	3,000		3,000	
526	JANITORIAL AND LAUNDRY	5,954	15,348	1,494	15,348	
530	GROUNDS & LANDSCAPING	2,095	2,000		2,000	
531	ELECTRIC POWER	32,318	34,057	15,240	31,276	2,781-
532	GAS	4,525	4,182	581	4,801	619
533	WATER	4,123	3,676	1,488	4,374	698
534	TELEPHONE	23,910	33,761	11,883	24,818	8,943-
542	CLAIM LOSSES		999			999-
571	CONSULTANTS/OUTSIDE SERVICES	444		129	400	400
580	GENERAL OFFICE	2,990	2,500	1,533	2,500	
592	DIVISION OPERATIONS	1,963-				
TOTAL	EXPENSES	208,560	241,135	106,928	239,146	1,989-

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4056 OPERATIONS CONTROL CENTER

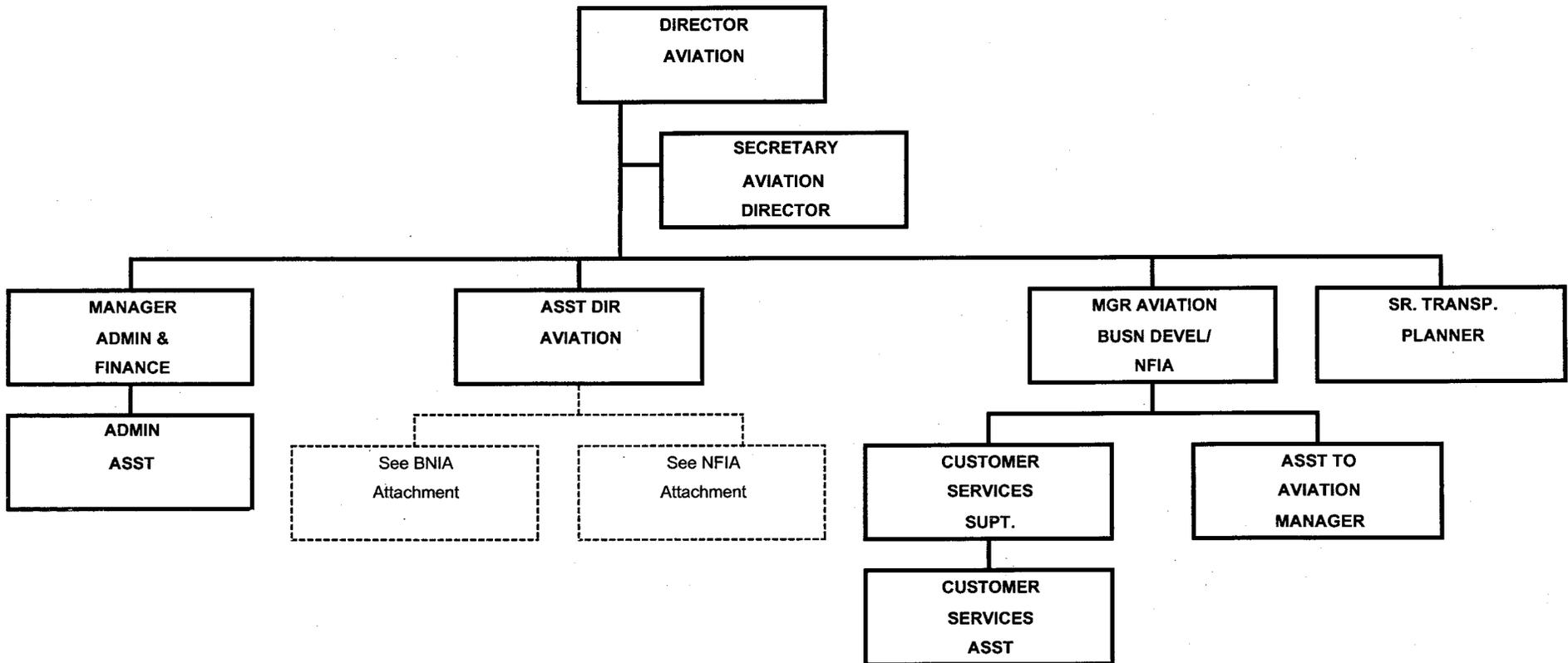
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
525	FACILITIES			5,338	6,000	6,000
531	ELECTRIC POWER	152,352	158,980	75,692	148,132	10,848-
533	WATER	3,898	3,593	1,589	4,518	925
571	CONSULTANTS/OUTSIDE SERVICES	63,916	52,544	31,677	52,439	105-
TOTAL	EXPENSES	220,166	215,117	114,296	211,089	4,028-

METROPOLITAN TRANSPORTATION CENTER

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
MTC														
REPLACE TOWER WINDOWS - 2012	--		SR	NFTA	\$31,256	\$0	\$0	\$0	\$0	\$0	\$0	\$31,256	\$0	\$0
MTC - CONCOURSE RESTROOM REHAB.	--		NR	NFTA	\$876,990	\$0	\$0	\$0	\$0	\$0	\$88,389	\$788,601	\$0	\$0
REPLACE FLOOR SCRUBBER & PARTS	2-0591		NR	NFTA	\$14,220	\$0	\$0	\$14,220	\$0	\$0	\$0	\$0	\$0	\$0
EAGLE ALLEY REHAB.	--		SR	NFTA	\$78,000	\$0	\$0	\$0	\$0	\$0	\$78,000	\$0	\$0	\$0
CONCRETE SIDEWALK & CURB REPLACE.	--		NR	NFTA	\$181,000	\$0	\$0	\$0	\$0	\$0	\$30,554	\$150,446	\$0	\$0
CONCOURSE LEVEL MODIFICATIONS	--		SR	FUTURE FUNDING	\$21,685,686	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$21,635,686	\$0
MTC POOL CARS	--		NR	NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
MTC CONCOURSE FLOORING	--		SR	NFTA	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
PA SYSTEM FOR MTC	--		SR	NFTA	\$90,000	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$0	\$0
TENANT BUS LAV DUMP EXTENTION	--		NI	NFTA	\$99,000	\$0	\$0	\$0	\$0	\$99,000	\$0	\$0	\$0	\$0
MTC CUSTOMER SEATING	--		SR	NFTA	\$65,000	\$0	\$0	\$0	\$0	\$30,000	\$35,000	\$0	\$0	\$0
PLASMA SCREENS CONCOURSE	--		NR	NFTA	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
ELLCOTT ST. ENTRANCE DOOR REPLACE.	--		NI	NFTA	\$110,000	\$0	\$0	\$0	\$0	\$0	\$10,000	\$100,000	\$0	\$0
N. DIVISION ENTRANCE DOOR REPLACE.	--		SR	NFTA	\$220,000	\$0	\$0	\$0	\$0	\$0	\$20,000	\$200,000	\$0	\$0
MTC TOWER HYDRONIC CONTROL REHAB.	--		SR	NFTA	\$17,000	\$0	\$0	\$0	\$0	\$17,000	\$0	\$0	\$0	\$0
OCC														
CARPET REPLACEMENT	--		NR	88C	\$17,388	\$0	\$0	\$0	\$0	\$0	\$0	\$17,388	\$0	\$0
				NFTA	\$30,912	\$0	\$0	\$0	\$0	\$0	\$0	\$30,912	\$0	\$0
				TOTAL	\$48,300	\$0	\$0	\$0	\$0	\$0	\$0	\$48,300	\$0	\$0
FIRST FLOOR SITUATION ROOM HVAC	--		NI	NFTA	\$79,447	\$0	\$0	\$0	\$0	\$0	\$0	\$79,447	\$0	\$0
AHU NO. 2 REPLACEMENT	--		NR	NFTA	\$132,078	\$0	\$0	\$0	\$0	\$0	\$0	\$132,078	\$0	\$0
AHU NO. 1 REPLACEMENT	--		NR	NFTA	\$77,305	\$0	\$0	\$0	\$0	\$0	\$0	\$77,305	\$0	\$0
				88C	\$27,830	\$0	\$0	\$0	\$0	\$0	\$0	\$27,830	\$0	\$0
				NFTA	\$49,475	\$0	\$0	\$0	\$0	\$0	\$0	\$49,475	\$0	\$0
				TOTAL	\$154,609	\$0	\$0	\$0	\$0	\$0	\$0	\$154,609	\$0	\$0
UNITARY CONTROLLER REPLACE.	--		SR	NFTA	\$29,000	\$0	\$0	\$0	\$0	\$29,000	\$0	\$0	\$0	\$0
NFTC - PORTAGE ROAD														
NFTC NEW FACILITY (INTEREST/LEASE)			M	NFTA	\$10,423,525	\$938,117	\$138,980	\$277,961	\$416,941	\$416,941	\$416,941	\$416,941	\$416,941	\$6,983,762

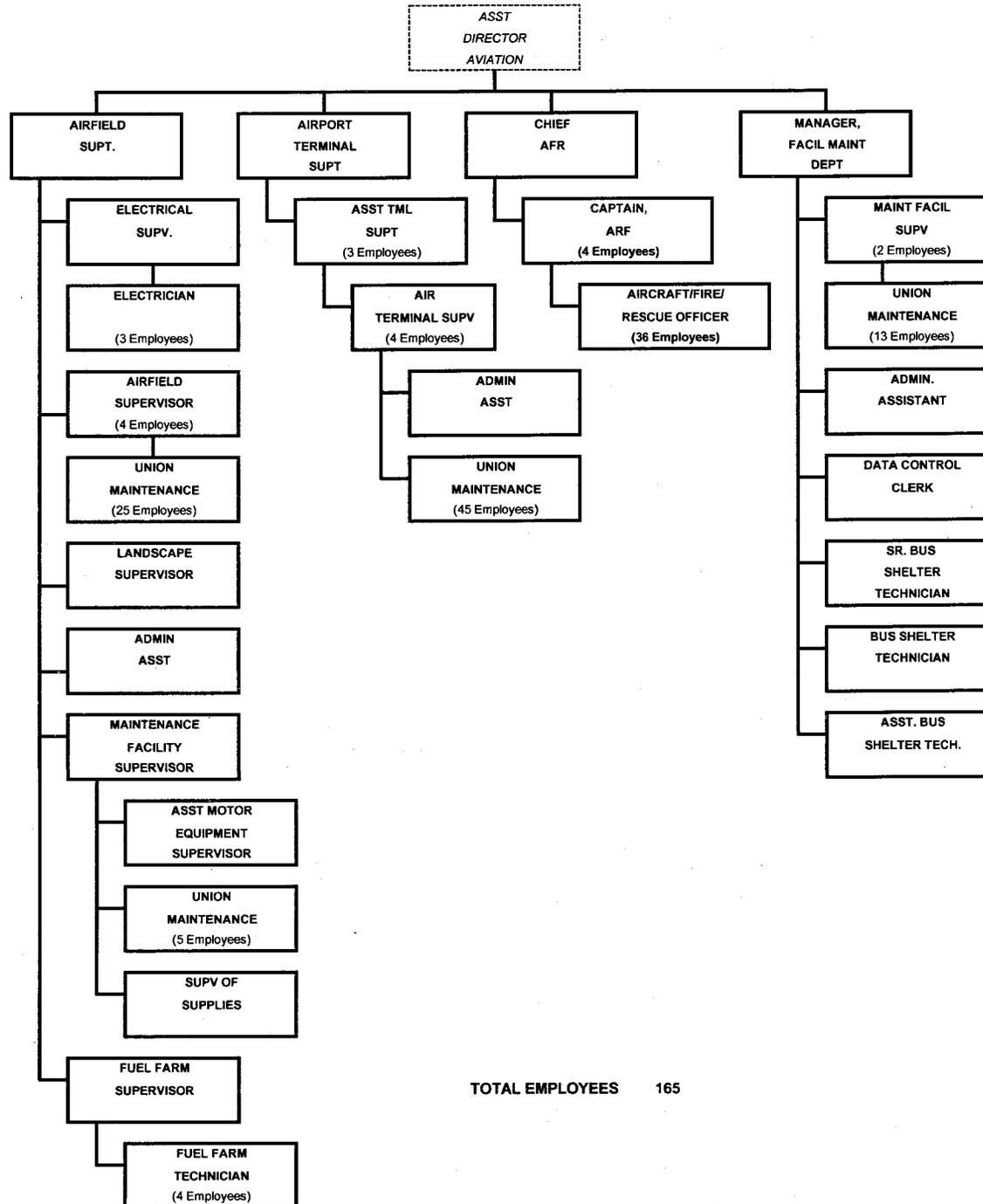
NFTA	\$13,004,207	\$938,117	\$138,980	\$292,181	\$416,941	\$781,941	\$678,884	\$2,356,460	\$416,941	\$6,983,762
88C	\$45,218	\$0	\$0	\$0	\$0	\$0	\$0	\$45,218	\$0	\$0
FUTURE FUND.	\$21,685,686	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$21,635,686	\$0
TOTAL	\$34,735,111	\$938,117	\$138,980	\$292,181	\$416,941	\$781,941	\$678,884	\$2,451,678	\$22,052,627	\$6,983,762

AVIATION BUSINESS GROUP



TOTAL EMPLOYEES 10

BUFFALO NIAGARA INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 165

BNIA
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING REVENUES					
Airport Fees & Services	15,203,105	16,578,555	16,664,919	86,364	0.5%
Rental Income	8,670,836	9,086,354	8,958,135	-128,219	-1.4%
Concessions/Commissions	27,806,693	28,472,979	29,469,333	996,354	3.5%
Resales & Rebillings	1,393,908	1,416,041	1,384,417	-31,624	-2.2%
Other Operating Revenues	<u>2,925,671</u>	<u>3,077,144</u>	<u>3,148,034</u>	<u>70,890</u>	<u>2.3%</u>
TOTAL OPERATING REVENUES	56,000,213	58,631,073	59,624,838	993,765	1.7%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	12,751,844	13,325,829	13,950,915	625,086	4.7%
Maintenance & Repairs	8,008,538	8,760,355	9,353,131	592,776	6.8%
Utilities	2,294,896	2,675,229	2,272,154	-403,075	-15.1%
Insurance & Injuries	365,418	494,366	465,196	-29,170	-5.9%
Safety & Security	5,275,888	5,222,974	5,343,844	120,870	2.3%
General Business/Other	6,021,100	6,386,198	6,540,283	154,085	2.4%
Administrative Cost Reallocation	2,852,211	2,897,023	3,052,643	155,620	5.4%
Costs Transferred to Capital Projects	-174,187	-91,921	-82,722	9,199	-10.0%
Inter Division Reimbursement	<u>-1,673,002</u>	<u>-1,810,657</u>	<u>-1,994,529</u>	<u>-183,872</u>	<u>10.2%</u>
TOTAL OPERATING EXPENSES	35,722,706	37,859,396	38,900,915	1,041,519	2.8%
OPERATING INCOME/(LOSS)	20,277,507	20,771,677	20,723,923	-47,754	-0.2%
NON-OPERATING ITEMS					
Bond Debt Service	-14,178,736	-14,152,999	-14,336,111	-183,112	1.3%
Operating Expense Reserve & R&R Rsv	22,588	-294,202	-254,403	39,799	-13.5%
NFIA Contribution (Excluding Debt Svc)	-1,733,138	-1,670,091	-1,438,475	231,616	-13.9%
NFIA Contribution - Debt Service	-2,180,160	-2,092,371	-2,092,371	0	0.0%
ADF NFIA Debt Service Funding	1,000,000	1,000,000	1,000,000	0	0.0%
Debt Service - Glycol Collection	-305,020	-300,415	-300,417	-2	0.0%
Debt Service - Noresco	-272,994	-273,133	-273,133	0	0.0%
Interest Income	326,221	250,000	250,000	0	0.0%
Entitlements		1,000,000	0	-1,000,000	-100.0%
PFC	<u>2,691,920</u>	<u>2,691,920</u>	<u>2,691,920</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	-14,629,319	-13,841,291	-14,752,990	-911,699	6.6%
NET INCOME/(LOSS)	5,648,188	6,930,386	5,970,933	-959,453	-13.8%
LESS: DIRECT CAPITAL	73,000	0	0	0	n/a
LESS: INDIRECT CAPITAL	<u>150,346</u>	<u>295,476</u>	<u>295,195</u>	<u>-281</u>	<u>-0.1%</u>
NET SURPLUS/(DEFICIT)	5,424,841	6,634,910	5,675,738	-959,172	-14.5%

BUFFALO NIAGARA INTERNATIONAL AIRPORT

DESCRIPTION

The Buffalo Niagara International Airport (BNIA) is the primary commercial airport for Western New York and Southern Ontario. BNIA provides safe, high quality, and reliable scheduled air passenger and cargo services. The mission of BNIA is to provide quality aviation services and facilities in a manner that enhances customer service and is cost effective.

Eight scheduled air carriers regional/commuter airlines fly out of BNIA handling approximately 5.3 million passengers annually.

The 1,000 acres of airport property includes two runways (8,827 ft. and 7,161 ft. in length), an FAA Air Traffic Control Tower, Flight Service Station, Weather Observatory, Aviation Fuel System, General Aviation Facility, Transit Police Station and an Aircraft Rescue and Firefighting facility.

The BNIA terminal and parking facilities are comfortable, easy to use facilities that are equipped with 24 airline gate positions including an international gate as well as 5,000 on-site and 1,900 remote public parking spaces with free shuttle service.

The BNIA terminal features an expanded security screening area, a state of the art baggage handling system, and expanded food and concession venues. Additionally, BNIA recently became one of the first airports in the country to use an environmentally friendly glycol treatment system during winter operations.

A state-of-the-art air cargo facility including 1,000,000 square feet of apron area is located on the airport complex. Two scheduled air freight forwarders based at the facility handle the majority of the 70 million pounds of yearly cargo.

Additionally, BNIA has a Facilities Maintenance staff which provides building system support (HVAC, roofing, conveyors, remodeling, etc.) for approximately 21 buildings, 284 bus shelters, and 22 miles of former railroad right of ways within the NFTA and its various business centers.

In addition, BNIA enjoys the reputation of providing exemplary snow removal services known throughout the airline industry.

PROGRAM AND SERVICE OBJECTIVES

- Achieve optimal standards of performance in relation to delivering high quality customer service and satisfaction.
- Operate first class public parking facilities in a manner which makes customer service the hallmark of the operation but still maximizes returns to the Authority.
- Increase the number of passengers utilizing BNIA by aggressively improving service and reducing air fares to several key business markets and maintaining service and low air fares to key leisure markets.
- Maximize BNIA long term parking market share through sales and marketing to major local corporate travelers and contingent market radio advertising campaigns.
- Develop and implement a long-range plan to increase parking capacity to meet increasing demand.
- Implement a long-range plan to maximize usage of the expanded terminal space.
- Support unit and snow equipment replacement program to ensure safe air carrier operations.
- Promote and facilitate a safe working environment for BNIA employees, with an effort toward minimizing employee injuries and reducing workers' compensation expense.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
FAA Regulations	100%	100%	100%	100%
Total Passengers	5,190,923	5,380,670	5,197,500	5,301,450
Air Carrier Flights	73,584	74,119	73,625	74,361
<u>Revenue per passenger:</u>				
Parking lot revenue	\$6.93	\$6.87	\$7.09	\$7.10
Auto rental	\$2.02	\$2.49	\$2.58	\$2.68
Food, beverage & retail	<u>\$.79</u>	<u>\$.77</u>	<u>\$.83</u>	<u>\$.83</u>
Total	\$9.74	\$10.13	\$10.50	\$10.61

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
491	TRAFFIC FINES	51,891-	47,462-	37,726-	69,265-	21,803-
499	OTHER OPERATING REVENUES	9,246-	8,500-	4,177-	8,500-	
	TOTAL REVENUES	61,137-	55,962-	41,903-	77,765-	21,803-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	703,937	710,599	350,784	731,827	21,228
515	EMPLOYEE BENEFITS	307,976	368,372	175,858	393,737	25,365
534	TELEPHONE	14,984	19,055	6,353	16,517	2,538-
571	CONSULTANTS/OUTSIDE SERVICES	64,832	63,391	53,193	188,461	125,070
572	RENT EXPENSE	13,221		6,925	29,841	29,841
573	PROVISIONS AND RESERVES	584-				
574	TAXES AND ASSESSMENTS	415,703	442,988	194,197	429,344	13,644-
575	PRINTING & ADVERTISING	58,471	87,999	37,710	91,750	3,751
576	EMPLOYEE TRAVEL	30,943	25,000	19,669	25,000	
577	EMPLOYEE TRAINING	3,301	2,268	595	3,300	1,032
578	POSTAGE	1,226	1,700	707	1,800	100
580	GENERAL OFFICE	103,764	108,150	23,372	89,700	18,450-
584	FREIGHT	15,281	19,000	5,724	16,000	3,000-
591	PROJECTS	67,809-	81,099-	44,744-	82,722-	1,623-
592	DIVISION OPERATIONS			57-		
TOTAL	EXPENSES	1,665,246	1,767,423	830,286	1,934,555	167,132

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0071 MAINTENANCE FACILITIES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	148,886	148,773	70,450	153,339	4,566
515	EMPLOYEE BENEFITS	64,054	73,145	35,790	77,792	4,647
571	CONSULTANTS/OUTSIDE SERVICES			563		
591	PROJECTS	36,241-	10,821-	3,856-		10,821
592	DIVISION OPERATIONS	176,703-	211,098-	102,951-	231,131-	20,033-
TOTAL	EXPENSES	4-	1-	4-		1

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4049 BUS SHELTERS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	18,987	19,632	8,327	19,216	416-
534	TELEPHONE		85		300	215
571	CONSULTANTS/OUTSIDE SERVICES	301,035	228,597	92,816	261,731	33,134
576	EMPLOYEE TRAVEL	34				
591	PROJECTS	1,937-				
TOTAL	EXPENSES	318,119	248,314	101,143	281,247	32,933

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0211 AIRCRAFT RESCUE FIREFIGHTING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,150,660	2,221,690	1,122,095	2,340,178	118,488
515	EMPLOYEE BENEFITS	920,343	991,634	541,568	1,082,763	91,129
520	MAINTENANCE AND REPAIRS	67,842	48,948	46,200	47,123	1,825-
524	AUTOMOTIVE	27,568	35,571	27,245	40,533	4,962
526	JANITORIAL AND LAUNDRY	2,497	3,100	2,253	3,000	100-
531	ELECTRIC POWER	11,530	13,779	5,980	11,891	1,888-
532	GAS	10,546	14,202	2,117	12,254	1,948-
534	TELEPHONE	10,117	6,715	4,202	8,598	1,883
541	INSURANCE	686	638	132	697	59
552	FIRE FIGHTING AND RESCUE	68,025	65,660	34,686	64,628	1,032-
571	CONSULTANTS/OUTSIDE SERVICES	10,782	2,000	318	2,000	
577	EMPLOYEE TRAINING	30,774	24,877	6,238	18,350	6,527-
578	POSTAGE	11		1		
580	GENERAL OFFICE	4,966	2,999	3,363	4,800	1,801
TOTAL	EXPENSES	3,316,347	3,431,813	1,796,398	3,636,815	205,002

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0212 TRANSIT POLICE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	10,599	8,415	11,127	8,722	307
524	AUTOMOTIVE	152,092	129,135	73,344	197,416	68,281
526	JANITORIAL AND LAUNDRY	13,991	14,788	9,892	25,000	10,212
534	TELEPHONE	3,747	2,200	1,008	3,039	839
553	POLICE PROTECTION	4,633,940	4,585,313	2,133,197	4,678,716	93,403
571	CONSULTANTS/OUTSIDE SERVICES	26,950				
572	RENT EXPENSE	138,996	138,999	69,499	156,015	17,016
580	GENERAL OFFICE	21,674	9,141	11,031	17,716	8,575
592	DIVISION OPERATIONS	832				
TOTAL EXPENSES		5,002,821	4,887,991	2,309,098	5,086,624	198,633

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
401	LANDING FEES	13,533,923-	14,895,011-	7,985,677-	14,946,134-	51,123-
403	TERMINAL RAMP FEES	1,669,188-	1,683,544-	839,796-	1,718,785-	35,241-
433	GROUND RENTALS	85-	200-	145-	200-	
	TOTAL REVENUES	15,203,196-	16,578,755-	8,825,618-	16,665,119-	86,364-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0219 LANDING AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	2,203,674	2,299,969	978,950	2,323,948	23,979
515	EMPLOYEE BENEFITS	946,460	1,068,005	476,426	1,137,932	69,927
520	MAINTENANCE AND REPAIRS	793,978	1,175,803	169,623	1,197,118	21,315
524	AUTOMOTIVE	65,946	66,455	35,799	96,443	29,988
526	JANITORIAL AND LAUNDRY	3,167	6,000	2,773	9,750	3,750
527	ENVIRONMENTAL	138,530	370,053	146,604	305,500	64,553-
530	GROUND & LANDSCAPING	5,525	5,000	7,170	5,000	
531	ELECTRIC POWER	197,322	254,147	77,357	213,529	40,618-
532	GAS	7,384	8,292	1,393	7,786	506-
533	WATER	60,357	47,900	28,858	54,870	6,970
534	TELEPHONE	9,350	10,542	4,074	10,059	483-
541	INSURANCE	41,470	44,076	18,505	41,252	2,824-
542	CLAIM LOSSES	6,319-	5,000	3,029	5,000	
554	TRAFFIC CONTROL	230,608	230,000	115,520	241,400	11,400
571	CONSULTANTS/OUTSIDE SERVICES	93,602	104,158	47,723	104,500	342
573	PROVISIONS AND RESERVES	398-				
577	EMPLOYEE TRAINING	31,839	28,723	11,832	32,000	3,277
578	POSTAGE	21	99	65	100	1
580	GENERAL OFFICE	16,266	8,000	5,637	7,000	1,000-
591	PROJECTS	471-				
592	DIVISION OPERATIONS	18,631-	3,183-	1,985-	3,247-	64-
TOTAL	EXPENSES	4,819,680	5,729,039	2,129,353	5,789,940	60,901

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
462	REBILLINGS	965,360-	933,855-	436,822-	963,611-	29,756-
TOTAL	REVENUES	965,360-	933,855-	436,822-	963,611-	29,756-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0220 FUEL FARM

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	327,204	312,286	146,505	322,426	10,140
515	EMPLOYEE BENEFITS	141,828	146,458	72,974	159,694	13,236
520	MAINTENANCE AND REPAIRS	170,885	119,174	51,841	139,913	20,739
524	AUTOMOTIVE			891		
526	JANITORIAL AND LAUNDRY		1,300		500	800-
527	ENVIRONMENTAL	7,818	19,259	5,523	17,200	2,059-
531	ELECTRIC POWER	48,503	51,412	22,187	48,852	2,560-
533	WATER	463	459	121	471	12
534	TELEPHONE	1,240	1,896	608	1,564	332-
571	CONSULTANTS/OUTSIDE SERVICES	7,043	9,000	6,205	6,000	3,000-
577	EMPLOYEE TRAINING	500	330		500	170
578	POSTAGE	618	600	557	600	
580	GENERAL OFFICE	6,281	5,199	399	5,200	1
592	DIVISION OPERATIONS	34,747-	35,020-	10,158-	35,720-	700-
TOTAL	EXPENSES	677,636	632,353	297,653	667,200	34,847

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	81,328-	181,887-	90,199-	180,400-	1,487
TOTAL	REVENUES	81,328-	181,887-	90,199-	180,400-	1,487

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0230 AFSS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	419	2,000		2,111	111
530	GROUNDS & LANDSCAPING	1,500	1,800			1,800-
531	ELECTRIC POWER		15,450		15,000	450-
532	GAS	7,134	4,401	2,173	5,788	1,387
533	WATER	747		192	1,539	1,539
TOTAL	EXPENSES	9,800	23,651	2,365	24,438	787

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	7,612,123-	7,924,878-	3,767,822-	7,778,466-	146,412
441	CONCESSIONS	3,181,081-	3,188,371-	1,694,065-	3,419,369-	230,998-
442	COMMISSIONS	31,807-		18,072-	24,000-	24,000-
462	REBILLINGS	285,008-	351,229-	88,751-	240,922-	110,307
492	EQUIPMENT AND SERVICES	2,282,382-	2,382,812-	1,196,986-	2,470,269-	87,457-
494	ADVERTISING REVENUES	546,152-	602,370-	278,146-	564,000-	38,370
TOTAL REVENUES		13,938,553-	14,449,660-	7,043,842-	14,497,026-	47,366-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	1,922,986	1,924,522	924,918	1,947,032	22,510
515	EMPLOYEE BENEFITS	825,738	934,099	456,441	982,314	48,215
520	MAINTENANCE AND REPAIRS	4,485,740	4,701,123	2,109,053	4,866,094	164,971
526	JANITORIAL AND LAUNDRY	363,535	408,445	197,938	383,282	25,163-
530	GROUNDS & LANDSCAPING	58,460	66,500	37,856	67,250	750
531	ELECTRIC POWER	1,306,113	1,495,714	636,266	1,216,869	278,845-
532	GAS	251,332	303,558	40,133	275,262	28,296-
533	WATER	36,506	38,114	20,452	37,331	783-
534	TELEPHONE	12,236	13,468	5,248	12,941	527-
541	INSURANCE	374,518	398,043	167,130	372,546	25,497-
542	CLAIM LOSSES	57,072-	31,410	21,142	31,410	
554	TRAFFIC CONTROL	343,313	342,000	172,714	359,100	17,100
571	CONSULTANTS/OUTSIDE SERVICES	22,296	24,000	10,340	24,480	480
576	EMPLOYEE TRAVEL	78		239	300	300
577	EMPLOYEE TRAINING	5,454	5,864	312	9,380	3,516
580	GENERAL OFFICE	12,428	5,000	5,249	11,500	6,500
TOTAL	EXPENSES	9,963,661	10,691,860	4,805,431	10,597,091	94,769-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	194,935-	198,843-	98,776-	203,479-	4,636-
433	GROUND RENTALS	104,839-	105,905-	53,123-	108,369-	2,464-
439	OTHER RENTALS	66,061-	63,160-	33,856-	75,743-	12,583-
TOTAL REVENUES		365,835-	367,908-	185,755-	387,591-	19,683-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0259 GENERAL AVIATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
533	WATER	4,777	4,728	1,198	4,887	159
TOTAL	EXPENSES	4,777	4,728	1,198	4,887	159

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0271 MAINTENANCE GARAGE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	491,839	481,546	219,114	495,389	13,843
515	EMPLOYEE BENEFITS	210,237	232,417	109,174	248,548	16,131
520	MAINTENANCE AND REPAIRS	22,583	22,943	25,168	20,596	2,347-
524	AUTOMOTIVE	561,950	542,574	174,400	702,308	159,734
526	JANITORIAL AND LAUNDRY	10,906	9,432	3,716	9,468	36
531	ELECTRIC POWER	19,578	24,563	9,282	20,848	3,715-
532	GAS	37,719	45,484	7,575	41,276	4,208-
534	TELEPHONE	1,472	1,591	594	1,539	52-
541	INSURANCE	11,542	12,268	5,150	11,482	786-
542	CLAIM LOSSES	1,759-	999	843	1,000	1
571	CONSULTANTS/OUTSIDE SERVICES	5,917	12,099	6,905	9,000	3,099-
577	EMPLOYEE TRAINING	3,148				
580	GENERAL OFFICE	1,513	1,200	266	1,473	273
592	DIVISION OPERATIONS	38,662-	58,350-	27,702-	51,000-	7,350
TOTAL	EXPENSES	1,337,983	1,328,766	534,485	1,511,927	183,161

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	603,468-	603,468-	301,734-	603,468-	
433	GROUND RENTALS	8,010-	8,009-	4,005-	8,010-	1-
441	CONCESSIONS	24,593,801-	25,284,608-	12,481,981-	26,025,964-	741,356-
462	REBILLINGS	143,538-	130,954-	65,237-	179,884-	48,930-
492	EQUIPMENT AND SERVICES	36,000-	36,000-	18,000-	36,000-	
TOTAL REVENUES		25,384,817-	26,063,039-	12,870,957-	26,853,326-	790,287-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0274 PARKING LOTS AND STRUCTURES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	586,932	545,098	50,117	563,588	18,490
524	AUTOMOTIVE	343,593	334,893	218,015	502,385	167,492
526	JANITORIAL AND LAUNDRY	6,230	6,699			6,699-
530	GROUNDS & LANDSCAPING	60,746	66,500	37,870	67,250	750
531	ELECTRIC POWER	179,264	234,728	72,751	186,075	48,653-
532	GAS	11,326	11,370	2,189	11,295	75-
533	WATER	20,146	20,761	9,896	20,449	312-
534	TELEPHONE	297	303	123	305	2
571	CONSULTANTS/OUTSIDE SERVICES	4,765,137	5,144,757	2,520,145	5,143,848	909-
572	RENT EXPENSE	98,780	99,600	34,800	99,600	
TOTAL	EXPENSES	6,072,451	6,464,709	2,945,906	6,594,795	130,086

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 02 BUFFALO NIAGARA INTL. AIRPORT
Department 0276

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	973,844	966,124	454,554	1,043,173	77,049
515	EMPLOYEE BENEFITS	412,136	446,178	221,769	510,823	64,645
520	MAINTENANCE AND REPAIRS	21,091	25,000	10,797	41,000	16,000
524	AUTOMOTIVE	20,469	17,828	11,492	26,481	8,653
526	JANITORIAL AND LAUNDRY	3,913	6,498	2,642	8,100	1,602
531	ELECTRIC POWER	9,804	10,543	3,684	9,904	639-
532	GAS	7,313	7,802	992	7,514	288-
533	WATER	739	679	274	753	74
534	TELEPHONE	12,839	11,367	6,345	13,149	1,782
541	INSURANCE	2,349	1,931	872	1,809	122-
571	CONSULTANTS/OUTSIDE SERVICES	1,395	500	446	650	150
577	EMPLOYEE TRAINING	329	2,500	180	3,000	500
578	POSTAGE		50		75	25
580	GENERAL OFFICE	8,522	6,000	3,457	7,000	1,000
591	PROJECTS	69,664-				
592	DIVISION OPERATIONS	1,405,091-	1,503,006-	717,516-	1,673,431-	170,425-
TOTAL	EXPENSES	12-	6-	12-		6

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BNIA & MASTER PLAN RECOMMENDATIONS														
MASTER PLAN UPDATE & PAVEMENT MGMT	2-2507	M	NR	FAA	\$1,128,105	\$285,741	\$343,547	\$495,067	\$3,750	\$0	\$0	\$0	\$0	\$0
AND OBSTRUCTION STUDY AND GIS IMAGING				NYS DOT	\$188,018	\$47,624	\$57,258	\$82,511	\$625	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$188,018	\$47,624	\$57,258	\$82,511	\$625	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,504,140	\$380,988	\$458,063	\$660,089	\$5,000	\$0	\$0	\$0	\$0	\$0
CNG PROJECT (VALE)	--		NI	FAA	\$1,500,000	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0
MASTER PLAN RECOMMENDATION				NYS DOT	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$2,000,000	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0
NEW ARFF FACILITY	--		NI	FAA	\$3,000,825	\$0	\$0	\$0	\$0	\$0	\$329,250	\$2,671,575	\$0	\$0
MASTER PLAN RECOMMENDATION				NYS DOT	\$500,138	\$0	\$0	\$0	\$0	\$0	\$54,875	\$445,263	\$0	\$0
				FUTURE PFC	\$500,138	\$0	\$0	\$0	\$0	\$0	\$54,875	\$445,263	\$0	\$0
				TOTAL	\$4,001,100	\$0	\$0	\$0	\$0	\$0	\$439,000	\$3,562,100	\$0	\$0
RON IMPROVEMENTS T/W K-1	--		NI	FAA	\$94,725	\$0	\$0	\$0	\$0	\$0	\$94,725	\$0	\$0	\$0
MASTER PLAN RECOMMENDATION				NYS DOT	\$15,788	\$0	\$0	\$0	\$0	\$0	\$15,788	\$0	\$0	\$0
				FUTURE PFC	\$15,788	\$0	\$0	\$0	\$0	\$0	\$15,788	\$0	\$0	\$0
				TOTAL	\$126,300	\$0	\$0	\$0	\$0	\$0	\$126,300	\$0	\$0	\$0
RON WEST	--		NI	FAA	\$1,776,975	\$0	\$0	\$0	\$0	\$0	\$0	\$1,776,975	\$0	\$0
MASTER PLAN RECOMMENDATION				NYS DOT	\$296,163	\$0	\$0	\$0	\$0	\$0	\$0	\$296,163	\$0	\$0
				FUTURE PFC	\$296,163	\$0	\$0	\$0	\$0	\$0	\$0	\$296,163	\$0	\$0
				TOTAL	\$2,369,300	\$0	\$0	\$0	\$0	\$0	\$0	\$2,369,300	\$0	\$0
TERMINAL ROADWAY IMPROVEMENTS (ALT 2)	--		NI	FAA	\$10,230,000	\$0	\$0	\$0	\$0	\$0	\$0	\$930,000	\$9,300,000	\$0
MASTER PLAN RECOMMENDATION				NYS DOT	\$1,705,000	\$0	\$0	\$0	\$0	\$0	\$0	\$155,000	\$1,550,000	\$0
				FUTURE PFC	\$1,705,000	\$0	\$0	\$0	\$0	\$0	\$0	\$155,000	\$1,550,000	\$0
				TOTAL	\$13,640,000	\$0	\$0	\$0	\$0	\$0	\$0	\$1,240,000	\$12,400,000	\$0
PARTIAL PARALLEL T/W "T" & T/W "N"	--		NI	FAA	\$8,015,700	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,015,700
MASTER PLAN RECOMMENDATION				NYS DOT	\$1,335,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,335,950
				FUTURE PFC	\$1,335,950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,335,950
				TOTAL	\$10,687,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,687,600
CAT II APPROACH IMPROVEMENTS	--		NI	FAA	\$1,495,575	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,495,575
MASTER PLAN RECOMMENDATION				NYS DOT	\$249,263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$249,263
				FUTURE PFC	\$249,263	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$249,263
				TOTAL	\$1,994,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,994,100
BNIA														
ENVIRONMENTAL ASSESSMENT	--	M	NR	FAA	\$262,500	\$0	\$0	\$0	\$150,000	\$97,500	\$15,000	\$0	\$0	\$0
				NYS DOT	\$43,750	\$0	\$0	\$0	\$25,000	\$16,250	\$2,500	\$0	\$0	\$0
				FUTURE PFC	\$43,750	\$0	\$0	\$0	\$25,000	\$16,250	\$2,500	\$0	\$0	\$0
				TOTAL	\$350,000	\$0	\$0	\$0	\$200,000	\$130,000	\$20,000	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
NOISE COMPATABILITY PROGRAM	FFY 06 2-2404	M	NI	FAA	\$45,488,137	\$21,138,870	\$1,030,882	\$2,707,554	\$6,389,129	\$6,130,494	\$5,080,214	\$2,438,154	\$533,272	\$39,768
CLOSED	FFY 07 2-2466			NYS DOT	\$5,686,017	\$2,642,334	\$128,860	\$338,444	\$798,641	\$766,312	\$635,027	\$304,769	\$66,659	\$4,971
	FFY 08 2-2468			PFC	\$5,686,017	\$2,642,334	\$128,860	\$338,444	\$798,641	\$766,312	\$635,027	\$304,769	\$66,659	\$4,971
CLOSED	FFY 08 PART 2 2-2476			TOTAL	\$56,860,171	\$26,423,337	\$1,288,602	\$3,384,443	\$7,986,411	\$7,663,118	\$6,350,268	\$3,047,692	\$666,590	\$49,710
	FFY 09 2-2483													
	FFY 10 2-2514													
REHAB. INTERSECTION 5/23 AND 14/32	2-2524			ADF	\$1,000,000	\$0	\$4,610	\$95,390	\$900,000	\$0	\$0	\$0	\$0	\$0
RUNWAY 5/23 EXTENSION & TW "A" IMPR.	2-2308		SR	FAA	\$25,750,401	\$25,750,401	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$4,291,733	\$4,291,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC (match)	\$4,291,733	\$4,291,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$1,600,002	\$1,174,285	\$15,665	\$310,052	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$35,833,869	\$35,508,152	\$15,665	\$310,052	\$0	\$0	\$0	\$0	\$0	\$0
DESIGN/CONSTRUCT TW "S" FROM TW "Q"-"A"	--		NI	FAA	\$10,357,875	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,357,875
				NYS DOT	\$1,726,313	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,726,313
				PFC	\$1,726,313	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,726,313
				TOTAL	\$13,810,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$13,810,500
UPGRADE TERMINAL RESTROOMS	--		SR	FAA	\$798,002	\$0	\$0	\$0	\$78,242	\$719,759	\$0	\$0	\$0	\$0
				NYS DOT	\$133,000	\$0	\$0	\$0	\$13,040	\$119,960	\$0	\$0	\$0	\$0
				PFC	\$133,000	\$0	\$0	\$0	\$13,040	\$119,960	\$0	\$0	\$0	\$0
				TOTAL	\$1,064,002	\$0	\$0	\$0	\$104,323	\$959,679	\$0	\$0	\$0	\$0
ARFF COMMAND AND CONTROL CENTER REPLACE.	2-2478		NI	FAA	\$322,899	\$317,849	\$329	\$4,721	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$53,817	\$52,975	\$55	\$787	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$53,817	\$52,975	\$55	\$787	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$430,532	\$423,798	\$439	\$6,295	\$0	\$0	\$0	\$0	\$0	\$0
AUTOMATIC BAG SORT SYS.-EQUIP./BLDG.	2-2401/2439		NI	PFC	\$28,985,851	\$28,249,724	\$3,927	\$329,000	\$403,200	\$0	\$0	\$0	\$0	\$0
& EMERGENCY GENERATOR VENT & RESTROOM														
ENGINEERED WETLAND GLYCOL TREATMENT	2-2395		NI	AIP	\$1,316,891	\$1,316,891	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$219,482	\$219,482	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDEC	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC (MATCH)	\$219,482	\$219,482	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$11,053,292	\$10,953,292	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$13,159,147	\$13,059,147	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
EXPANSION OF ENGINEERED WETLANDS	--		NI	FAA	\$5,625,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,625,000
				NYS DOT	\$937,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$937,500
				FUTURE PFC	\$937,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$937,500
				TOTAL	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500,000

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
WESTSIDE WATERLINE REPLACEMENT	--		SR	FAA	\$658,778	\$0	\$0	\$0	\$0	\$77,574	\$581,204	\$0	\$0	\$0
				NYS DOT	\$109,796	\$0	\$0	\$0	\$0	\$12,929	\$96,867	\$0	\$0	\$0
				FUTURE PFC	\$109,796	\$0	\$0	\$0	\$0	\$12,929	\$96,867	\$0	\$0	\$0
				TOTAL	\$878,371	\$0	\$0	\$0	\$0	\$103,432	\$774,939	\$0	\$0	\$0
BNIA CONCOURSE MODIFICATIONS (AND RESTROOM)	2-2464		NI	PFC	\$5,693,731	\$5,639,883	\$848	\$53,000	\$0	\$0	\$0	\$0	\$0	\$0
LONG TERM LOT B PARKING EXPANSION (PHASE II)	--		NI	BOND	\$8,921,561	\$26,096	\$0	\$0	\$0	\$589,435	\$8,306,030	\$0	\$0	\$0
PARKING EXPANSION PHASE III (4000 SPACE FACILITY)	--		NI	BOND	\$77,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$67,500,000
CCTV PHASE III	--		NI	NFTA	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
REPLACE PARKING LOT 245 CAYUGA ROAD	--		SR	NFTA	\$741,563	\$0	\$0	\$0	\$0	\$81,375	\$660,188	\$0	\$0	\$0
BNIA SECURITY SYSTEM UPGRADE	2-2497		NR	BNIA CAP. RES.	\$527,919	\$472,349	\$15,570	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
				SPEC COND #7	\$967,000	\$967,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,494,919	\$1,439,349	\$15,570	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
BNIA TERM. FIRE ALARM SYSTEM W/ UPGRADE	2-2479		NR	BNIA CAP. RES.	\$1,096,980	\$978,452	\$34,528	\$84,000	\$0	\$0	\$0	\$0	\$0	\$0
PARKING GARAGE / TWO TIER ROAD REHAB.	2-2502		SR	FAA	\$1,257,000	\$119,138	\$1,966	\$225,000	\$910,897	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$209,500	\$19,856	\$328	\$37,500	\$151,816	\$0	\$0	\$0	\$0	\$0
				PFC	\$209,500	\$19,856	\$328	\$37,500	\$151,816	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,676,000	\$158,850	\$2,621	\$300,000	\$1,214,529	\$0	\$0	\$0	\$0	\$0
ACQUISITION OF RPZ (WETZEL)	--		NI	FAA	\$750,000	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$0
SNOW EQUIPMENT STORAGE BUILDING	--		NI	FAA	\$18,020,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,825,350	\$16,194,750
				NYS DOT	\$3,003,350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$304,225	\$2,699,125
				PFC	\$3,003,350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$304,225	\$2,699,125
				TOTAL	\$24,026,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,433,800	\$21,593,000
LEVEL 1 BAGGAGE CLAIM EXPANSION	--		NI	FAA	\$27,982,058	\$0	\$0	\$0	\$0	\$2,238,600	\$12,871,725	\$12,871,733	\$0	\$0
				NYS DOT	\$4,663,676	\$0	\$0	\$0	\$0	\$373,100	\$2,145,288	\$2,145,289	\$0	\$0
				FUTURE PFC	\$4,663,676	\$0	\$0	\$0	\$0	\$373,100	\$2,145,288	\$2,145,289	\$0	\$0
				TOTAL	\$37,309,410	\$0	\$0	\$0	\$0	\$2,984,800	\$17,162,300	\$17,162,310	\$0	\$0
TPAO BUILDING ROOF REPLACEMENT	--		SR	BNIA CAP. RES.	\$606,366	\$0	\$0	\$69,884	\$536,482	\$0	\$0	\$0	\$0	\$0
FUEL FARM ROOF REPLACEMENT	--		SR	BNIA CAP. RES.	\$141,496	\$0	\$0	\$23,642	\$117,854	\$0	\$0	\$0	\$0	\$0
TPAO HVAC	2-2523		SR	BNIA CAP. RES.	\$515,742	\$0	\$1,334	\$59,688	\$454,720	\$0	\$0	\$0	\$0	\$0
ENTRANCE FOUNTAIN REHAB.	--		SR	BNIA CAP. RES.	\$443,547	\$0	\$0	\$0	\$53,763	\$389,784	\$0	\$0	\$0	\$0
REPLACE REVOLVING DOORS WITH SLIDING DOORS	2-2522		SR	FAA	\$1,294,375	\$0	\$5,391	\$450,000	\$838,984	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$215,729	\$0	\$899	\$75,000	\$139,831	\$0	\$0	\$0	\$0	\$0
				PFC	\$215,729	\$0	\$899	\$75,000	\$139,831	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,725,833	\$0	\$7,188	\$600,000	\$1,118,645	\$0	\$0	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
CCR ELECTRICAL DISTR. UPGRADE	2-2512		SR	FAA	\$463,560	\$91,949	\$220,468	\$151,143	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$77,260	\$15,325	\$36,745	\$25,191	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$77,260	\$15,325	\$36,745	\$25,191	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$618,080	\$122,599	\$293,957	\$201,524	\$0	\$0	\$0	\$0	\$0	\$0
BNIA AIRFIELD /FUEL FARM / GARAGE														
UPGRADE CATHODIC PROTECTION	2-2465		SR	BNIA CAP RES	\$386,947	\$47,722	\$5,618	\$333,607	\$0	\$0	\$0	\$0	\$0	\$0
HEARING PROTECTION / RADIO REPLACEMENT	2-2494		NI	BNIA CAP. RES.	\$58,000	\$0	\$0	\$0	\$58,000	\$0	\$0	\$0	\$0	\$0
SOLAR WALL MAINTENANCE GARAGE	--		NI	PENDING GRANT	\$250,000	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
LIQUID CHEMICAL STORAGE FACILITY	--		NI	PFC	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0
WILDLIFE HAZARD ASSESSMENT	2-2520	M	SR	FAA	\$59,981	\$14,995	\$7,497	\$37,490	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$9,997	\$2,499	\$1,250	\$6,248	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$9,997	\$2,499	\$1,250	\$6,248	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$79,975	\$19,993	\$9,996	\$49,986	\$0	\$0	\$0	\$0	\$0	\$0
SALT BARN	--		SR	FAA	\$396,803	\$0	\$0	\$0	\$52,904	\$343,899	\$0	\$0	\$0	\$0
				NYSDOT	\$66,134	\$0	\$0	\$0	\$8,817	\$57,317	\$0	\$0	\$0	\$0
				FUTURE PFC	\$66,134	\$0	\$0	\$0	\$8,817	\$57,317	\$0	\$0	\$0	\$0
				TOTAL	\$529,071	\$0	\$0	\$0	\$70,539	\$458,532	\$0	\$0	\$0	\$0
SPREADER - NEW	2-2548		NR	FUTURE PFC	\$369,000	\$0	\$0	\$369,000	\$0	\$0	\$0	\$0	\$0	\$0
RAMP SWEEPERS	--		NR	NFTA	\$156,000	\$0	\$0	\$0	\$0	\$156,000	\$0	\$0	\$0	\$0
REPLACE AIRFIELD PICKUP TRUCKS	2-2493		NR	BNIA CAP RES	\$175,000	\$0	\$0	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
FUEL FARM - REPLACE FUEL FARM PICK UP TRUCK	--		NR	BNIA CAP RES	\$35,000	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0
STREET SWEEPER (1 REPLACEMENT)	--		NR	BNIA CAP RES	\$173,202	\$0	\$0	\$173,202	\$0	\$0	\$0	\$0	\$0	\$0
GEOSPATIAL INFO. SYSTEM (GIS)	--		NI	NFTA	\$1,700,000	\$0	\$0	\$0	\$0	\$1,000,000	\$700,000	\$0	\$0	\$0
AUTOMATIC FOB DETECTION SCAN SYSTEM	--		NI	PFC	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500,000
GLYCOL RECOVERY VEHICLE REPLACEMENT (2)	--		NR	FUTURE PFC	\$500,000	\$0	\$0	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$0
NEW LOADER	--		NI	PFC	\$220,351	\$0	\$0	\$220,351	\$0	\$0	\$0	\$0	\$0	\$0
BATWING REPLACEMENT	--		NR	NFTA	\$86,600	\$0	\$0	\$0	\$0	\$86,600	\$0	\$0	\$0	\$0
TRUCK FOR LIQUID CHEMICAL APPLICATION	--		NI	FUTURE PFC	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0
PORTABLE SNOW MELTER	--		NI	FUTURE PFC	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000	\$0	\$0	\$0
AIRFIELD - CCR REPLACEMENTS	--		NR	PENDING GRANT	\$20,000	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0
FUEL TANK/PUMP FOR GENERATOR	--		NI	BNIA CAP RES	\$2,057	\$0	\$0	\$2,057	\$0	\$0	\$0	\$0	\$0	\$0
BNIA AIRCRAFT FIRE RESCUE														
ARFF BUILDING WINDOW REPLACEMENT	2-2459		SR	BNIA CAP. RES.	\$106,083	\$30,324	\$75,759	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ARFF TRUCK	--		NR	PFC	\$550,317	\$0	\$0	\$0	\$550,317	\$0	\$0	\$0	\$0	\$0
ARFF MINI PUMP REPLACEMENT	--		NR	PFC	\$207,653	\$0	\$0	\$207,653	\$0	\$0	\$0	\$0	\$0	\$0
ARFF JAWS OF LIFE / TOOLS	2-2529		NI	BNIA CAP. RES.	\$8,825	\$0	\$8,825	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - FUEL FARM MONITORS	--		NI	BNIA CAP. RES.	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
ARFF - SOFTWARE FOR EMERGENCY RESPONSE	--		NI	BNIA CAP. RES.	\$20,000	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0
ARFF - REPLACE CARPETING	--		NR	BNIA CAP. RES.	\$1,767	\$0	\$0	\$1,767	\$0	\$0	\$0	\$0	\$0	\$0
ARFF - AIRCRAFT STABILIZATION BAGS	--		NI	BNIA CAP. RES.	\$7,500	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
ARFF - THERMAL PORTABLE CAMERA	2-2527		NI	BNIA CAP. RES.	\$16,000	\$0	\$0	\$5,283	\$5,358	\$5,359	\$0	\$0	\$0	\$0
ARFF - (5) MOBILE RADIOS (400 Mghz)	--		NR	BNIA CAP. RES.	\$15,500	\$0	\$0	\$7,750	\$7,750	\$0	\$0	\$0	\$0	\$0
ARFF FOAM TRAILER	--		NI	BNIA CAP. RES.	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT

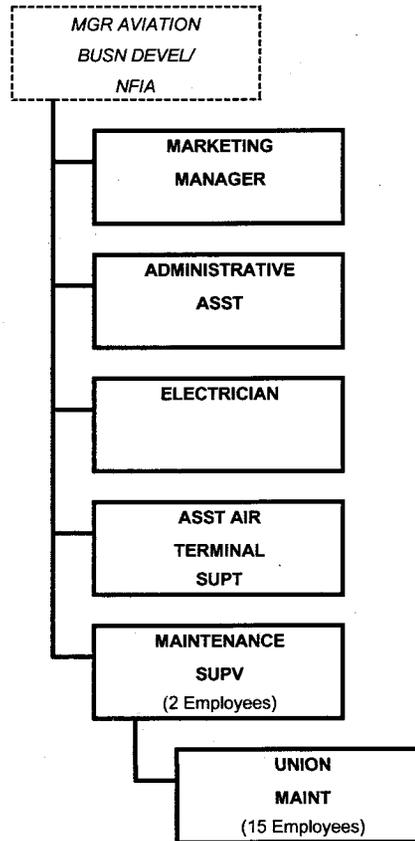
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
BNIA TERMINAL														
UPGRADE FIDS SYSTEM	2-2530		SR	BNIA CAP. RES.	\$143,982	\$0	\$0	\$23,000	\$27,000	\$35,000	\$35,000	\$23,982	\$0	\$0
REPLACE TERMINAL FLOOR CLEANING EQUIP.														
FLOOR SCRUBBER RELACEMENT	2-2489		NR	BNIA CAP. RES.	\$47,000	\$0	\$0	\$47,000	\$0	\$0	\$0	\$0	\$0	\$0
PROPANE BURNISHER	--		NR	BNIA CAP. RES.	\$3,750	\$0	\$0	\$3,750	\$0	\$0	\$0	\$0	\$0	\$0
WALK BEHIND SCRUBBER	--		NR	BNIA CAP. RES.	\$6,000	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL FLOOR CLEANING EQUIPT. REPLACE	--		NR	BNIA CAP. RES.	\$75,000	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
TERMINAL - FURNITURE FOR ARRIVALS AREA	--		NR	BNIA CAP. RES.	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL - CARPET SPOT CLEANER	--		NR	BNIA CAP. RES.	\$1,950	\$0	\$0	\$1,950	\$0	\$0	\$0	\$0	\$0	\$0
TERMINAL - FLOOR STRIPPER	--		NR	BNIA CAP. RES.	\$8,500	\$0	\$0	\$8,500	\$0	\$0	\$0	\$0	\$0	\$0
BNIA FMD SPONSORED														
REPLACE FMD PICKUP/UTILITY TRUCK	--		NR	NFTA	\$185,000	\$0	\$0	\$0	\$0	\$35,000	\$36,000	\$37,000	\$38,000	\$39,000
FMD MOVE TO TERMINAL	--		NI	NFTA	\$260,000	\$0	\$0	\$0	\$0	\$260,000	\$0	\$0	\$0	\$0
MINI JETTER	2-2531		NI	BNIA CAP RES	\$23,000	\$0	\$0	\$8,000	\$15,000	\$0	\$0	\$0	\$0	\$0
LAPTOP FOR HVAC	2-2528		NI	BNIA CAP RES	\$2,198	\$0	\$2,198	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HYDRAULIC PRESS	--		NI	BNIA CAP RES	\$3,000	\$0	\$0	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
BOOSTER PUMP	2-2526		NI	BNIA CAP RES	\$16,410	\$0	\$16,410	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FMD - UPGRADE TERMINAL HOT WATER TANKS	--		NR	BNIA CAP RES	\$10,000	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
FMD - GLYCOL PUMP & CART	--		NR	BNIA CAP RES	\$2,500	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0
FMD - SHOP EQUIPMENT REPLACEMENT	--		NR	BNIA CAP RES	\$15,000	\$0	\$0	\$0	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$0
FMD - SIDA OFFICE RELOCATION	2-2549		NI	BNIA CAP RES	\$70,000	\$0	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	\$0
FMD - REPLACE PARKING GARAGE HVAC	--		NI	BNIA CAP RES	\$18,000	\$0	\$0	\$6,000	\$12,000	\$0	\$0	\$0	\$0	\$0
BNIA PARKING														
REPLACE SHUTTLE BUSES FYE 15-16 -17	--		NR	FUTURE PFC	\$1,061,781	\$0	\$0	\$0	\$0	\$0	\$336,809	\$353,650	\$371,332	\$0
REPLACE SHUTTLE BUSES FYE 11 - 14	2-2517		NR	PFC	\$1,206,387	\$286,450	\$287,740	\$0	\$311,427	\$320,770	\$0	\$0	\$0	\$0
SALTER FOR PARKING GARAGE	--		NI	BNIA CAP. RES.	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
PARKING - VALIDATOR	2-2532		NR	BNIA CAP. RES.	\$7,500	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0	\$0
PARKING - PICK-UP TRUCK REPLACEMENT	2-2533		NR	BNIA CAP. RES.	\$64,000	\$0	\$0	\$30,000	\$0	\$0	\$0	\$34,000	\$0	\$0
PARKING - PICK-UP TRUCK REPLACE. (DUAL WHEELS)	--		NR	BNIA CAP. RES.	\$29,943	\$0	\$0	\$29,943	\$0	\$0	\$0	\$0	\$0	\$0
SHUTTLE BUS CAMERA REPLACEMENT	--		NR	BNIA CAP. RES.	\$26,000	\$0	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0	\$0
REPLACE SHUTTLE SHELTERS (5 PER YEAR)	--		NR	BNIA CAP. RES.	\$420,000	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
REVENUE CONTROL EQUIPMENT	--		NR	BNIA CAP. RES.	\$446,785	\$0	\$0	\$46,785	\$0	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
PARKING - REPLACE 4 TICKET PRINTERS	--		NR	BNIA CAP. RES.	\$51,000	\$0	\$0	\$0	\$51,000	\$0	\$0	\$0	\$0	\$0
REPLACE 8 EXPRESS PARC MACHINES	--		NR	BNIA CAP. RES.	\$115,600	\$0	\$0	\$0	\$115,600	\$0	\$0	\$0	\$0	\$0
UPGRADE REVENUE SOFTWARE (PCI COMPLIANCE)	--		NR	BNIA CAP. RES.	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
FEE COMPUTER REPLACEMENT	2-2544		NR	BNIA CAP. RES.	\$10,972	\$0	\$0	\$10,972	\$0	\$0	\$0	\$0	\$0	\$0
GENESSEE STREET LED LOT STATUS SIGNAGE	2-2545		NR	BNIA CAP. RES.	\$12,000	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0
BNIA OTHER														
TELECOMMUNICATION UPGRADE	2-2519		NI	ADF	\$120,331	\$15,613	\$16,206	\$88,512	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$73,000	\$73,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$193,331	\$88,613	\$16,206	\$88,512	\$0	\$0	\$0	\$0	\$0	\$0
PFC PROGRAM PLANNING & ADMIN.	2-2309		NR	PFC	\$413,425	\$272,234	\$0	\$40,000	\$40,000	\$40,000	\$21,191	\$0	\$0	\$0

BUFFALO NIAGARA INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
SAFETY - BNIA														
ARC FLASH STUDY - BNIA	--			NFTA	\$65,502	\$0	\$0	\$65,502	\$0	\$0	\$0	\$0	\$0	\$0
BNIA PERIMETER SECURITY	2-1049			TSA	\$3,058,573	\$2,970,233	\$26,118	\$62,222	\$0	\$0	\$0	\$0	\$0	\$0

FAA	\$166,729,373	\$47,718,742	\$1,610,080	\$4,070,975	\$10,673,906	\$9,607,827	\$18,972,119	\$20,688,436	\$11,658,622	\$41,728,668
NYSDOT	\$26,112,371	\$7,291,827	\$225,393	\$565,681	\$1,512,771	\$1,345,867	\$2,950,344	\$3,346,483	\$1,920,884	\$6,953,121
NFTA	\$5,267,665	\$73,000	\$0	\$65,502	\$0	\$618,975	\$1,696,188	\$737,000	\$38,000	\$2,039,000
TSA	\$3,058,573	\$2,970,233	\$26,118	\$62,222	\$0	\$0	\$0	\$0	\$0	\$0
ADF	\$1,120,331	\$15,613	\$20,816	\$183,902	\$900,000	\$0	\$0	\$0	\$0	\$0
BNIA CAP. RES.	\$6,108,021	\$1,528,847	\$160,242	\$1,151,280	\$1,665,027	\$700,643	\$238,000	\$260,982	\$203,000	\$200,000
SPEC COND #7	\$967,000	\$967,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PFC	\$63,465,994	\$49,306,358	\$475,066	\$1,736,978	\$2,408,272	\$1,247,042	\$686,218	\$304,769	\$370,884	\$6,930,409
FUTURE PFC	\$12,896,962	\$50,123	\$58,507	\$457,759	\$659,442	\$459,596	\$3,372,126	\$3,395,364	\$1,921,332	\$2,522,713
AIP	\$1,316,891	\$1,316,891	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PFC (MATCH)	\$4,511,215	\$4,511,215	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BOND	\$86,421,561	\$26,096	\$0	\$0	\$0	\$589,435	\$8,306,030	\$0	\$10,000,000	\$67,500,000
NYSDEC	\$350,000	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PENDING GRANT	\$270,000	\$0	\$0	\$0	\$250,000	\$20,000	\$0	\$0	\$0	\$0
TOTAL	\$378,595,958	\$116,125,944	\$2,576,222	\$8,294,299	\$18,069,418	\$14,589,384	\$36,221,025	\$28,733,034	\$26,112,722	\$127,873,910

NIAGARA FALLS INTERNATIONAL AIRPORT



TOTAL EMPLOYEES 21

NFIA
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING REVENUES					
Airport Fees & Services	50,244	48,750	136,068	87,318	179.1%
Rental Income	160,998	141,266	221,760	80,494	57.0%
Concessions/Commissions	322,201	853,713	1,844,558	990,845	116.1%
Retail Sales	0	0	0	0	n/a
Resales & Rebillings	18,591	16,476	18,590	2,114	12.8%
Other Operating Revenues	<u>95,117</u>	<u>87,000</u>	<u>100,500</u>	<u>13,500</u>	<u>15.5%</u>
TOTAL OPERATING REVENUES	647,151	1,147,205	2,321,476	1,174,271	102.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,245,725	1,459,473	1,910,251	450,778	30.9%
Maintenance & Repairs	606,828	900,057	924,813	24,756	2.8%
Utilities	362,570	383,265	443,968	60,703	15.8%
Insurance & Injuries	183,896	108,420	101,912	-6,508	-6.0%
Safety & Security	255,799	342,402	328,596	-13,806	-4.0%
General Business/Other	534,243	588,462	790,896	202,434	34.4%
Administrative Cost Reallocation	650,775	661,000	696,507	35,507	5.4%
Costs Transferred to Capital Projects	0	0	-147,000	-147,000	n/a
Inter Division Reimbursement	<u>-3,219</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>3,836,617</u>	<u>4,443,079</u>	<u>5,049,943</u>	<u>606,864</u>	<u>13.7%</u>
OPERATING INCOME/(LOSS)	-3,189,466	-3,295,874	-2,728,467	567,407	-17.2%
NON-OPERATING ITEMS					
Debt Service	-2,180,160	-2,092,371	-2,092,371	0	0.0%
BNIA Contribution (Excluding Debt Svc)	1,733,138	1,670,091	1,438,475	-231,616	-13.9%
BNIA Contribution - Debt Service	<u>2,180,160</u>	<u>2,092,371</u>	<u>2,092,371</u>	<u>0</u>	<u>0.0%</u>
TOTAL NON-OPERATING ITEMS	<u>1,733,138</u>	<u>1,670,091</u>	<u>1,438,475</u>	<u>-231,616</u>	<u>-13.9%</u>
NET INCOME/(LOSS)	-1,456,328	-1,625,783	-1,289,992	335,790	-20.7%
LESS: DIRECT CAPITAL	306,432	0	81,129	81,129	n/a
LESS: INDIRECT CAPITAL	<u>34,304</u>	<u>67,417</u>	<u>67,353</u>	<u>-64</u>	<u>-0.1%</u>
NET SURPLUS/(DEFICIT)	<u>-1,797,064</u>	<u>-1,693,200</u>	<u>-1,438,475</u>	<u>254,725</u>	<u>-15.0%</u>

NIAGARA FALLS INTERNATIONAL AIRPORT

PERFORMANCE INDICATORS

DESCRIPTION	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
Niagara Falls International Airport (NFIA) is a joint-use military/general aviation airport that provides commercial passenger and air cargo service. NFIA has been designated by the Federal Aviation Administration as a reliever airport to attract general aviation traffic from Buffalo Niagara International Airport (BNIA). NFIA has a positive impact on BNIA's limited airside capacity, which enhances the efficiency and safety of BNIA airside operations.	100%	100%	100%	100%
	93,253	190,930	209,944	239,620
	838	1,444	1,922	2,200
	\$8.10	\$8.31	\$7.04	\$13.98

NFIA, which is situated on 1,100 acres of property, has a 9,800 foot main runway as well as two general aviation runways (5,063 and 4,030 feet). A newly constructed state of the art 69,000 square foot terminal was opened in December 2009. There are 1,600 parking spaces located on or near the terminal building grounds with free passenger shuttle service. During FY2013, two scheduled air carrier / charter operators are anticipated to accommodate an estimated 239,000 passengers which represents a 1000% increase since year 2008. In addition to the main terminal, NFIA has a general aviation complex consisting of hangars, tie downs, a customer service area and a pilot's lounge. A private Fixed Base Operator, FBO, offers full aviation services to the aviation public.

PROGRAM AND SERVICE OBJECTIVES

- Continue the aggressive marketing approach to capitalize on Air Cargo and Charter opportunities in the most cost efficient operating manner.
- Work closely with the FBO to assure the performance of contracted services.
- Continue to market the NFIA terminal to potential air service providers and concessionaires to provide quality customer service and improve operating profits.
- Continue to increase satisfaction and customer service and enhance public and customer perception of the airport.
- Continue to promote and maintain a safe working environment for NFIA employees with the goal of no lost time incidents and no workers' compensation expense.

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 20
CREDITS = (-)
DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINSTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
499	OTHER OPERATING REVENUES	95,117-	82,000-	90,514-	90,500-	8,500-
	TOTAL REVENUES	95,117-	82,000-	90,514-	90,500-	8,500-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0099 ADMINSTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	81,061	81,410	39,799	160,362	78,952
515	EMPLOYEE BENEFITS	21,147	23,704	12,176	61,488	37,784
534	TELEPHONE	5,840	5,002	2,299	5,072	70
541	INSURANCE	94,973	108,420	43,828	101,912	6,508-
542	CLAIM LOSSES	64,136		3,900		
571	CONSULTANTS/OUTSIDE SERVICES	121,821	60,000	43,367	93,900	33,900
572	RENT EXPENSE	3,016		1,580	6,808	6,808
574	TAXES AND ASSESSMENTS	3,440	3,440		3,440	
575	PRINTING & ADVERTISING	263,706	227,600	57,722	277,350	49,750
576	EMPLOYEE TRAVEL	18,653	30,000	10,187	30,000	
578	POSTAGE	178	200	84	200	
580	GENERAL OFFICE	7,612	8,499	3,064	7,300	1,199-
TOTAL	EXPENSES	685,583	548,275	218,006	747,832	199,557

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
401	LANDING FEES	50,244-	48,750-	35,303-	136,068-	87,318-
439	OTHER RENTALS	86,003-	71,276-	35,709-	73,561-	2,285-
442	COMMISSIONS	129,108-	127,410-	66,613-	142,855-	15,445-
TOTAL REVENUES		265,355-	247,436-	137,625-	352,484-	105,048-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0219 LANDING AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	482,327	541,866	255,097	609,915	68,049
515	EMPLOYEE BENEFITS	208,434	310,366	126,446	306,623	3,743-
520	MAINTENANCE AND REPAIRS	315,814	468,748	84,104	426,000	42,748-
527	ENVIRONMENTAL	17,764	46,315	8,579	45,300	1,015-
530	GROUNDS & LANDSCAPING	1,004	3,699	1,983	3,700	1
531	ELECTRIC POWER	2,270	3,102	934	2,324	778-
534	TELEPHONE	1,101	1,111	981	2,060	949
571	CONSULTANTS/OUTSIDE SERVICES	35,928	19,999	18,799	40,750	20,751
573	PROVISIONS AND RESERVES	2,730				
577	EMPLOYEE TRAINING	3,264	1,741	1,306	4,500	2,759
580	GENERAL OFFICE			449		
591	PROJECTS			14,629-		
TOTAL	EXPENSES	1,070,636	1,396,947	484,049	1,441,172	44,225

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,799-	2,400-	1,200-	2,400-	
TOTAL	REVENUES	1,799-	2,400-	1,200-	2,400-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0245 TERMINAL BUILDING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	31,782				
515	EMPLOYEE BENEFITS	14,034				
520	MAINTENANCE AND REPAIRS	16,739	39,498	28,846	22,000	17,498-
531	ELECTRIC POWER	44,031	56,640	17,119	37,080	19,560-
532	GAS	39,668	45,549	7,239	42,084	3,465-
533	WATER	34,851	40,365	19,949	41,576	1,211
571	CONSULTANTS/OUTSIDE SERVICES	11,195				
574	TAXES AND ASSESSMENTS	1,957				
TOTAL	EXPENSES	194,257	182,052	73,153	142,740	39,312-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	10,470-	13,776-	6,999-	14,916-	1,140-
433	GROUND RENTALS	47,386-	38,610-	32,010-	115,494-	76,884-
441	CONCESSIONS	8,405-	4,800-	10,497-	23,962-	19,162-
442	COMMISSIONS	2,888-	1,500-		3,000-	1,500-
462	REBILLINGS	18,591-	16,476-	9,295-	18,590-	2,114-
494	ADVERTISING REVENUES		5,000-		10,000-	5,000-
TOTAL REVENUES		87,740-	80,162-	58,801-	185,962-	105,800-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0246 NFIA New Terminal

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	141,860	256,691	143,858	384,848	128,157
515	EMPLOYEE BENEFITS	61,235	72,660	70,969	197,169	124,509
520	MAINTENANCE AND REPAIRS	121,052	199,118	112,389	235,602	36,484
526	JANITORIAL AND LAUNDRY	24,804	30,810	8,787	48,248	17,438
530	GROUND & LANDSCAPING	2,508	3,000	1,475	3,000	
531	ELECTRIC POWER	173,818	160,199	100,547	244,608	84,409
532	GAS	23,079	32,039	3,560	24,485	7,554-
533	WATER	915	896	773	1,545	649
534	TELEPHONE	26,727	27,566	13,611	28,393	827
542	CLAIM LOSSES	24,787				
551	ARMED GUARDS	253,701	303,402	130,174	277,935	25,467-
554	TRAFFIC CONTROL	2,098	39,000	20,203	50,661	11,661
571	CONSULTANTS/OUTSIDE SERVICES	4,148		2,358	5,150	5,150
573	PROVISIONS AND RESERVES	7,875				
574	TAXES AND ASSESSMENTS	29,700-				
580	GENERAL OFFICE	3,743	5,000	1,094	3,500	1,500-
591	PROJECTS			43,190-	147,000-	147,000-
592	DIVISION OPERATIONS	3,219-		2,194-		
TOTAL	EXPENSES	839,431	1,130,381	564,414	1,358,144	227,763

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0269 NET LEASED AREA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	8,400-	8,574-	4,200-	8,400-	174
TOTAL	REVENUES	8,400-	8,574-	4,200-	8,400-	174

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0271 MAINTENANCE FACILITIES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	141,721	116,155	59,376	126,899	10,744
515	EMPLOYEE BENEFITS	62,103	56,613	29,603	62,947	6,334
520	MAINTENANCE AND REPAIRS	8,149	8,599	2,131	7,250	1,349-
524	AUTOMOTIVE	98,982	87,888	39,793	133,713	45,825
531	ELECTRIC POWER	10,266	10,794	4,309	9,591	1,203-
577	EMPLOYEE TRAINING	1,343		345		
580	GENERAL OFFICE	359	400	179	400	
591	PROJECTS			3,651-		
TOTAL	EXPENSES	322,923	280,449	132,085	340,800	60,351

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
441	CONCESSIONS	181,795-	719,999-	303,268-	1,674,741-	954,742-
	TOTAL REVENUES	181,795-	719,999-	303,268-	1,674,741-	954,742-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0274

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS			2,558		
524	AUTOMOTIVE		12,374			12,374-
531	ELECTRIC POWER			2,304	5,150	5,150
571	CONSULTANTS/OUTSIDE SERVICES	72,969	231,580	132,560	317,598	86,018
TOTAL	EXPENSES	72,969	243,954	137,422	322,748	78,794

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 03 NIAGARA FALLS INT'L AIRPORT
Department 0280 CONDOR AVIATION PROPERTY

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	6,939-	6,630-	3,426-	6,989-	359-
TOTAL	REVENUES	6,939-	6,630-	3,426-	6,989-	359-

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
NFIA														
NEW TERMINAL BUILDING	2-1402		NI	CITY OF NF	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FTA	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFIA CAPRES	\$1,445,822	\$1,445,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				SEN BACKED LOAN	\$7,500,000	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS MOU	\$5,050,298	\$5,050,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYS	\$2,005,684	\$2,005,684	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				AIR 99	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ECONOMIC DEV	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NATIONAL FUEL	\$42,419	\$42,419	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$21,519	\$21,519	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE FUNDING	\$12,703,644	\$12,691,790	\$2,494	\$9,360	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$32,469,386	\$32,457,532	\$2,494	\$9,360	\$0	\$0	\$0	\$0	\$0	\$0
NEW TERMINAL LANDSIDE IMPROVE. PHASE I	2-1405		NI	FAA	\$4,793,575	\$4,793,575	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$126,147	\$126,147	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$163,400	\$163,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE FUNDING	\$1,683,803	\$1,678,926	\$0	\$4,877	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$6,766,925	\$6,762,048	\$0	\$4,877	\$0	\$0	\$0	\$0	\$0	\$0
NEW TERM. LANDSIDE IMP. PHASE II (PARK LOT)	2-1433		NI	NFTA	\$1,021,988	\$1,021,119	\$869	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUEL FARM EXPANSION	2-1468		NI	NFTA	\$76,147	\$76,147	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$295,903	\$0	\$8,094	\$287,809	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$372,050	\$76,147	\$8,094	\$287,809	\$0	\$0	\$0	\$0	\$0	\$0
GATE 3 WALKWAY & JETBRIDGE	2-1458			FAA	\$818,399	\$760,690	\$11,726	\$45,984	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$21,537	\$20,018	\$309	\$1,210	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$21,537	\$20,018	\$309	\$1,210	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$861,473	\$800,726	\$12,343	\$48,404	\$0	\$0	\$0	\$0	\$0	\$0
SAFETY AREA R/W IMPROVEMENTS- R/W 6-24	2-1420		SR	FAA	\$14,039,100	\$884,575	\$76,666	\$13,077,859	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$369,450	\$23,278	\$2,018	\$344,154	\$0	\$0	\$0	\$0	\$0	\$0
				FUTURE PFC	\$369,450	\$23,278	\$2,018	\$344,154	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$14,778,000	\$931,132	\$80,701	\$13,766,167	\$0	\$0	\$0	\$0	\$0	\$0
SAFETY AREA R/W IMPROVEMENTS R/W 6-24 (FIVE YEAR MONITORING PROGRAM)	-		SR	FAA	\$146,609	\$0	\$0	\$0	\$29,322	\$29,322	\$29,322	\$29,322	\$29,322	\$0
				NYSDOT	\$3,858	\$0	\$0	\$0	\$772	\$772	\$772	\$772	\$772	\$0
				FUTURE PFC	\$3,858	\$0	\$0	\$0	\$772	\$772	\$772	\$772	\$772	\$0
				TOTAL	\$154,325	\$0	\$0	\$0	\$30,865	\$30,865	\$30,865	\$30,865	\$30,865	\$0
MILL AND OVERLAY R/W 10L/28R	2-1454		SR	FAA	\$15,915,667	\$1,545	\$12,138	\$999,650	\$14,902,333	\$0	\$0	\$0	\$0	\$0
				AIRFORCE	\$8,376,667	\$813	\$6,386	\$526,132	\$7,843,333	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$418,833	\$41	\$319	\$26,307	\$392,167	\$0	\$0	\$0	\$0	\$0
				NFTA	\$41	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				PFC	\$418,793	\$0	\$319	\$26,307	\$392,167	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$25,130,000	\$2,440	\$19,165	\$1,578,395	\$23,530,000	\$0	\$0	\$0	\$0	\$0

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
NFIA														
NEW TERMINAL APRON - PHASE II (GATE 1&2)	--		NI	FAA	\$9,631,867	\$0	\$0	\$0	\$0	\$714,359	\$8,917,508	\$0	\$0	\$0
				NYS DOT	\$253,470	\$0	\$0	\$0	\$0	\$18,799	\$234,671	\$0	\$0	\$0
				NFTA	\$253,470	\$0	\$0	\$0	\$0	\$18,799	\$234,671	\$0	\$0	\$0
				TOTAL	\$10,138,807	\$0	\$0	\$0	\$0	\$751,957	\$9,386,850	\$0	\$0	\$0
NEW TERMINAL APRON - PHASE III (WEST SIDE)	--		NI	FAA	\$7,813,553	\$0	\$0	\$0	\$0	\$0	\$607,106	\$7,206,447	\$0	\$0
				NYS DOT	\$205,620	\$0	\$0	\$0	\$0	\$0	\$15,976	\$189,643	\$0	\$0
				NFTA	\$205,620	\$0	\$0	\$0	\$0	\$0	\$15,976	\$189,643	\$0	\$0
				TOTAL	\$8,224,793	\$0	\$0	\$0	\$0	\$0	\$639,059	\$7,585,734	\$0	\$0
SNOW EQUIP. STORAGE BUILDING	--			FAA	\$5,511,474	\$0	\$0	\$0	\$0	\$0	\$381,564	\$5,129,911	\$0	\$0
				NYS DOT	\$145,039	\$0	\$0	\$0	\$0	\$0	\$10,041	\$134,998	\$0	\$0
				NFTA	\$145,039	\$0	\$0	\$0	\$0	\$0	\$10,041	\$134,998	\$0	\$0
				TOTAL	\$5,801,552	\$0	\$0	\$0	\$0	\$0	\$401,646	\$5,399,906	\$0	\$0
PROPERTY ACQUISITION - RPZ - WEST END	--		NI	FAA	\$712,500	\$0	\$0	\$0	\$0	\$712,500	\$0	\$0	\$0	\$0
				NYS DOT	\$18,750	\$0	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				NFTA	\$18,750	\$0	\$0	\$0	\$0	\$18,750	\$0	\$0	\$0	\$0
				TOTAL	\$750,000	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0
REHABILATE TAXIWAY C & H	--		SR	FAA	\$5,349,925	\$0	\$0	\$0	\$0	\$0	\$0	\$647,425	\$4,702,500	\$0
				NYS DOT	\$140,788	\$0	\$0	\$0	\$0	\$0	\$0	\$17,038	\$123,750	\$0
				NFTA	\$140,788	\$0	\$0	\$0	\$0	\$0	\$0	\$17,038	\$123,750	\$0
				TOTAL	\$5,631,500	\$0	\$0	\$0	\$0	\$0	\$0	\$681,500	\$4,950,000	\$0
REHABILITATION OF TAXIWAY L & M	--		SR	FAA	\$2,289,593	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,289,593
				NYS DOT	\$60,252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,252
				NFTA	\$60,252	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,252
				TOTAL	\$2,410,098	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,410,098
REHABILITATION OF TAXIWAY E (J to be deleted)	--			FAA	\$11,462,489	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,462,489
				NYS DOT	\$301,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$301,644
				NFTA	\$301,644	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$301,644
				TOTAL	\$12,065,778	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$12,065,778
REALIGNMENT T/W C & WEST RAMP EXPANSION	--		NI	FAA	\$10,436,891	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,436,891
				NYS DOT	\$274,655	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,655
				NFTA	\$274,655	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$274,655
				TOTAL	\$10,986,201	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,986,201
TAXIWAY 'N' NEW CONSTRUCTION	--		NI	FAA	\$34,733,855	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,733,855
				NYS DOT	\$914,049	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$914,049
				NFTA	\$914,049	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$914,049
				TOTAL	\$36,561,953	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$36,561,953

NIAGARA FALLS INTERNATIONAL AIRPORT

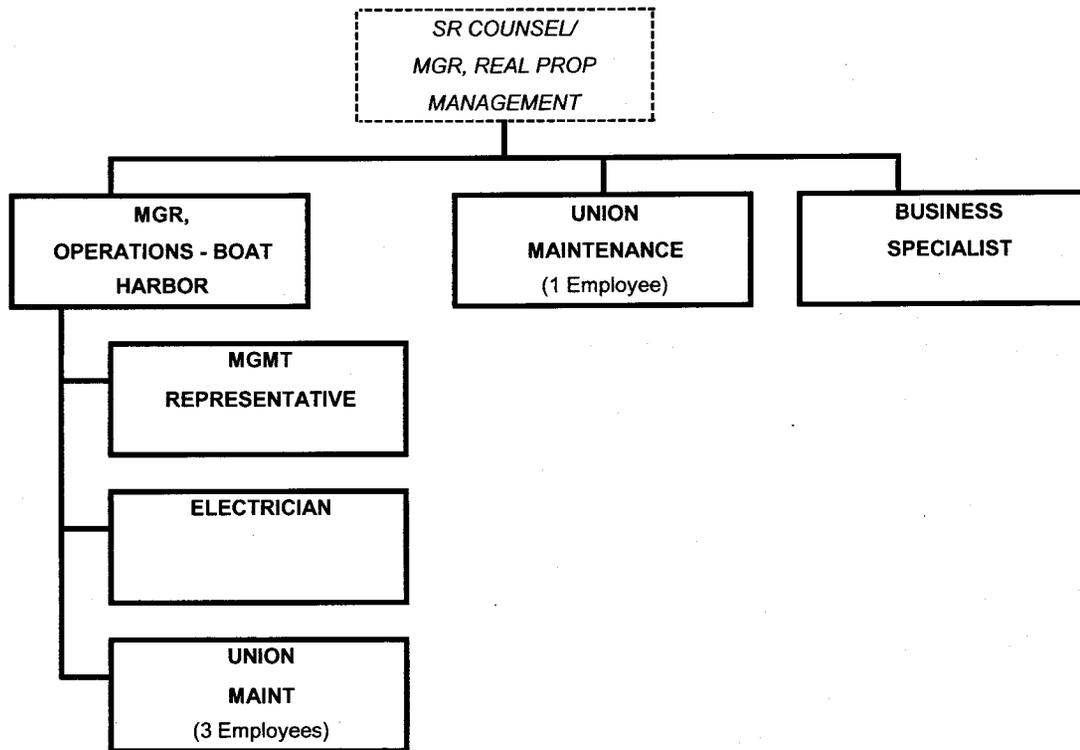
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
NFIA														
GATE 4 ACCESS DR WIDEN/SEC. GATE UPGRADE	--		NI	FAA	\$354,897	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$354,897
				NYSDOT	\$9,339	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,339
				NFTA	\$9,339	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,339
				TOTAL	\$373,576	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$373,576
RUNWAY 28R - CAT II UPGRADE	--		NI	NFTA	\$14,417,184	\$0	\$0	\$0	\$0	\$0	\$0	\$907,068	\$13,510,116	\$0
CARGO AREA APRONS & ROADS	2-1424		NI	FAA	\$26,986,772	\$90,742	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,896,030
	2-1425			NYSDOT	\$710,178	\$2,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$707,790
				NFTA	\$710,178	\$2,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$707,790
				TOTAL	\$28,407,128	\$95,518	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$28,311,610
MASTER PLAN UPDATE	--	M	NR	FAA	\$1,268,250	\$0	\$0	\$19,000	\$570,000	\$679,250	\$0	\$0	\$0	\$0
				NYSDOT	\$33,375	\$0	\$0	\$500	\$15,000	\$17,875	\$0	\$0	\$0	\$0
				NFTA	\$33,375	\$0	\$0	\$500	\$15,000	\$17,875	\$0	\$0	\$0	\$0
				TOTAL	\$1,335,000	\$0	\$0	\$20,000	\$600,000	\$715,000	\$0	\$0	\$0	\$0
ENVIRONMENTAL ASSESSMENT	--	M	NR	FAA	\$342,000	\$0	\$0	\$0	\$0	\$0	\$190,000	\$133,000	\$19,000	\$0
				NYSDOT	\$9,000	\$0	\$0	\$0	\$0	\$0	\$5,000	\$3,500	\$500	\$0
				NFTA	\$9,000	\$0	\$0	\$0	\$0	\$0	\$5,000	\$3,500	\$500	\$0
				TOTAL	\$360,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$140,000	\$20,000	\$0
WILDLIFE HAZARD MGMT PLAN	2-1469	M	NR	FAA	\$67,731	\$16,795	\$8,397	\$42,539	\$0	\$0	\$0	\$0	\$0	\$0
				NYSDOT	\$1,782	\$442	\$221	\$1,119	\$0	\$0	\$0	\$0	\$0	\$0
				NFTA	\$442	\$442	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$1,340	\$0	\$221	\$1,119	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$71,296	\$17,679	\$8,839	\$44,778	\$0	\$0	\$0	\$0	\$0	\$0
PART 77 OBSTRUCTION REMOVAL	2-1421		SR	FAA	\$1,331,831	\$504,902	\$18,207	\$82,621	\$0	\$726,101	\$0	\$0	\$0	\$0
	2-1423			NYSDOT	\$35,048	\$13,287	\$479	\$2,174	\$0	\$19,108	\$0	\$0	\$0	\$0
	2-1453			NFTA	\$13,287	\$13,287	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				ADF	\$21,761	\$0	\$479	\$2,174	\$0	\$19,108	\$0	\$0	\$0	\$0
				TOTAL	\$1,401,927	\$531,476	\$19,165	\$86,969	\$0	\$764,317	\$0	\$0	\$0	\$0
WEST END TENANT BUILDING	--		NI	NFTA	\$429,049	\$0	\$0	\$0	\$0	\$0	\$429,049	\$0	\$0	\$0
REEROOF GA BUILDING	--		SR	NFTA	\$66,129	\$0	\$0	\$0	\$66,129	\$0	\$0	\$0	\$0	\$0
				ADF	\$17,204	\$0	\$0	\$17,204	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$83,333	\$0	\$0	\$17,204	\$66,129	\$0	\$0	\$0	\$0	\$0
CONNECT FIBER OPTIC PROJECTS	--			NFTA	\$382,884	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$382,884
NFIA OPERATIONS														
PURCHASE OVERFLOW PARKING LOT (NF BLVD)	2-1460		NI	BNIA CAP RES	\$636,000	\$550,361	\$5,420	\$80,219	\$0	\$0	\$0	\$0	\$0	\$0
OFFSITE PARKING LOT-IMP. PHASE I	2-1472			ADF	\$64,000	\$541	\$4,262	\$59,197	\$0	\$0	\$0	\$0	\$0	\$0
OFFSITE PARKING LOT-REV. CONTROL	--		NI	NFTA	\$1,984,356	\$0	\$0	\$0	\$0	\$0	\$0	\$350,417	\$1,633,939	\$0
OFFSITE PARKING LOT-DESIGN PHASE 1&2	--		NI	NFTA	\$8,185,712	\$0	\$0	\$0	\$0	\$0	\$620,518	\$3,502,026	\$4,063,168	\$0

NIAGARA FALLS INTERNATIONAL AIRPORT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
NFIA														
PLOW W/ SPREADER REPLACEMENT	--		NR	PFC	\$340,931	\$0	\$0	\$340,931	\$0	\$0	\$0	\$0	\$0	\$0
R/W BROOM	--		NR	FUTURE PFC	\$505,000	\$0	\$0	\$0	\$505,000	\$0	\$0	\$0	\$0	\$0
AIRFIELD PICKUP REPLACEMENT	--		NR	NFTA	\$123,636	\$0	\$0	\$0	\$0	\$40,000	\$41,200	\$42,436	\$0	\$0
NEW TERMINAL EQUIPMENT														
REPLACE SNOW BLOWER	--		NR	PFC	\$400,000	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
BARN FOR SALT STORAGE	2-1474			BNIA CAP. RES.	\$17,000	\$0	\$0	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0
20 FT RUNWAY PLOW REPLACEMENT	--			PFC	\$340,931	\$0	\$0	\$340,931	\$0	\$0	\$0	\$0	\$0	\$0
SNOW MELTER	--			PENDING PFC	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
TERMINAL - NEW SEATING	--		NI	NFTA	\$104,000	\$0	\$0	\$0	\$0	\$0	\$104,000	\$0	\$0	\$0
PARKING - TOLL BOOTHS	2-1470		NI	NFTA	\$36,400	\$28,540	\$0	\$7,860	\$0	\$0	\$0	\$0	\$0	\$0
SECURITY ACCESS UPGRADES	2-1473		NI	BNIA CAP. RES.	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
IDA PARKING LOT REHABILITATION	--		NI	BNIA CAP. RES.	\$37,000	\$0	\$0	\$37,000	\$0	\$0	\$0	\$0	\$0	\$0
IDA PARKING LOT REHAB.	--		NI	BNIA CAP. RES.	\$45,000	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0
PARKING LOT 1 & 3 - JERSEY BARRIERS	--		NI	BNIA CAP. RES.	\$13,000	\$0	\$0	\$13,000	\$0	\$0	\$0	\$0	\$0	\$0
KRAFTCO PAVEMENT SEALER MACHINE	--		NI	BNIA CAP. RES.	\$10,000	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
FENCE - AIRPORT/FORMER ARMY FACILITY	--		NI	BNIA CAP. RES.	\$30,000	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0
INCINERATOR - INTERNATIONAL FLIGHT WASTE	--		NI	BNIA CAP. RES.	\$6,000	\$0	\$0	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
BIDIRECTIONAL AMPLIFIER	2-1476		NI	BNIA CAP. RES.	\$16,959	\$0	\$0	\$16,959	\$0	\$0	\$0	\$0	\$0	\$0
FMD - MANLIFT	--		NI	BNIA CAP. RES.	\$15,000	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0
FMD - SECURITY GATE SAFETY UPGRADES	--		NI	BNIA CAP. RES.	\$7,500	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0

FAA	\$154,006,978	\$7,052,825	\$127,133	\$14,267,652	\$15,501,655	\$2,861,532	\$10,125,499	\$13,146,105	\$4,750,822	\$86,173,755
FTA	\$400,000	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$4,052,816	\$185,601	\$3,346	\$375,465	\$407,938	\$75,303	\$266,461	\$345,950	\$125,022	\$2,267,730
NFTA	\$30,123,870	\$1,346,901	\$1,178	\$9,570	\$81,129	\$95,424	\$1,460,456	\$5,147,126	\$19,331,473	\$2,650,614
ADF	\$400,209	\$541	\$13,056	\$367,504	\$0	\$19,108	\$0	\$0	\$0	\$0
NATIONAL FUEL	\$42,419	\$42,419	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS AIR 99	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PFC	\$1,500,655	\$0	\$319	\$708,169	\$792,167	\$0	\$0	\$0	\$0	\$0
CITY OF NF	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFIA CAPRES	\$1,445,822	\$1,445,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEN BACK. LOAN	\$7,500,000	\$7,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS MOU	\$5,050,298	\$5,050,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NYS	\$2,005,684	\$2,005,684	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
AIRFORCE	\$8,376,667	\$813	\$6,388	\$526,132	\$7,843,333	\$0	\$0	\$0	\$0	\$0
FUTURE FUND.	\$14,387,447	\$14,370,716	\$2,494	\$14,237	\$0	\$0	\$0	\$0	\$0	\$0
FUTURE PFC	\$878,308	\$23,278	\$2,018	\$344,154	\$505,772	\$772	\$772	\$772	\$772	\$0
PENDING PFC	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
BNIA CAP. RES.	\$858,459	\$550,361	\$5,420	\$195,178	\$107,500	\$0	\$0	\$0	\$0	\$0
ECONOMIC DEV	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$234,579,631	\$43,275,259	\$161,352	\$16,808,060	\$25,239,494	\$3,052,139	\$11,853,187	\$18,639,952	\$24,208,088	\$91,342,100

PROPERTY GROUP



TOTAL EMPLOYEES 8

PROPERTY MANAGEMENT
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING REVENUES					
Boat Harbor Fees	963,226	973,000	1,001,000	28,000	2.9%
Rental Income	2,976,526	2,787,522	2,933,940	146,418	5.3%
Concessions/Commissions	52,339	66,000	66,000	0	0.0%
Retail Sales	250,484	275,000	310,000	35,000	12.7%
Resales & Rebillings	306,699	300,855	297,799	-3,056	-1.0%
Other Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING REVENUES	4,549,274	4,402,377	4,608,739	206,362	4.7%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	644,020	662,434	694,565	32,131	4.9%
Maintenance & Repairs	521,492	432,750	451,250	18,500	4.3%
Utilities	755,735	638,793	719,685	80,892	12.7%
Insurance & Injuries	-153,220	144,313	142,471	-1,842	-1.3%
Safety & Security	0	81,057	33,352	-47,705	-58.9%
General Business/Other	746,680	734,944	794,988	60,044	8.2%
Administrative Cost Reallocation	1,054,684	1,071,254	1,128,799	57,545	5.4%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>8,515</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>3,577,906</u>	<u>3,765,545</u>	<u>3,965,110</u>	<u>199,565</u>	<u>5.3%</u>
OPERATING INCOME/(LOSS)	971,368	636,832	643,629	6,797	1.1%
NON-OPERATING ITEMS					
Property Management Debt Service	<u>-247,357</u>	<u>-266,000</u>	<u>-205,833</u>	<u>60,167</u>	<u>-22.6%</u>
TOTAL NON-OPERATING ITEMS	<u>-247,357</u>	<u>-266,000</u>	<u>-205,833</u>	<u>60,167</u>	<u>-22.6%</u>
NET INCOME/(LOSS)	724,011	370,832	437,796	66,964	18.1%
LESS: DIRECT CAPITAL	426,285	518,821	802,250	283,429	54.6%
LESS: INDIRECT CAPITAL	<u>55,595</u>	<u>109,260</u>	<u>109,157</u>	<u>-104</u>	<u>-0.1%</u>
NET SURPLUS/(DEFICIT)	<u>242,131</u>	<u>-257,250</u>	<u>-473,611</u>	<u>-216,361</u>	<u>84.1%</u>

THE PROPERTY GROUP

DESCRIPTION

The primary mission of the Property Group is to maximize revenue to the Authority on its non-public transportation assets through effective property management while improving and preserving the physical and financial integrity of these Authority-owned buildings, grounds and facilities. The NFTA Board of Commissioners has recognized that the activities of the Property Group provide an impetus to enhance the region's economic development potential. The Property Group serves as the Authority-wide provider of real estate services; acting as the negotiating entity for real estate matters.

Property Management Department

Currently the Business Center's portfolio of real estate includes 1.3+ million square feet of industrial warehouse distribution and associated office space; 600+ acres of developed and undeveloped real estate. Encumbering these properties are 120+ leases of building space, ground rental, and occupancy/license agreements; 20+ miles of railroad rights of way containing in excess of 80 separate pipe, wire, and ground leases. In addition to the property management of these assets, the Business Center is responsible for establishing rental rates and tenant fees and the negotiation and preparation of real estate agreements in order to secure new tenants and provide for the renewal of existing contracts.

Real Estate Services

The Department is responsible for performing real estate services for all other NFTA divisions and Metro. This work is comprised of:

- Securing and analyzing real estate appraisals.
- Negotiating leases for the real estate of NFTA and Metro transportation operations.
- Seeking Requests for Proposals or competitive sealed bids for the sale of Authority and Metro owned real estate.
- Preparation of real estate net income analysis reports.
- Management of surplus transportation facilities.

Land Planning & Development Department

In order to capitalize on the value of NFTA's undeveloped land assets, the department manages land planning and development efforts. This activity provides for a sound financial basis for further NFTA investment in ancillary property.

PROGRAM GOALS AND OBJECTIVES

- 1.) Port Terminals A & B – To obtain new tenants to replace Sonwil. In order to protect the tenants, additional exterior brick repair/repainting is continuing.
- 2.) 247 Cayuga Road, Commerce Port - Continue leasing program with goal to maintain maximum occupancy and a program to replace HVAC units is underway.
- 3.) 485 Cayuga Road – Maximize revenue from building by obtaining new tenants to replace DRS.
- 4.) DL&W - Continue to progress the redevelopment of this facility in order to support community objectives.

KEY PERFORMANCE INDICATORS

PROPERTY GROUP

	<u>Financial Goals for FYE 2013</u>
Gross revenues from all sources	\$4,269,961
Direct operating expenses	<u>\$2,580,388</u>
Net operating income	\$1,689,573
Total Occupiable Sq. Ft.	1,122,641
Total Sq. Ft. Occupied	348,753
Occupancy Rate	31%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0099 ADMINISTRATIVE AND GENERAL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	108,080	106,470	56,374	109,146	2,676
515	EMPLOYEE BENEFITS	47,724	53,467	27,791	56,919	3,452
534	TELEPHONE	3,448	3,800	1,443	2,834	966-
541	INSURANCE	89,055	93,825	40,142	92,186	1,639-
542	CLAIM LOSSES	282,108-				
571	CONSULTANTS/OUTSIDE SERVICES	156,427	117,636	64,594	131,832	14,196
572	RENT EXPENSE	4,892		2,561	6,500	6,500
574	TAXES AND ASSESSMENTS	72,354	71,808	35,904	72,500	692
575	PRINTING & ADVERTISING		1,000	17,920	1,000	
576	EMPLOYEE TRAVEL	168	300	168	250	50-
578	POSTAGE	101	300	59	200	100-
580	GENERAL OFFICE	427	900	106	900	
592	DIVISION OPERATIONS	15,614		390-		
TOTAL	EXPENSES	216,182	449,506	246,672	474,267	24,761

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0802 AIR CARGO BUFFALO

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	318,038-	300,000-	120,047-	310,000-	10,000-
	TOTAL REVENUES	318,038-	300,000-	120,047-	310,000-	10,000-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0804 AIRPORT ADVERTISING ROOM

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	7,447-	7,446-	3,723-	7,446-	
	TOTAL REVENUES	7,447-	7,446-	3,723-	7,446-	

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Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0805 BOCES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
439	OTHER RENTALS	4,968-	4,968-	2,484-	4,968-	
462	REBILLINGS	4,700-	5,000-	2,304-	5,000-	
TOTAL	REVENUES	9,668-	9,968-	4,788-	9,968-	

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	50,297-	51,564-	25,725-	52,843-	1,279-
462	REBILLINGS	5,266-	8,499-	1,644-	5,925-	2,574
TOTAL REVENUES		55,563-	60,063-	27,369-	58,768-	1,295

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0806 235 AERO DRIVE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
532	GAS	5,042	6,999	883	5,349	1,650-
533	WATER	976	1,500	307	576	924-
574	TAXES AND ASSESSMENTS	181			200	200
TOTAL EXPENSES		6,199	8,499	1,190	6,125	2,374-

QB204 Date 11/29/11
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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	356,258-	362,000-	180,521-	370,000-	8,000-
TOTAL	REVENUES	356,258-	362,000-	180,521-	370,000-	8,000-

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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DEBITS = (+)

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0807 PRIOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
533	WATER	2,248	2,299	563	1,161	1,138-
574	TAXES AND ASSESSMENTS	1				
TOTAL	EXPENSES	2,249	2,299	563	1,161	1,138-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	400,253-	250,700-	141,931-	268,862-	18,162-
433	GROUND RENTALS	85,037-	84,700-	42,557-	85,406-	706-
	TOTAL REVENUES	485,290-	335,400-	184,488-	354,268-	18,868-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0808 CAYUGA COMMERCE CENTER

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	44,909	45,000	13,098	45,000	
531	ELECTRIC POWER	69,327	68,000	37,815	64,886	3,114-
532	GAS	20,962	24,000	3,343	22,239	1,761-
533	WATER	9,195	10,000	4,561	8,826	1,174-
574	TAXES AND ASSESSMENTS	359			400	400
TOTAL	EXPENSES	144,752	147,000	58,817	141,351	5,649-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0810 DANNY'S WEST

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	5,275-	5,296-	2,644-	2,240-	3,056
	TOTAL REVENUES	5,275-	5,296-	2,644-	2,240-	3,056

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0811 455 CAYUGA

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	177,740-	182,000-	88,595-	180,000-	2,000
	TOTAL REVENUES	177,740-	182,000-	88,595-	180,000-	2,000

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0812 MERCY FLIGHT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	40,974-	41,794-	20,690-	42,630-	836-
	TOTAL REVENUES	40,974-	41,794-	20,690-	42,630-	836-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0814 195 HOLTZ DRIVE (A)

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
531	ELECTRIC POWER	1,269	1,400	600	1,277	123-
532	GAS	85	200		90	110-
TOTAL	EXPENSES	1,354	1,600	600	1,367	233-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	1,352-	5,545-		2,000-	3,545
	TOTAL REVENUES	1,352-	5,545-		2,000-	3,545

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0816 NWS WFO

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	3,500	3,750		3,750	
574	TAXES AND ASSESSMENTS	70			70	70
TOTAL	EXPENSES	3,570	3,750		3,820	70

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	791,610-	878,996-	439,194-	955,000-	76,004-
462	REBILLINGS	286,632-	287,355-	142,956-	286,874-	481
TOTAL	REVENUES	1,078,242-	1,166,351-	582,150-	1,241,874-	75,523-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0818 SIERRA PLANT 3

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	275,439	250,000	152,480	250,000	
531	ELECTRIC POWER	299,450	300,000	160,308	335,027	35,027
532	GAS	73,464	90,000	10,086	77,938	12,062-
533	WATER	5,721	7,500	1,191	7,500	
534	TELEPHONE	5,139	5,500	1,405	3,262	2,238-
TOTAL	EXPENSES	659,213	653,000	325,470	673,727	20,727

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0841

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	420-	420-	420-	420-	
	TOTAL REVENUES	420-	420-	420-	420-	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0844 LAKESIDE ADVERTISING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	32,912-	33,093-	16,742-	33,800-	707-
TOTAL	REVENUES	32,912-	33,093-	16,742-	33,800-	707-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0845 OUTER HARBOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
439	OTHER RENTALS			60,000-		
499	OTHER OPERATING REVENUES			15,000-		
	TOTAL REVENUES			75,000-		

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0845 OUTER HARBOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
533	WATER	292	308	137	264	44-
571	CONSULTANTS/OUTSIDE SERVICES			18,503		
	TOTAL EXPENSES	292	308	18,640	264	44-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0847 PROP MGMT BUILDING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	1,500-	1,500-	750-	1,500-	
	TOTAL REVENUES	1,500-	1,500-	750-	1,500-	

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0850 TERMINAL A

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	74,820-		4,166-	33,000-	33,000-
433	GROUND RENTALS	18,210-		2,499-		
461	RESALES	4,009-				
462	REBILLINGS	6,096-				
TOTAL	REVENUES	103,135-		6,665-	33,000-	33,000-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
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BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0850 TERMINAL A

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	529				
515	EMPLOYEE BENEFITS	40				
520	MAINTENANCE AND REPAIRS	79,538	13,000	5,185	13,000	
524	AUTOMOTIVE	962	2,000	200	2,000	
531	ELECTRIC POWER	93,581	30,000	13,769	31,541	1,541
532	GAS	55,533	10,000	7,419	44,982	34,982
533	WATER	6,736	2,000	3,457	7,950	5,950
TOTAL	EXPENSES	236,919	57,000	30,030	99,473	42,473

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0851 TERMINAL B

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
431	BUILDING SPACE	45,500-				
	TOTAL REVENUES	45,500-				

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0852 VACANT LANDS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	440,916-	456,000-	229,734-	480,325-	24,325-
	TOTAL REVENUES	440,916-	456,000-	229,734-	480,325-	24,325-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0853 BOAT HARBOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
421	PLEASURE CRAFT	963,229-	973,000-	921,950-	1,001,000-	28,000-
433	GROUND RENTALS	31,127-	30,000-	27,964-	21,000-	9,000
441	CONCESSIONS	51,682-	65,000-	53,952-	65,000-	
442	COMMISSIONS	659-	1,000-	988-	1,000-	
453	GASOLINE & DIESEL FUEL	250,486-	275,000-	327,744-	310,000-	35,000-
TOTAL	REVENUES	1,297,183-	1,344,000-	1,332,598-	1,398,000-	54,000-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0853 BOAT HARBOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	340,794	337,159	168,946	350,117	12,958
515	EMPLOYEE BENEFITS	146,846	165,337	82,890	178,383	13,046
520	MAINTENANCE AND REPAIRS	60,493	73,000	57,404	78,000	5,000
524	AUTOMOTIVE	27,393	23,000	16,310	35,000	12,000
526	JANITORIAL AND LAUNDRY	7,306	9,999	8,535	10,000	1
530	GROUNDS & LANDSCAPING	2,792	3,000	4,573	4,500	1,500
531	ELECTRIC POWER	41,933	38,933	29,957	49,729	10,796
532	GAS	7,426	4,172	1,503	7,878	3,706
533	WATER	48,646	24,999	40,211	40,000	15,001
534	TELEPHONE	5,253	7,180	3,165	6,376	804-
541	INSURANCE	40,931	47,487	21,483	47,285	202-
542	CLAIM LOSSES	1,100-	3,000	90	3,000	
551	ARMED GUARDS		81,057	23,321	33,352	47,705-
571	CONSULTANTS/OUTSIDE SERVICES	267,501	270,000	236,394	273,000	3,000
575	PRINTING & ADVERTISING	7,217	10,000	3,584	10,000	
578	POSTAGE	1,037	1,499	11	1,500	1
579	COST OF GOODS SOLD	215,109	240,000	289,863	275,000	35,000
580	GENERAL OFFICE	7,247	6,498	1,524	6,500	2
589	OTHER OPERATING EXPENSES	13,449	15,000	17,268	15,000	
592	DIVISION OPERATIONS	7,099-				
TOTAL	EXPENSES	1,233,174	1,361,320	1,007,032	1,424,620	63,300

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
433	GROUND RENTALS	91,877-	91,500-	36,084-	82,500-	9,000
	TOTAL REVENUES	91,877-	91,500-	36,084-	82,500-	9,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 08 PROPERTY MANAGEMENT
Department 0881 RAILROAD PROPERTIES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
520	MAINTENANCE AND REPAIRS	19,152	10,000	8,042	10,000	
573	PROVISIONS AND RESERVES			439		
574	TAXES AND ASSESSMENTS	136			136	136
TOTAL	EXPENSES	19,288	10,000	8,481	10,136	136

FY 2012 / 2013 THROUGH 2016 / 2017

CAPITAL PROJECTS

PROPERTY GROUP

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
PROPERTY MANAGEMENT														
485 CAYUGA ROAD - SEWER REPLACEMENT	--		SR	NFTA	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0
DEMO. 195 HOLTZ A & B (ASBESTOS REMOVAL)	--		SR	NFTA	\$723,975	\$0	\$0	\$0	\$0	\$65,591	\$658,384	\$0	\$0	\$0
PORT PARKING LOTS REHAB.	--		SR	NFTA	\$789,599	\$0	\$0	\$0	\$0	\$0	\$101,609	\$687,990	\$0	\$0
485 CAYUGA FIRE LOOP VALVE REPLACEMENT	--			NFTA	\$65,250	\$0	\$0	\$0	\$65,250	\$0	\$0	\$0	\$0	\$0
247 CAYUGA ROAD HVAC UNIT	2-8011	M	SR	NFTA	\$62,437	\$7,437	\$0	\$25,000	\$15,000	\$15,000	\$0	\$0	\$0	\$0
TERMINAL 'A' BRICK REHAB. FYE 13-15	--	M	SR	NFTA	\$300,000	\$0	\$0	\$0	\$0	\$95,000	\$100,000	\$105,000	\$0	\$0
PORT PARKING LOT LIGHTING	--		SR	NFTA	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE MAN DOORS	--		SR	NFTA	\$20,000	\$0	\$0	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE BAY 5 LIGHTING	--		SR	NFTA	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0
TERMINAL 'A' SIDING EXPANSION JOINT REPLACE.	--		SR	NFTA	\$147,408	\$0	\$0	\$0	\$0	\$147,408	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE SOUTH DRIVEWAY	--		SR	NFTA	\$120,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
PORT TERMINAL 'A' ROOF REPLACEMENT	--	M	SR	NFTA	\$9,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$8,950,000	\$0
PAINTERS UNION BUILDING ACCESS ROAD REHAB	--		SR	NFTA	\$15,000	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$0	\$0
TONAWANDA R.O.W. DRAINAGE	--		SR	NFTA	\$321,019	\$0	\$0	\$0	\$0	\$57,836	\$263,183	\$0	\$0	\$0
PROPERTY MISCELLANEOUS FYE 12	2-8022	M	SR	NFTA	\$50,000	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
247 CAYUGA BUILDING UPGRADES 12	2-8021	M	SR	NFTA	\$83,000	\$0	\$19,487	\$63,513	\$0	\$0	\$0	\$0	\$0	\$0
485 CAYUGA HVAC UNITS REPLACEMENT	--	M	SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE SIGNAGE	--		NI	NFTA	\$60,000	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA EXTERIOR WALL REHAB.	--		SR	NFTA	\$85,000	\$0	\$0	\$0	\$0	\$45,000	\$40,000	\$0	\$0	\$0
485 CAYUGA REPLACE RETAINING WALL	--		SR	NFTA	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE STAR BLDG. SYSTEM	--	M	SR	NFTA	\$50,000	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0
247 CAYUGA EXTERIOR WALL REHAB (EAST SIDE)	--		SR	NFTA	\$12,000	\$0	\$0	\$0	\$0	\$12,000	\$0	\$0	\$0	\$0
247 CAYUGA SIDEWALK REMOVAL	--		SR	NFTA	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0
247 CAYUGA BUILDING UPGRADES 13	--	M	SR	NFTA	\$83,000	\$0	\$0	\$0	\$83,000	\$0	\$0	\$0	\$0	\$0
PROPERTY MISCELLANEOUS FYE 13	--		SR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
SALE OF WATERFRONT PROPERTIES	--	M	NI	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
485 CAYUGA REPLACE HVAC UNITS	--		SR	NFTA	\$200,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
247 CAYUGA REPLACE LIGHT FIXTURE	--		NI	NFTA	\$110,000	\$0	\$0	\$0	\$0	\$22,000	\$22,000	\$22,000	\$22,000	\$22,000

NFTA \$12,572,688 \$7,437 \$19,487 \$173,513 \$383,250 \$574,835 \$1,255,176 \$984,990 \$9,152,000 \$22,000

FY 2012 / 2013 THROUGH 2016 / 2017

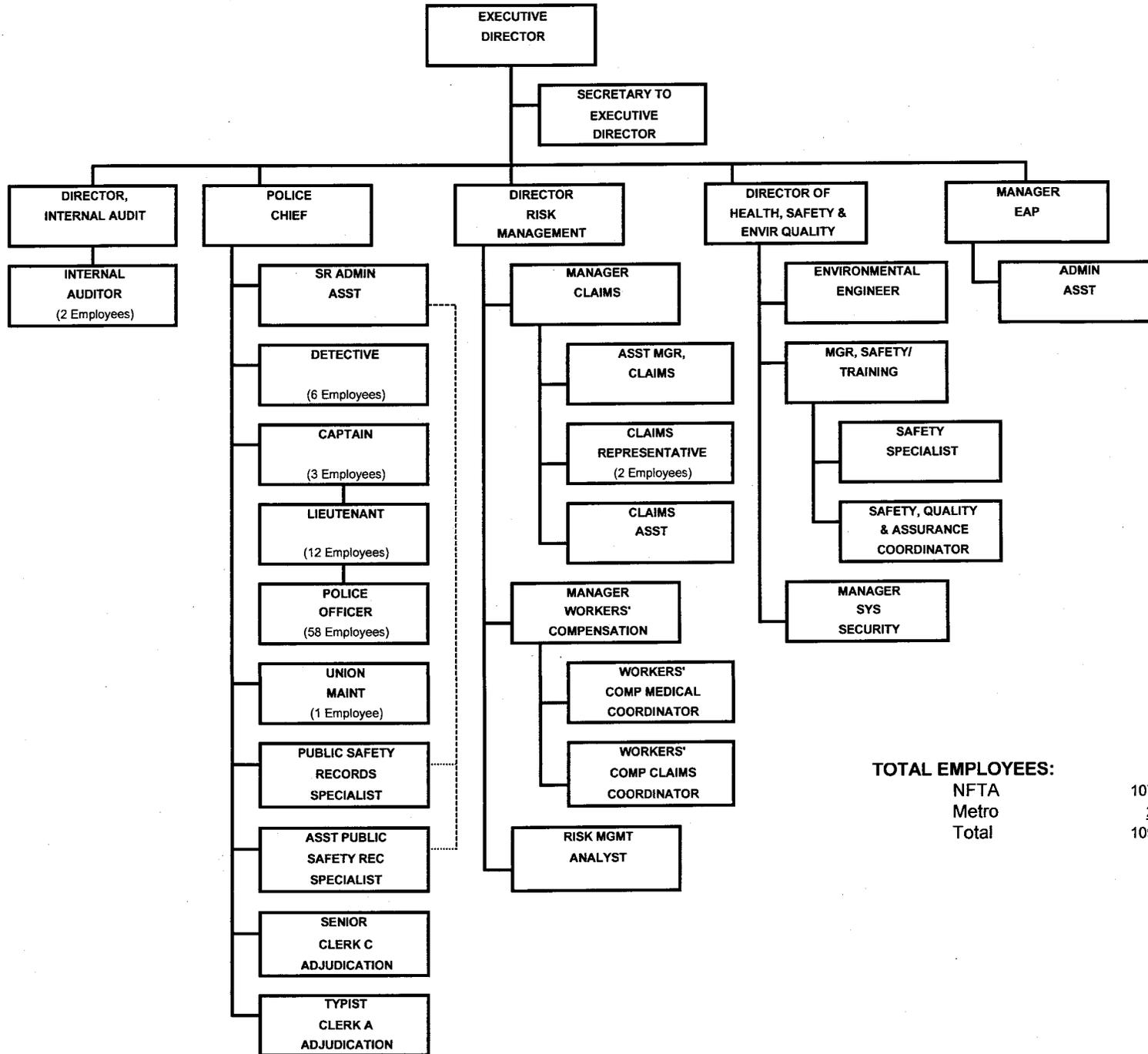
CAPITAL PROJECTS

BOAT HARBOR

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE	ACTUAL FROM 4/1/11	TOTAL FORECASTED	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR	OUT YEARS
						ACTUAL THROUGH 3/31/11	SPENDING 7/19/11 - 3/31/12	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017		
BOAT HARBOR														
HARBOR MAINT. BLDG. REPLACE.	--	M	SR	SALE PROCEEDS	\$3,951,961	\$0	\$0	\$0	\$287,585	\$3,664,376	\$0	\$0	\$0	\$0
EQUIPMENT REPLACEMENT	--			NFTA	\$50,000	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0	\$0
HARBOR BREAKWALL REHAB.	--			FUTURE FUNDING	\$4,094,685	\$0	\$0	\$0	\$0	\$313,545	\$3,781,140	\$0	\$0	\$0
MARINA SOFTWARE	2-0430	M	NI	BH CAP. RES.	\$10,287	\$10,062	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FACILITIES BLDG. PARK. LOT REHAB.	--		NR	NFTA	\$563,267	\$0	\$0	\$0	\$0	\$70,245	\$493,022	\$0	\$0	\$0
SOUTH END SHELTER	--		NI	NFTA	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
LAUNCH RAMP REHABILITATION	--		NR	NFTA	\$210,185	\$0	\$0	\$0	\$0	\$210,185	\$0	\$0	\$0	\$0
MARINA REHAB SHORESIDE	2-0434	M	SR	NFTA	\$90,000	\$12,334	\$5,835	\$11,831	\$30,000	\$30,000	\$0	\$0	\$0	\$0
MARINA REHAB WATERSIDE	2-0433	M	SR	NFTA	\$90,000	\$0	\$3,629	\$26,371	\$30,000	\$30,000	\$0	\$0	\$0	\$0
FISH CLEANING/BAIT SHOP RELACATION	--		NR	FURURE FUNDING	\$40,000	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
HARBOR DREDGING	--		SR	FURURE FUNDING	\$6,869,000	\$0	\$0	\$0	\$0	\$0	\$6,869,000	\$0	\$0	\$0
BOAT HARBOR MASTER PLAN	--		NI	NFTA	\$300,000	\$0	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
DEMOLITION OF MARINE STORE	--		SR	NFTA	\$182,805	\$0	\$0	\$0	\$0	\$28,833	\$153,972	\$0	\$0	\$0
SAFETY - BOAT HARBOR														
BOAT HARBOR SECURITY UPGRADE	--			PSGP	\$485,000	\$0	\$0	\$0	\$485,000	\$0	\$0	\$0	\$0	\$0
				NFTA	\$49,000	\$0	\$0	\$0	\$49,000	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$534,000	\$0	\$0	\$0	\$534,000	\$0	\$0	\$0	\$0	\$0

NFTA	\$1,560,257	\$12,334	\$9,464	\$73,202	\$419,000	\$379,263	\$656,994	\$10,000	\$0	\$0
SALE PROCEEDS	\$3,951,961	\$0	\$0	\$0	\$287,585	\$3,664,376	\$0	\$0	\$0	\$0
FUTURE FUND.	\$11,003,685	\$0	\$0	\$0	\$0	\$353,545	\$10,650,140	\$0	\$0	\$0
PSGP	\$485,000	\$0	\$0	\$0	\$485,000	\$0	\$0	\$0	\$0	\$0
BH CAP. RES.	\$10,287	\$10,062	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$17,011,190	\$22,396	\$9,689	\$73,202	\$1,191,585	\$4,397,184	\$11,307,134	\$10,000	\$0	\$0

EXECUTIVE



TOTAL EMPLOYEES:	
NFTA	107
Metro	<u>2</u>
Total	109

EXECUTIVE
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING ASSISTANCE					
Federal Operating Assistance	268,263	467,909	619,831	151,922	32.5%
Federal - K-9 Cops	291,000	0	0	0	n/a
Federal - DEA Expenditures	72,116	0	0	0	n/a
Federal - DEA OT Reimbursement	<u>0</u>	<u>16,329</u>	<u>16,329</u>	<u>0</u>	<u>0.0%</u>
TOTAL OPERATING ASSISTANCE	631,379	484,238	636,160	151,922	31.4%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	14,034,650	13,676,903	12,403,029	-1,273,874	-9.3%
Maintenance & Repairs	190,629	99,899	160,400	60,501	60.6%
Utilities	45,737	45,863	39,659	-6,204	-13.5%
Insurance & Injuries	2,396,691	1,850,466	1,959,446	108,980	5.9%
Safety & Security	54,957	66,999	70,500	3,501	5.2%
General Business/Other	1,325,870	1,193,884	1,279,262	85,378	7.2%
Costs Transferred to Capital Projects	-1,192,366	-776,618	-747,690	28,928	-3.7%
Inter Division Reimbursement	<u>-11,087,772</u>	<u>-11,202,080</u>	<u>-10,013,791</u>	<u>1,188,289</u>	<u>-10.6%</u>
TOTAL OPERATING EXPENSES	<u>5,768,396</u>	<u>4,955,316</u>	<u>5,150,815</u>	<u>195,499</u>	<u>3.9%</u>
OPERATING INCOME/(LOSS)	-5,137,017	-4,471,078	-4,514,655	-43,577	1.0%
LESS: DIRECT CAPITAL	<u>422,113</u>	<u>633,991</u>	<u>185,142</u>	<u>-448,849</u>	<u>-70.8%</u>
NET SURPLUS/(DEFICIT)	<u>-5,559,130</u>	<u>-5,105,069</u>	<u>-4,699,797</u>	<u>405,272</u>	<u>-7.9%</u>

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0010 BOARD OF COMMISSIONER

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	8,820	9,500	5,624	9,500	
576	EMPLOYEE TRAVEL	1,139	3,199		3,200	1
580	GENERAL OFFICE	18,413	16,000	9,146	16,000	
TOTAL	EXPENSES	28,372	28,699	14,770	28,700	1

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0011 EXECUTIVE DIRECTOR

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	240,233	226,950	112,320	234,025	7,075
515	EMPLOYEE BENEFITS	95,792	113,388	56,030	121,583	8,195
534	TELEPHONE	548	742			742-
571	CONSULTANTS/OUTSIDE SERVICES	166,221	178,000	67,685	178,000	
576	EMPLOYEE TRAVEL	325	327	642	327	
578	POSTAGE	215	309	127	309	
580	GENERAL OFFICE	195	1,142	1,385	1,143	1
TOTAL	EXPENSES	503,529	520,858	238,189	535,387	14,529

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0012 EXEC DIR - DISCRETIONARY ITEMS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES	327,596	425,350	183,480	79,000	346,350-
	TOTAL EXPENSES	327,596	425,350	183,480	79,000	346,350-

INTERNAL AUDIT DEPARTMENT

DESCRIPTION

Internal Audit is an independent appraisal function established within the organization to examine and evaluate its activities. The Internal Audit department reports directly to the Board Audit and Governance Committee. This reporting relationship ensures departmental independence, promotes comprehensive audit coverage and assures adequate consideration of audit recommendations. Day to day administration is provided by the Executive Director.

The general responsibilities assigned to the internal auditors include evaluating, documenting and testing the NFTA's system of internal control and the reliability and operation of accounting and other reporting systems. The Internal Audit department checks for compliance with established policies, plans, procedures, governmental laws and regulations, and reviews the soundness and adequacy of the policies and procedures to accomplish their purpose at a reasonable cost. The Internal Audit department also verifies the existence of the Authority assets assuring proper safeguards are maintained, identifies opportunities for improved operational performance, coordinates the audit work with that of the external auditors, submits audit plans to the Audit and Governance Committee for review and evaluates specific programs and performs other special projects requested by management.

PROGRAM AND SERVICE OBJECTIVES

- The objective of Internal Audit is to assist members, activities, and functions of the organization to carry out their responsibilities efficiently and effectively. To this end, Internal Audit provides analysis, appraisals, recommendations, counsel and information concerning the activities reviewed.

KEY PERFORMANCE INDICATORS

	<u>FYE 11 Actual</u>	<u>FYE 12 Current Estimate</u>	<u>FYE 13 Budget</u>
Number of Internal Financial, Operational and Performance Audits Performed and Reports Issued	12	16	15
Submit annual audit plan to Audit & Governance Committee for review and approval.	1	1	1
Price analysis in accordance with the procurement guidelines	10	8	8
Test internal controls in accordance with the Model Governance Principles for Public Authorities	1	1	1

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0013 INTERNAL AUDITORS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	167,830	196,331	92,011	200,769	4,438
515	EMPLOYEE BENEFITS	74,107	97,818	46,015	103,766	5,948
520	MAINTENANCE AND REPAIRS		499	232	500	1
576	EMPLOYEE TRAVEL		629	368	1,000	371
577	EMPLOYEE TRAINING	1,820	664	3,458	7,500	6,836
578	POSTAGE	4	200	275	100	100-
580	GENERAL OFFICE	1,887	1,135	1,220	1,900	765
591	PROJECTS	1,668-	5,900-	1,621-	3,000-	2,900
592	DIVISION OPERATIONS	1,228-				
TOTAL	EXPENSES	242,752	291,376	141,958	312,535	21,159

TRANSIT POLICE

DESCRIPTION

The Transit Police department is responsible for the protection and safety of passengers, employees and property of the Authority. The department provides security, law enforcement and investigative services for all divisions of the NFTA and Metro.

The department also oversees the Adjudication department. The Adjudication department is responsible for administration and collection of fines associated with fare evasion, parking and other violations of the Rules and Regulations of the Authority.

PROGRAM AND SERVICE OBJECTIVES

- Continue programs to provide a safe and secure system for all NFTA employees and the riding public at all NFTA facilities, Metro Bus, LRRT and the airports.
- Continue mandated DCJS training programs to increase the level of performance and professionalism of the police force.
- Effectively interpret and implement all relevant required federal, state, and local laws and programs.

KEY PERFORMANCE INDICATORS

	<u>FYE11 Actual</u>	<u>FYE12 Original Budget</u>	<u>FYE12 Current Estimate</u>	<u>FYE13 Budget</u>
Service Calls	22,116	23,200	27,365	28,000
Incident Reports	2,414	2,400	3,011	3,500
Persons Arrested	841	850	956	1,050
NOV's (Parking & Other)	2,157	2,200	3,300	4,000
Individuals Covered by Photo ID Program @ BNIA	4,000	4,800	4,500	4,800
Number of Training Hours Needed to Comply with NYS In-service Training Requirements for Police	2,400	2,400	2,400	2,500
On the Job Injury Time Loss (man hrs.)	4,040	4,000	1,400	4,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	8,154,668	7,293,286	3,943,662	6,384,441	908,845-
515	EMPLOYEE BENEFITS	3,538,215	3,853,643	1,946,840	3,436,509	417,134-
520	MAINTENANCE AND REPAIRS	7,660	4,950	7,223	8,000	3,050
524	AUTOMOTIVE	176,598	90,250	67,344	145,000	54,750
526	JANITORIAL AND LAUNDRY	5,353	3,300	1,569	6,000	2,700
531	ELECTRIC POWER	15,824	15,666	9,143	17,115	1,449
532	GAS	5,789	5,512	637	6,142	630
533	WATER	2,121	2,073	1,302	2,842	769
534	TELEPHONE	17,760	17,641	5,025	10,416	7,225-
541	INSURANCE	126,209	129,545	60,148	131,867	2,322
542	CLAIM LOSSES	20,606	21,000	25,843	22,000	1,000
553	POLICE PROTECTION	54,956	66,999	40,499	70,500	3,501
571	CONSULTANTS/OUTSIDE SERVICES	12,778	12,599	33,427-	17,000	4,401
575	PRINTING & ADVERTISING			75		
576	EMPLOYEE TRAVEL	1,110		821	1,000	1,000
577	EMPLOYEE TRAINING	7,948	4,012	1,983	8,000	3,988
578	POSTAGE	1,141	700	549	1,000	300
580	GENERAL OFFICE	38,666	20,899	45,434	38,500	17,601
591	PROJECTS	1,193,809-	768,057-	376,558-	744,690-	23,367
592	DIVISION OPERATIONS	10,362,395-	10,289,785-	5,016,648-	8,925,482-	1,364,303
TOTAL	EXPENSES	631,198	484,233	731,464	636,160	151,927

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0015 TRANSIT POLICE

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
** NON-OPERATING/OPERATING ASSISTANCE **						
713	FEDERAL OPERATING ASSISTANCE	631,379-	484,238-	731,481-	636,160-	151,922-
TOTAL OPERATING ASSISTANCE		631,379-	484,238-	731,481-	636,160-	151,922-

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0052 ADJUDICATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	94,287	94,281	42,951	93,826	455-
515	EMPLOYEE BENEFITS	66,525	65,746	30,217	63,614	2,131-
571	CONSULTANTS/OUTSIDE SERVICES	1,875	2,249	1,000	2,250	1
580	GENERAL OFFICE	17,386	13,632	8,653	13,633	1
592	DIVISION OPERATIONS				173,323-	173,323-
TOTAL	EXPENSES	180,073	175,908	82,821		175,907-

EMPLOYEE ASSISTANCE PROGRAM

DESCRIPTION

The Employee Assistance Program is responsible for providing direct services to all NFTA and NFTA Metro employees, employees' family members and retirees through interview assessments and appropriate referrals to community resource service providers so as to address various personal problems including problems related to alcohol and substance use/abuse, marital, financial, legal and a wide range of interpersonal conflicts in the workplace, the family unit and within the community. The department also provides information, relevant training and education to all levels of employees, including wellness programs and other health and mental health related services.

PROGRAM AND SERVICE OBJECTIVES

- Increase the awareness of employees as to the scope of the services provided by EAP, and the confidential manner in which cases are handled to increase employee utilization via paycheck attachments of pending EAP activities, distribution of printed material showing EAP's involvement.
- Identify and provide appropriate services to employees and family members who have problems specifically related to alcohol and/or substance use and abuse or other personal problems to reduce man hours lost due to absenteeism.
- Provide wellness programs of various categories to employees. (see indicators) including additional mini-wellness fairs.
- Provide intervention services in resolving problem situations which arise from interpersonal, inter-departmental and union/management conflicts as might be indicated.
- Provide follow-up services to new and existing clients as necessary.
- Develop and maintain skills through training in order to provide the best level of care possible to clients – skills enhancement.

- Continue to provide Critical Incident Stress Debriefing as might be indicated and additional training.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
Provide Services to an Additional Group of New Clients ⁽¹⁾	44	37	50	50
Increase Number of Participants in Wellness Program ⁽²⁾	850	800 - 950	1,000 - 1,200	900 - 1,000
Implementation of Debriefing Encounter Based on Number of Incidents	2	3	3	3
Manager/Supervisor and Union Reps Trained in Detection of Drug/alcohol Use and Abuse (completed, but on going)	37	75	75	75
Provide Direct Intervention in Conflict Resolution to Other Departments	3	2-4	2-4	2-4
Skills Enhanced ⁽³⁾	5	4	4	4
Improve Cost/benefit Ratio	1:4	1:4	1:4	1:4
Orientation for New Bus Operators and Other Non-supervisory Personnel (re: drug/alcohol and EAP Services)	67	100	100	100

- (1) Marketing – brochures and presentations
- (2) Marketing – offer more popular items, heart, cholesterol, etc.
- (3) Attend pertinent seminar and conferences

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0022 EMPLOYEE ASSISTANCE SERVICES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	172,380	124,871	62,091	127,537	2,666
515	EMPLOYEE BENEFITS	73,858	62,646	30,973	66,956	4,310
534	TELEPHONE	2,724	2,816	1,145	2,435	381-
541	INSURANCE	947	495	241	529	34
572	RENT EXPENSE	13,312	13,032	6,892	13,490	458
576	EMPLOYEE TRAVEL	227	114	163	250	136
577	EMPLOYEE TRAINING	2,160	1,000	1,167	1,200	200
578	POSTAGE	222	280	9	200	80-
580	GENERAL OFFICE	2,208	2,370	1,051	2,370	
589	OTHER OPERATING EXPENSES	1,443	2,309	581	2,200	109-
592	DIVISION OPERATIONS	74,023-	79,000-	35,154-	79,000-	
TOTAL	EXPENSES	195,458	130,933	69,159	138,167	7,234

RISK MANAGEMENT

DESCRIPTION

The Risk Management department is responsible for protecting the financial assets of the NFTA and NFTA Metro against the adverse effects of accidental losses; establishment of Authority wide risk management programs and procedures; determining whether to maintain or transfer risk exposures via contracts.

The responsibility of the Risk Management department specifically includes the control, procurement, and specification requirements of all property and casualty insurance policies; identifying and analyzing exposures and selecting appropriate risk management techniques to handle exposures; planning what work must be done to protect the Authority by managing workers' compensation, claims, and communicating with senior management the progress of the risk management program.

- Process payments related to workers' compensation and disability in conjunction with Third Party Administration (TPA) agreements.
- Review and maintain continuous insurance compliance protection under all leases, contracts and tenant agreements.
- Participate in the Authority wide safety program.

PROGRAMS AND SERVICES OBJECTIVES

- Maintain continuous protection of the Authority assets through self-insurance or risk transfer via insurance policies.
- Forecast insurance costs and allocate costs to business centers on a cost of coverage basis so as to monitor annual insurance cost allocation to business centers and variances to budget.
- Develop written procedures and operating policies on the risk management program.
- Evaluate the overall effectiveness of the risk management program and make changes where needed.
- Emphasize more loss control and coordinate with corporate safety to recommend training to decrease our frequency and severity of losses.
- Control and direct the Workers' Compensation Third Party Administrator, as well as the internal claim process.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 0031 RISK MANAGEMENT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	547,634	574,726	276,782	620,534	45,808
515	EMPLOYEE BENEFITS	239,746	286,790	137,340	318,898	32,108
534	TELEPHONE		8			8-
571	CONSULTANTS/OUTSIDE SERVICES		5,000			5,000-
576	EMPLOYEE TRAVEL		250		500	250
577	EMPLOYEE TRAINING	355	226		2,000	1,774
578	POSTAGE	739	800	436	800	
580	GENERAL OFFICE	8,417	7,585	1,064	10,407	2,822
592	DIVISION OPERATIONS	396,691-	486,944-	238,850-	508,145-	21,201-
TOTAL	EXPENSES	400,200	388,441	176,772	444,994	56,553

CLAIMS DEPARTMENT

DESCRIPTION

The overall responsibility of the Claims department is the prompt, thorough investigation, evaluation, and reasonable resolution of claims against the Authority. The department administers, under Risk Management and in coordination with NFTA Counsel, self-insured aspects of Authority operations, including Metro Bus/Rail, BNIA, NFIA and various properties, with the exception of workers' compensation. No-fault claims, including arbitrations, small and commercial court actions, personal injury and property damage claims, property damage recoveries, and lawsuits, in conjunction with Counsel, are handled from initial investigation through resolution. Additionally, the department maintains accident statistics, prepares monthly and yearly accident summaries, and serves as an investigative resource and assistant in court-related matters for other departments.

PROGRAM AND SERVICE OBJECTIVES

- The primary objective is disposing of claims within budget.
- Continue development and refining of methods to track and evaluate accident data in order to facilitate reduction of accidents.
- Emphasize interdepartmental communication in order to increase organizational ability to reduce accidents.
- Continue refinement of methods by which other departments may access accident and cost information as necessary for their operations.
- Expedite investigation and recovery procedures by development of direct computer access to bus operational and mechanical data.
- Continue development and enactment of procedures for preservation of bus/rail video, digitalization of investigative and medical records of no-fault and litigated claims.
- Obtain training for current staff to keep up to date on issues effecting tort and no-fault claims

• KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current yr to date</u>	FYE 13 <u>Budget</u>
Total No-Fault Claims Submitted	139	200**	42**	151
Total Property Damage Claims Submitted	201	129	32	161
Total Claims No-Fault Payments were made	156	146	82	128
Arbitration and City Court Matters Handled	22	45	11	40
Total Open Claims-Payment Anticipated:				
Metro	365	350	374	350
NFTA	36	40	36	36
Cases Settled:				
Lawsuits	49	57	19	47
Property Damage:				
Metro	108	65	32	80
NFTA	9	10	1	8
Personal Injury				
Metro	37	40*	19	57
NFTA	4	2	0	4
Sub Total	207	174	71	196
Settled by Collection:				
Metro	124	117	48	144
NFTA	10	6	5	15
Total Cases Settled	341	297	124	355

* Loss transfer claims settled are included in injury claims settled

** Number of bus collisions was up 26% FYE '11 which resulted in more PD claims, but not as many NF claims, FY '11 is trending back down .

QB204 Date 11/29/11
Time 14:23

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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CREDITS = (-)
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Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0057 RAIL CLAIMS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
513	I&D SALARY & WAGES	5	100	5	50	50-
515	EMPLOYEE BENEFITS	3				
542	CLAIM LOSSES	45,345	45,000	53,727	45,000	
592	DIVISION OPERATIONS	114,335	151,474	79,783	158,817	7,343
TOTAL	EXPENSES	159,688	196,574	133,515	203,867	7,293

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 30 EXECUTIVE BRANCH
Department 0060 BUS CLAIMS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
542	CLAIM LOSSES	2,203,581	1,654,425	783,344	1,760,050	105,625
571	CONSULTANTS/OUTSIDE SERVICES	620,630	728,879	391,982	777,143	48,264
576	EMPLOYEE TRAVEL	5,988	7,125	2,734	6,500	625-
577	EMPLOYEE TRAINING	288	219		390	171
592	DIVISION OPERATIONS	114,335-	151,474-	79,783-	158,817-	7,343-
TOTAL	EXPENSES	2,716,152	2,239,174	1,098,277	2,385,266	146,092

HEALTH, SAFETY AND ENVIRONMENTAL QUALITY

DESCRIPTION

The health, safety and environmental quality department is responsible to develop, administer and promote programs aimed at protecting the safety and well being of employees, customers, the community and environment. The department also ensures compliance with local, state and federal regulations pertaining to health, safety and environmental protection.

SAFETY & TRAINING

The **safety** section of the Safety and Training department has two primary areas of oversight responsibility. The first area is operational safety, which focuses on Metro Bus, Metro Rail and Paratransit services. The second area is employee safety, which includes all NFTA employees.

As a public transportation provider, safety is incorporated into all phases of the organization. The end product of the operational safety component is the welfare and safety of our customers. The end product of the employee safety component is the safety and security of our employees. Each individual in this organization is continually challenged to produce this safety product.

Safety **training** is provided to all employees of the NFTA to ensure compliance and to help reduce injuries. Skills training is provided to all employees of Metro Bus, Metro Rail and Paratransit, as well as maintenance employees of the Metropolitan Transportation Center, the Niagara Falls International Transportation Center, the Operational Control Center and the Transit Police Headquarters. Skills training is provided to maintain the necessary skills needed to provide quality services throughout and to help reduce operational losses.

The training element of this department anticipates the need to meet the rapidly evolving technologies applied in today's transportation environment. Through continued education to employees, this organization will smoothly transition through new technological and transportation demands.

SECURITY

The **security** section of the group is responsible for systems Security Program Plan for the NFTA. This includes vulnerability assessment to identify the degree of vulnerability and the appropriate countermeasures needed to provide the necessary levels of protection. This group also monitors compliance with applicable transportation security policies, directives, regulations and agreements and acts as the Authority's liaison with local, state and federal law enforcement and intelligence agencies.

ENVIRONMENTAL

Environmental has two main areas of concentration. These include operational oversight for environmental compliance and environmental assessments to determine environmental impact of projects such as expansions, renovations and maintenance activities. The department ensures that sound environmental practices are observed and encourages open communication with employees, customers and the public regarding the NFTA's environmental program as well as any hazards that may arise from its operations. Environmental looks at ways to minimize waste, prevent pollution, and incorporate recycling in all practices and operations. Sound environmental practices are developed to minimize releases that may impact the environment.

PROGRAM AND SERVICE OBJECTIVES

- Interpret and implement all regulatory requirements as they relate to safety, security and the environment.
- Make operations safe for employees, customers and the environment.
- Reduce work related employee injuries and illnesses.
- Minimize waste and releases and examine recycling opportunities.
- Train employees to be aware of and responsive to environmental responsibilities.
- Identify operational vulnerabilities and select appropriate countermeasures to minimize losses.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 30 EXECUTIVE BRANCH
Department 4036 SAFETY

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	395,621	458,285	194,481	413,457	44,827-
515	EMPLOYEE BENEFITS	173,713	228,038	96,871	217,064	10,974-
520	MAINTENANCE AND REPAIRS	1,014	900		900	
534	TELEPHONE	969	1,404	395	709	695-
571	CONSULTANTS/OUTSIDE SERVICES	49,978	60,850	30,339	63,000	2,150
576	EMPLOYEE TRAVEL	2,959	3,450	1,548	3,450	
577	EMPLOYEE TRAINING		2,529	575	2,500	29-
578	POSTAGE	312	800	331	600	200-
580	GENERAL OFFICE	9,072	12,858	7,849	12,900	42
591	PROJECTS	3,111	2,660-			2,660
592	DIVISION OPERATIONS	253,433-	346,351-	148,248-	327,841-	18,510
TOTAL	EXPENSES	383,316	420,103	184,141	386,739	33,363-

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Page 132
CREDITS = (-)
DEBITS = (+)

Company 2 NFT Metro System, Inc.
Division 40 METRO TRANS. AND MAINTENANCE
Department 4036 SAFETY & TRAINING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
571	CONSULTANTS/OUTSIDE SERVICES				327,841	327,841
576	EMPLOYEE TRAVEL		24			24-
577	EMPLOYEE TRAINING			259	300	300
580	GENERAL OFFICE	625	549	278	600	51
582	TRANSPORTATION EXPENSE	23,544	22,000	12,173	24,000	2,000
592	DIVISION OPERATIONS	42,498-	61,501-	24,143-	52,911-	8,590
TOTAL	EXPENSES	18,329-	38,928-	11,433-	299,830	338,758

TRANSIT AUTHORITY POLICE DEPARTMENT

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
TAP														
RADIOS	2-1066		NR	88C	\$80,000	\$0	\$0	\$10,000	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
POLICE VEHICLES	2-1068		NR	88C	\$360,000	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$0
MOBILE DATA COMPUTERS	2-1069		NR	88C	\$25,000	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
TIRE MACHINE	2-1072		NR	88C	\$8,000	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
AIU SOFTWARE	--		NR	88C	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
1404 MAIN STREET WATERLINE	--		SR	NFTA	\$196,332	\$0	\$0	\$21,190	\$115,142	\$0	\$0	\$0	\$0	\$0
1404 CEILING	--		SR	NFTA	\$370,000	\$0	\$0	\$0	\$70,000	\$300,000	\$0	\$0	\$0	\$0
VEST														
	2-1070		NR	88C	\$54,000	\$0	\$0	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$0
				DOJ	\$54,000	\$0	\$0	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000	\$0
				TOTAL	\$108,000	\$0	\$0	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$0
WEAPONS														
	--		NR	88C	\$5,000	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
BNIA														
POLICE VEHICLES	2-1067		NR	PFC	\$300,000	\$0	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$0
RADIOS	--		NR	PFC	\$85,000	\$0	\$0	\$10,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$0
K9 - REPLACE	--		NR	PFC	\$210,000	\$0	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0
LIVE SCAN FINGERPRINT SYSTEM	--		M	PFC	\$16,500	\$0	\$0	\$16,500	\$0	\$0	\$0	\$0	\$0	\$0
POWER POINT PROJECTOR	--		NI	PFC	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0

88C	\$537,000	\$0	\$0	\$122,000	\$79,000	\$84,000	\$84,000	\$84,000	\$84,000	\$84,000	\$0
PFC	\$612,500	\$0	\$0	\$61,500	\$111,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$0
DOJ	\$54,000	\$0	\$0	\$9,000	\$0						
NFTA	\$506,332	\$0	\$0	\$21,190	\$185,142	\$300,000	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,709,832	\$0	\$0	\$213,690	\$384,142	\$503,000	\$203,000	\$203,000	\$203,000	\$203,000	\$0

RISK MANAGEMENT

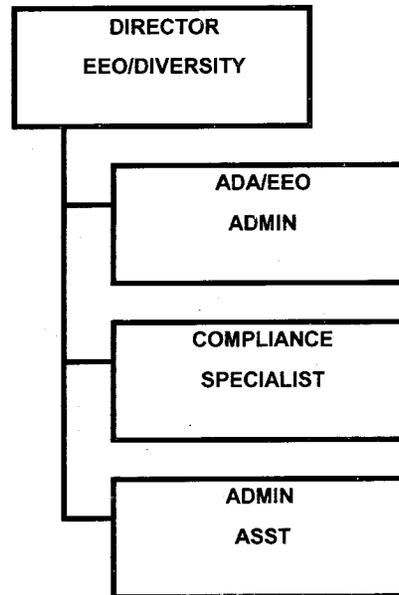
PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
WORKERS' COMP. DATA REPOSITORY	-	1	NI	NFTA	\$350,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000
				NFTA	\$350,000	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000

SAFETY

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
SAFETY														
REGIONAL SURVEILLANCE CENTER	2-1048			TSGP SUP '08	\$691,497	\$0	\$0	\$345,749	\$345,748	\$0	\$0	\$0	\$0	\$0
				NFTA	\$711,375	\$441,062	\$5,811	\$264,502	\$0	\$0	\$0	\$0	\$0	\$0
				TSA	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$1,702,872	\$741,062	\$5,811	\$610,251	\$345,748	\$0	\$0	\$0	\$0	\$0
TSGP TRAINING	-			TSGP 07	\$220,880	\$0	\$0	\$220,880	\$0	\$0	\$0	\$0	\$0	\$0
SAFETY-ANTI TERRORISM TEAM	2-1047			TSGP ARRA	\$2,234,070	\$997,450	\$152,005	\$524,108	\$560,507	\$0	\$0	\$0	\$0	\$0

TSGP 07	\$220,880	\$0	\$0	\$220,880	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$711,375	\$441,062	\$5,811	\$264,502	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSGP SUP 08	\$691,497	\$0	\$0	\$345,749	\$345,748	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSA	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TSGP ARRA	\$2,234,070	\$997,450	\$152,005	\$524,108	\$560,507	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$4,157,822	\$1,738,512	\$157,816	\$1,355,239	\$906,255	\$0								

EEO/DIVERSITY DEVELOPMENT



TOTAL EMPLOYEES 4

EEO/DIVERSITY DEVELOPMENT

2011/12 ANNUAL FORECAST

VS

2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	316,425	326,228	335,037	8,809	2.7%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	24,547	31,273	26,950	-4,323	-13.8%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-1,077</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
TOTAL OPERATING EXPENSES	<u>339,895</u>	<u>357,501</u>	<u>361,987</u>	<u>4,486</u>	<u>1.3%</u>
OPERATING INCOME/(LOSS)	-339,895	-357,501	-361,987	-4,486	1.3%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>-339,895</u>	<u>-357,501</u>	<u>-361,987</u>	<u>-4,486</u>	<u>1.3%</u>

**EQUAL EMPLOYMENT
OPPORTUNITY/DIVERSITY DEVELOPMENT
BRANCH**

DESCRIPTION

The Niagara Frontier Transportation Authority is committed to ensuring that all persons who are employed, seeking employment, or those individuals who are seeking contracts with the NFTA, are afforded equal opportunities.

The Equal Opportunity / Diversity Development branch is responsible for planning, developing, implementing and evaluating the Authority's Affirmative Action / Equal Employment Opportunity Programs. The department also administers the Disadvantaged Business Enterprises (DBE) in compliance with 49 CFR Part 26, Sub Part D, FTA Circulars 11.55.1, 1160.1, Executive Order 11246 and Affirmative Action Programs as required under Title VI of the Civil Rights Act of 1964. The department is also responsible for Authority-wide compliance with the Americans with Disabilities Act of 1990.

PROGRAM AND SERVICE OBJECTIVES

- Administer the Disadvantaged Business Enterprise (DBE) Certification Program and the Equal Employment Opportunity (EEO) Program.
- Monitor contracts for compliance with all federal and state requirements.
- As required, reports are filed with the Federal Aviation Administration, Federal Transit Administration and the New York State Department of Transportation.
- Provide branch managers and department heads with information pertaining to civil rights compliance.
- Monitor hiring and promotional activity to ensure that minorities and women are represented in all job groups.
- Investigate and resolve complaints of discrimination filed by employees of the NFTA and NFT Metro.

- Conduct civil rights, sexual harassment and Americans With Disabilities Act training classes.
- Provide fixed route mobility training per request.
- Ensure Authority-wide compliance with ADA of 1990 employment, facility and transportation service requirements.
- Act as a liaison with the disabled community via the Advisory Committee on the Disabled.

KEY PERFORMANCE INDICATORS

	<u>FYE 11 Actual</u>	<u>FYE 12 Original Budget</u>	<u>FYE 12 Current Estimate</u>	<u>FYE 13 Budget</u>
DBE Applications Processed	36	65	50	65
DBEs Certified	36	64	50	64
Civil Rights Complaints Filed - INTERNAL	21	0	15	0
Civil Rights Complaints Resolved-INTERNAL	21	0	15	0
Civil Rights Complaints Filed-EXTERNAL	3	0	2	0
Civil Rights Complaints Resolved- EXTERNAL	5	0	1	0
Sexual Harassment Complaints	0	0	0	0
ADA Complaints Filed - INTERNAL	12	0	22	0
ADA Complaints Resolved-INTERNAL	12	0	22	0

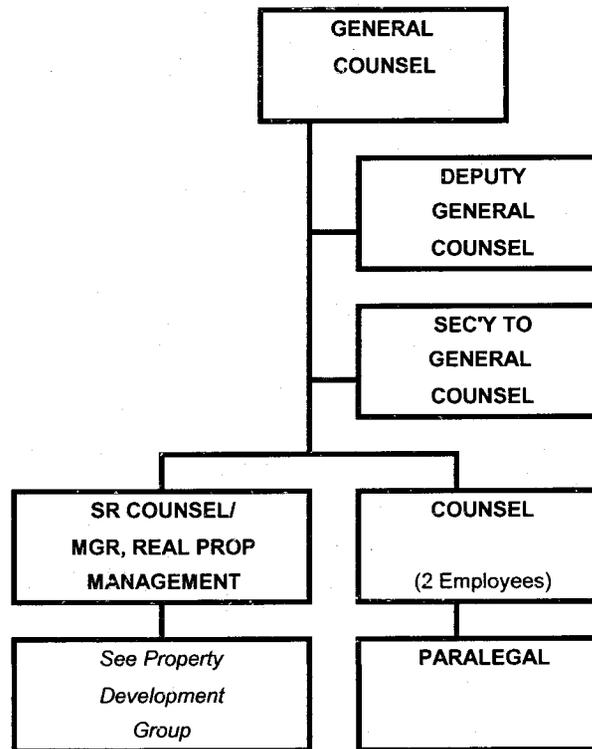
	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
ADA Complaints Filed - EXTERNAL	3	0	0	0
ADA Complaints Resolved – EXTERNAL	2	0	0	0
Services for the Disabled:				
Complaints Filed	12	25	22	0
Commendations Filed	6	6	1	10
Complaints Resolved	12	20	22	0
Street Announcement Compliance	77%	100%	90%	100%
FTA DBE Goal	18%	18%	18%	18%
FTA DBE Goal Achieved	14%	18%	18%	18%
FAA DBE Goal	17%	18%	16%	17%
FAA DBE Goal Achieved	14%	17%	17%	17%
FAA Car Rental Concession Goal	14.8%	10%	10%	10%
FAA Non-Car Rental Concession Goal	9.5%	10%	10%	10%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 31 AFFIRMATIVE ACTION
Department 0098 AFF. ACTION BRANCH ADMIN.

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	220,395	217,474	105,150	220,917	3,443
515	EMPLOYEE BENEFITS	96,025	108,753	52,445	114,120	5,367
571	CONSULTANTS/OUTSIDE SERVICES	17,253	22,000	14,055	18,000	4,000-
576	EMPLOYEE TRAVEL	374	924	791	1,000	76
578	POSTAGE	677	849	500	450	399-
580	GENERAL OFFICE	6,242	7,500	4,330	7,500	
591	PROJECTS					
592	DIVISION OPERATIONS	1,077-				
TOTAL	EXPENSES	339,889	357,500	177,271	361,987	4,487

GENERAL COUNSEL



TOTAL EMPLOYEES 7

GENERAL COUNSEL
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	841,541	913,773	974,777	61,004	6.7%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	166	374	0	-374	-100.0%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	70,425	132,929	161,600	28,671	21.6%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-269,191</u>	<u>-293,568</u>	<u>-410,881</u>	<u>-117,313</u>	<u>40.0%</u>
TOTAL OPERATING EXPENSES	<u>642,941</u>	<u>753,508</u>	<u>725,496</u>	<u>-28,012</u>	<u>-3.7%</u>
OPERATING INCOME/(LOSS)	-642,941	-753,508	-725,496	28,012	-3.7%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>-642,941</u>	<u>-753,508</u>	<u>-725,496</u>	<u>28,012</u>	<u>-3.7%</u>

GENERAL COUNSEL

DESCRIPTION

The office of General Counsel provides and/or administers all legal services for the NFTA and NFTM on civil and administrative matters. This includes representation of the NFTA and NFTM in negligence claims, negotiations with and proceedings involving state and federal agencies, arbitrations involving collective bargaining agreements or employee grievances, professional negligence, tort and contract claims, condemnation and relocation proceedings, negotiation of collective bargaining agreements, preparation of leases, releases, use and operating agreements, settlements and memoranda of understanding.

The office of General Counsel provides advice, opinions and counsel to the Board of Commissioners, the Executive Director, business center managers and staff on matters concerning labor and employment relations, environmental compliance and litigation, landlord-tenant and real property transactions, procurement and contracting issues, suretyship, risk management and insurance, municipal bonds and finance, secured transactions, commercial relationships, and corporate and legislative concerns.

Under the direction of the General Counsel, staff attorneys appear in state and federal trial and appellate courts and before arbitration panels and administrative agencies such as the New York State Department of Labor, the U.S. Environmental Protection Agency, the New York State Department of Transportation and the Federal Transit Administration. General Counsel attorneys draft proposed agency rules and administrative procedures, and pursue enforcement and collection of judgments for fare evasions and parking violations. Staff personnel manage the board agenda, prepare resolutions for consideration by the Board of Commissioners and assist and provide guidance to user departments and business centers on procurement and various other matters impacting the day-to-day and long range operations of NFTA and Metro. The General Counsel also oversees the functions of the Property Group.

PROGRAM AND SERVICE OBJECTIVES

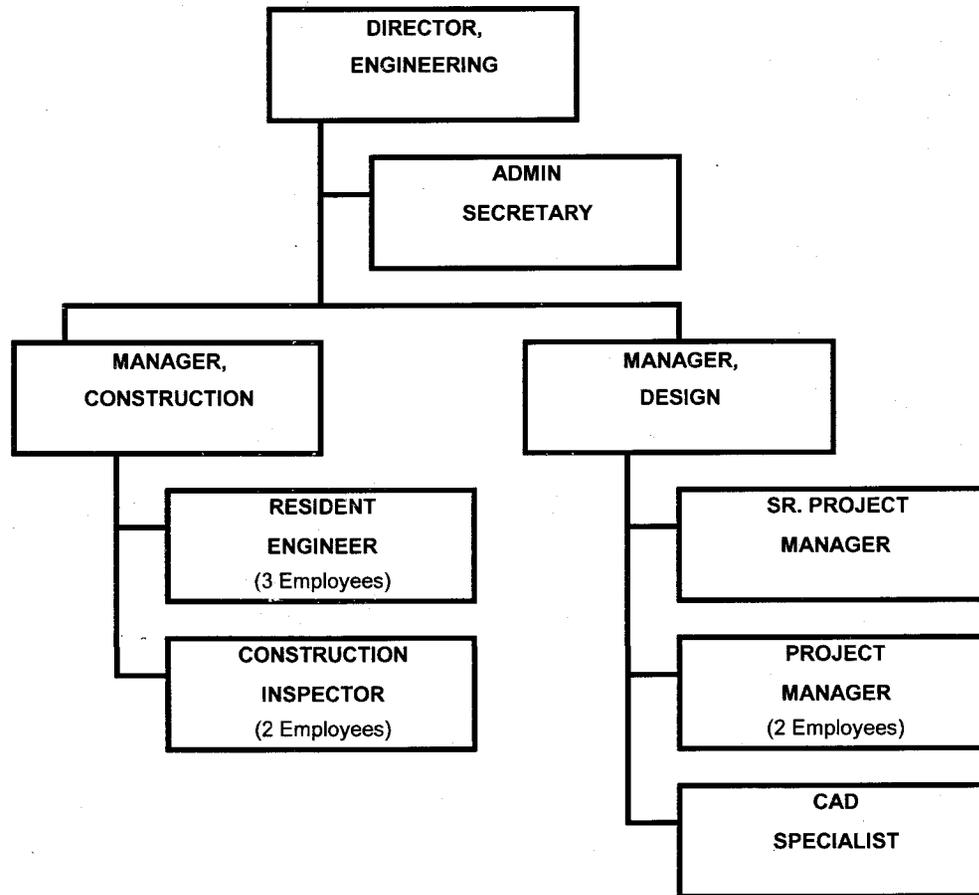
- To provide thorough, timely and effective legal counsel to Authority management, its commissioners and officers.
- To effectively represent the Authority in all disputes, claims, litigation, and administrative proceedings.
- To continue preparation and updating of legal agreements consistent with federal and state requirements and as necessary to support Authority objectives.
- To effectively use outside legal services within budgeted allocations.
- To regularly review pending litigation files and determine reasonable settlement/reserve values.
- To provide contract administration services and guidance to the procurement and user departments involved in specialized procurements.
- To assist management in the updating, promulgation and implementation of various operational guidelines for procurement consistent with the needs of user departments, state and federal funding participants and applicable law.
- To provide legal advice and services to facilitate the acquisition of real property as required to implement project undertakings of the Authority.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 32 GENERAL COUNSEL
Department 0098 GENERAL COUNSEL BRANCH ADMIN

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	592,931	611,358	300,501	643,537	32,179
515	EMPLOYEE BENEFITS	248,607	302,415	148,493	331,240	28,825
534	TELEPHONE	166	374			374-
571	CONSULTANTS/OUTSIDE SERVICES	15,799	81,600	28,854	104,800	23,200
576	EMPLOYEE TRAVEL	1,490	1,425	1,526	1,500	75
577	EMPLOYEE TRAINING	1,465	1,105	709	1,500	395
578	POSTAGE	1,791	2,000	644	2,000	
580	GENERAL OFFICE	49,878	46,799	22,688	51,800	5,001
592	DIVISION OPERATIONS	269,191-	293,568-	152,984-	410,881-	117,313-
TOTAL	EXPENSES	642,936	753,508	350,431	725,496	28,012-

ENGINEERING



TOTAL EMPLOYEES 13

ENGINEERING
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	1,711,563	1,674,525	1,750,947	76,422	4.6%
Maintenance & Repairs	10,531	8,000	10,000	2,000	25.0%
Utilities	3,850	4,535	3,036	-1,499	-33.1%
Insurance & Injuries	7,563	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	74,654	62,114	43,500	-18,614	-30.0%
Costs Transferred to Capital Projects	-1,272,999	-1,260,755	-1,410,000	-149,245	11.8%
Inter Division Reimbursement	<u>-156,909</u>	<u>-76,499</u>	<u>-221,000</u>	<u>-144,501</u>	<u>188.9%</u>
TOTAL OPERATING EXPENSES	<u>378,253</u>	<u>411,920</u>	<u>176,483</u>	<u>-235,437</u>	<u>-57.2%</u>
OPERATING INCOME/(LOSS)	-378,253	-411,920	-176,483	235,437	-57.2%
LESS: DIRECT CAPITAL	<u>30,105</u>	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>-408,358</u>	<u>-411,920</u>	<u>-177,483</u>	<u>234,437</u>	<u>-56.9%</u>

ADMINISTRATION

DESCRIPTION

The Administration Department is responsible for the management and administration of the Engineering Branch, which includes the Design, and Construction Departments. The Administration Department interacts with other support service branches to ensure consistency with the goals and objectives of the NFTA Business Centers.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective project management including engineering design, and construction services.
- Manage NFTA energy management programs.
- Implement the NFIA Airport Improvement Program projects.
Total program cost - \$25.5M
- Implement the BNIA Airport Improvement Program projects.
Total program cost - \$5.0M
- Implement the LRV Rebuild program
Total program cost - \$45.5M
- Manage BNIA Residential Noise Compatibility 10-year Program - \$84M
- Provide oversight/coordination for the Authority wide radio system
- Provide oversight for the certified inspection of elevators and escalators throughout the Authority

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0098 BRANCH ADMINISTRATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	150,119	148,965	74,905	155,317	6,352
515	EMPLOYEE BENEFITS	66,286	74,456	36,820	80,518	6,062
524	AUTOMOTIVE	10,530	7,998	4,845	10,000	2,002
534	TELEPHONE	430	682	134	205	477-
541	INSURANCE	80		15		
542	CLAIM LOSSES	7,483				
575	PRINTING & ADVERTISING	629	1,200	668	1,000	200-
576	EMPLOYEE TRAVEL	165	500		500	
578	POSTAGE	432	500	263	500	
580	GENERAL OFFICE	37,071	33,000	21,536	38,000	5,000
591	PROJECTS	106,369-	120,000-	37,955-	60,000-	60,000
592	DIVISION OPERATIONS	20,478-	6,498-	15,430-	30,500-	24,002-
TOTAL	EXPENSES	146,378	140,803	85,801	195,540	54,737

DESIGN

DESCRIPTION

The Design Department provides and manages design development of capital projects and studies consistent with the goals and objectives of the NFTA Business Centers. The services include the establishment of Authority design objectives, criteria and standards, ensuring that project designs comply with technical building code regulations, and development of project scopes and budgets. In addition, the department prepares cost estimates, capital and planning budgets, reports, and studies. The department also reviews and approves contractor shop drawings, requests for tenant modifications, and private development plans and specifications. The management of consultants includes initiating and concluding the selection process, reviewing and approving payments, and contract closeout.

The Design Department is instrumental in development of the Authority-wide Five Year Capital Plan, FAA Airport Improvement Programs, FTA quarterly reports, FTA semi-annual project reviews, managing with the Business Center the BNIA Noise Compatibility Program, the LRV Mid-Life Rebuild Project, and the NFIA 10L/28R Mill and Overlay Project.

Other services provided include technical advice and information to Business Center staffs for non capital and maintenance work.

KEY PERFORMANCE INDICATORS

	<u>FYE 11 Actual</u>	<u>FYE 12 Original Budget</u>	<u>FYE 12 Current Estimate</u>	<u>FYE 13 Budget</u>
Number of capital projects requested by Business Centers	36	36	23	24
Total dollar value of projects requested by Business Centers (000's)	\$46,463	\$38,637	\$46,485	\$46,252
Percent of projects which the design costs were within acceptable industry standards (As a % of construction cost)	100%	100%	100%	N/A
Percentage of projects designed on schedule	100%	100%	100%	N/A
Percentage of staff salaries charged to projects/Business Centers	88%	88%	88%	N/A

PROGRAM AND SERVICE OBJECTIVES

- Initiate implementation of capital projects in a cost and time effective manner.
- Each capital project is assigned an implementation schedule with milestone dates and cashflow projections. The actual costs, cashflows, and milestone dates are monitored to assess overall performance of consultants and contractors.
- Provide oversight for Authority Wide radio system and certified inspections for escalators and elevators.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0070 DESIGN

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	477,149	415,556	206,331	434,522	18,966
515	EMPLOYEE BENEFITS	203,177	208,484	102,935	223,840	15,356
571	CONSULTANTS/OUTSIDE SERVICES	32,943	25,700	302		25,700-
577	EMPLOYEE TRAINING	2,618	1,190	1,602	2,500	1,310
591	PROJECTS	445,063-	396,678-	209,221-	450,000-	53,322-
592	DIVISION OPERATIONS	103,242-	19,999-	52,630-	114,300-	94,301-
TOTAL	EXPENSES	167,582	234,253	49,319	96,562	137,691-

CONSTRUCTION

DESCRIPTION

The Construction Department is responsible for construction management of all capital improvement projects. The department ensures that projects are constructed and completed within budget and schedule consistent with the goals and objectives of the NFTA Business Centers. The Construction Department also manages Professional Services Contracts. The primary purpose of the department is to assure contract compliance with contract documents and to ensure full reimbursement of all grant eligible costs from funding agencies.

Liaison with Federal and State funding agencies and various other jurisdictional agencies and public and private utilities, Authority tenants, and adjacent property and business owners is required.

The department also provides coordination between contractors and all other Authority Support Service branches including assisting with implementation of the BNIA Noise Compatibility Program and the NFIA 10L/28R Mill and Overlay Project.

Other services provided include technical advice and information to Business Center staff for non capital and maintenance work.

PROGRAM AND SERVICE OBJECTIVES

- Provide cost effective construction monitoring/management services consistent with the requirements of the Business Centers (i.e., scope, budget, schedule, and coordination).
- Ensure contract compliance and monitor project quality control.
- Management of construction projects which results in full cost reimbursement from the appropriate funding agencies.
- Ensure that the costs of inspection/management services are within acceptable industry standards.
- Ensure contract and project closeouts in a timely manner.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget Estimated</u>
Number of projects under construction	34	40	33	26
Value of projects under construction (000's)	\$80,725	\$84,935	\$67,192	\$57,639
Percent of projects completed on time	94%	100%	100%	N/A
Percent of projects completed within budget	94%	100%	100%	N/A
Percent of projects completed with a total change order amount within acceptable industry standards	100%	100%	100%	N/A
Percent of projects which receive full reimbursement from appropriate funding agencies	100%	100%	100%	N/A
Total dollar value of non-reimbursement	\$0	\$0	\$0	N/A
Percent of projects that exceed acceptable industry standards for cost of providing construction inspection services	0%	0%	0%	N/A

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 33 ENGINEERING
Department 0078 CONSTRUCTION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	575,793	560,762	312,553	551,551	9,211-
515	EMPLOYEE BENEFITS	239,024	266,301	149,350	305,199	38,898
534	TELEPHONE	3,420	3,853	1,397	2,831	1,022-
577	EMPLOYEE TRAINING	795			1,000	1,000
580	GENERAL OFFICE		24			24-
591	PROJECTS	721,566-	744,075-	437,868-	900,000-	155,925-
592	DIVISION OPERATIONS	33,188-	49,999-	36,398-	76,200-	26,201-
TOTAL	EXPENSES	64,278	36,866	10,966-	115,619-	152,485-

FY 2012 / 2013 THROUGH 2016 / 2017

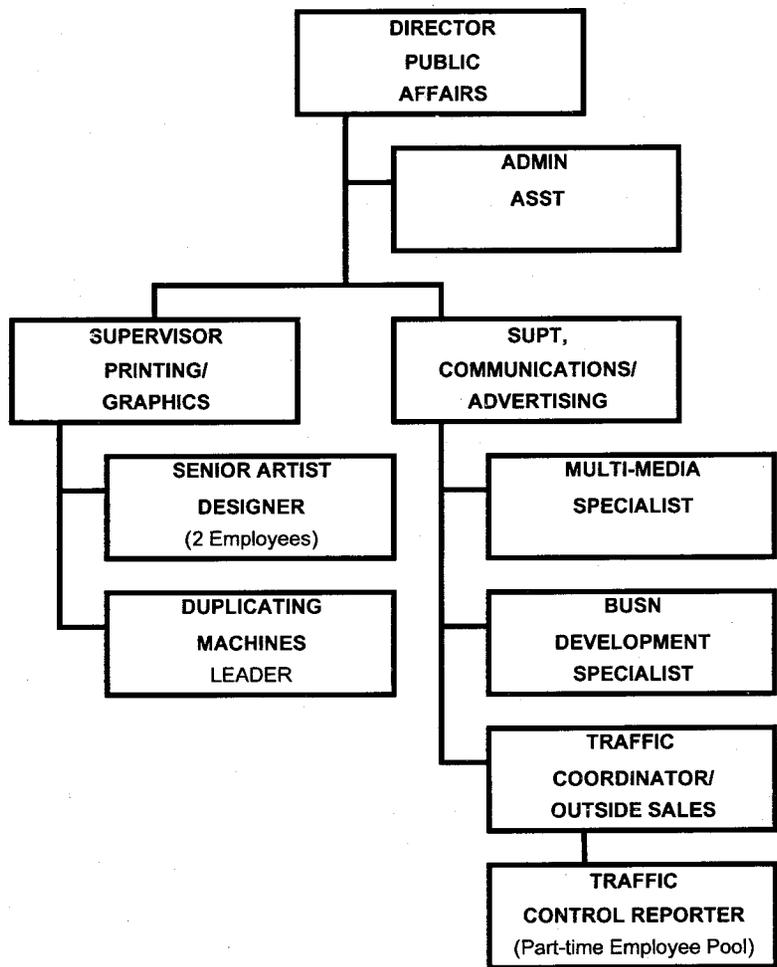
CAPITAL PROJECTS

ENGINEERING

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
ENGINEERING														
CONSTRUCTION VEHICLE REPLACEMENT	--	1	NR	NFTA	\$60,000	\$0	\$0	\$0	\$0	\$11,000	\$11,500	\$12,000	\$12,500	\$13,000
SHORT THROW COMPUTER DLP PROJECTOR	--	2	NI	NFTA	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0
COLOR COPIER/PRINTER REPLACEMENT	--	3	NR	NFTA	\$16,500	\$0	\$0	\$0	\$0	\$16,500	\$0	\$0	\$0	\$0
XEROX 510 CAD PLOTTER REPLACEMENT	--	4	NR	NFTA	\$31,900	\$0	\$0	\$0	\$0	\$0	\$0	\$31,900	\$0	\$0
3D LASER SITE SCANNER INTERIOR/EXTERIOR	--	5	NR	NFTA	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0

NFTA \$234,400 \$0 \$0 \$0 \$1,000 \$27,500 \$11,500 \$168,900 \$12,500 \$13,000

PUBLIC AFFAIRS



TOTAL EMPLOYEES:

	FT	PT	Total
NFTA	9	0	9
Metro	1	1	2
Total	10	1	11

PUBLIC AFFAIRS
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	913,910	929,876	949,460	19,584	2.1%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	510	450	881	431	95.8%
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	181,218	156,939	147,507	-9,432	-6.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-81,970</u>	<u>-74,315</u>	<u>-77,832</u>	<u>-3,517</u>	<u>4.7%</u>
TOTAL OPERATING EXPENSES	<u>1,013,668</u>	<u>1,012,950</u>	<u>1,020,016</u>	<u>7,066</u>	<u>0.7%</u>
OPERATING INCOME/(LOSS)	-1,013,668	-1,012,950	-1,020,016	-7,066	0.7%
LESS: DIRECT CAPITAL	<u>2,079</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>-1,015,747</u>	<u>-1,012,950</u>	<u>-1,020,016</u>	<u>-7,066</u>	<u>0.7%</u>

PUBLIC AFFAIRS

DESCRIPTION

The Public Affairs Department provides support with public relations, advertising, printing, communications, graphic design, production, crisis management, website support, community outreach, and marketing materials to all business centers within the NFTA.

The Director of Public Affairs acts as the Public Information Officer for the authority. Public Affairs is responsible for the dissemination of pertinent, timely and vital information to the media, the community and within the authority. This is accomplished by complying with media requests for interviews and information, through communication campaigns to increase the awareness of the NFTA's public transportation services, to generate revenues, to promote a positive corporate image and by posting the authority's electronic informational news stories online for employees and community stakeholders.

In addition, the department is responsible for the preparation, design and production of all collateral and marketing support materials used by various departments within the NFTA. The in-house print and sign departments produce the majority of the materials and provide assistance in the production of signage used throughout the authority. The majority of signage work involves bus stop additions, vehicle detailing, bus shelter advertising, Metro Rail station signage, replacements and modifications.

PERFORMANCE AND SERVICE OBJECTIVES

- Design and produce marketing materials that support the mission and objectives of the various business centers within the NFTA
- Provide communication/marketing services to all business centers within the authority
- Prepare and produce all Metro timetables, *Metro Reporter*, route maps, updating service information with quarterly changes
- Help to maintain a consistent corporate identity for the NFTA
- Continue to improve the effectiveness of the public relations programs using established public relations practices and techniques
- Gain support from the Buffalo Niagara region for NFTA's public transportation initiatives through participation in various community events and activities
- Communicate NFTA operational policies and changes
- Write articles and take photos for NFTA's in-house newsletter the *Transporter* as a means of informing NFTA associates and community stakeholders about happenings within the authority
- Maintain and update the NFTA's various websites
- Assist with the publishing of the NFTA's Annual Financial Report
- Respond in a timely manner to inquires from the media relating to matters concerning the NFTA

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0098 BRANCH ADMINISTRATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	320,443	311,950	153,908	376,902	64,952
515	EMPLOYEE BENEFITS	140,126	155,606	76,762	195,855	40,249
534	TELEPHONE	510	449	391	881	432
571	CONSULTANTS/OUTSIDE SERVICES		375		375	
575	PRINTING & ADVERTISING	9,568	10,400	83	5,000	5,400-
576	EMPLOYEE TRAVEL	138	250	91	250	
577	EMPLOYEE TRAINING		300		500	200
578	POSTAGE	265	599	407	500	99-
580	GENERAL OFFICE	4,962	4,199	5,419	5,250	1,051
592	DIVISION OPERATIONS	79,817-	73,314-	36,170-	76,832-	3,518-
TOTAL	EXPENSES	396,195	410,814	200,891	508,681	97,867

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 36 MARKETING AND REVENUE DEVOLP.
Department 0045 BUSINESS DEVELOPMENT

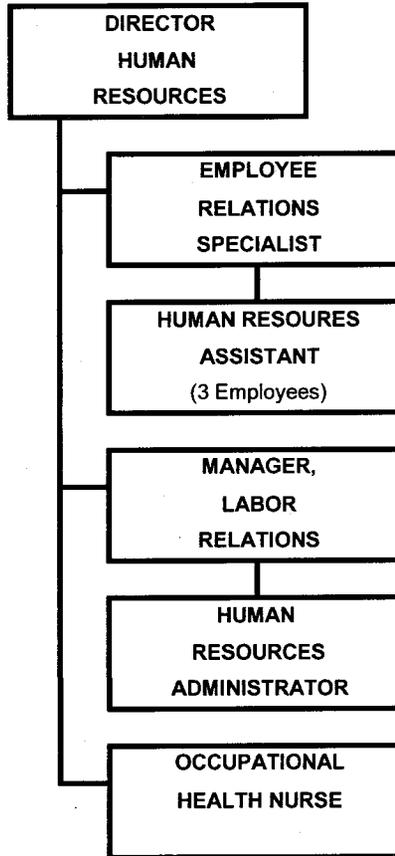
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	178,485	174,276	87,283	179,266	4,990
515	EMPLOYEE BENEFITS	76,822	85,781	42,458	91,423	5,642
575	PRINTING & ADVERTISING	23,205	11,900	11,680	20,900	9,000
576	EMPLOYEE TRAVEL	409	100		400	300
580	GENERAL OFFICE	162				
592	DIVISION OPERATIONS	2,152-	1,000-	110-	1,000-	
TOTAL	EXPENSES	276,931	271,057	141,311	290,989	19,932

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 36 MARKETING AND REVENUE DEVELOP
Department 0043 PRINT SHOP

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	116,213	119,163	55,628	63,179	55,984-
515	EMPLOYEE BENEFITS	81,810	83,097	39,064	42,835	40,261-
571	CONSULTANTS/OUTSIDE SERVICES	79,211	77,813	40,986	81,332	3,519
580	GENERAL OFFICE	63,219	51,000	26,484	33,000	18,000-
	TOTAL EXPENSES	340,453	331,073	162,162	220,346	110,726-

HUMAN RESOURCES



TOTAL EMPLOYEES

NFTA	7
Metro	<u>1</u>
Total	8

HUMAN RESOURCES
2010/11 ANNUAL FORECAST
VS
2010/11 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	842,838	779,960	755,523	-24,437	-3.1%
Maintenance & Repairs	0	0	0	0	n/a
Utilities	0	0	0	0	n/a
Insurance & Injuries	0	0	0	0	n/a
Safety & Security	0	0	0	0	n/a
General Business/Other	682,272	628,498	565,499	-62,999	-10.0%
Costs Transferred to Capital Projects	0	0	0	0	n/a
Inter Division Reimbursement	<u>-451,297</u>	<u>-408,137</u>	<u>-329,123</u>	<u>79,014</u>	<u>-19.4%</u>
TOTAL OPERATING EXPENSES	<u>1,073,813</u>	<u>1,000,321</u>	<u>991,899</u>	<u>-8,422</u>	<u>-0.8%</u>
OPERATING INCOME/(LOSS)	-1,073,813	-1,000,321	-991,899	8,422	-0.8%
LESS: DIRECT CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
NET SURPLUS/(DEFICIT)	<u>-1,073,813</u>	<u>-1,000,321</u>	<u>-991,899</u>	<u>8,422</u>	<u>-0.8%</u>

HUMAN RESOURCES

DESCRIPTION

The branch is responsible for developing integrated human resource programs that provide cost effective benefits, effective and diversified staffing, positive employee climate, training opportunities, and compensation programs that motivate and reward performance. Provides services related to labor relations including negotiating collective bargaining agreements, investigating and resolving grievances, participating in arbitrations, PERB and other legal proceedings, and coordinating and participating in all labor-management activities. Administers programs in conjunction with Federal Regulations governing drug and alcohol testing, and medical certification in accordance with Motor Vehicle and Traffic Laws.

PROGRAM AND SERVICE OBJECTIVES

- Implement programs/initiatives that provide cost effective benefits, effective staffing, personnel development, diversity and training.
- Develop positive union/management relationships that encourage mutual respect and common approaches to labor and business issues.
- Successfully conclude labor contract negotiations within established bargaining parameters and in a timely manner.
- Review existing benefit plans for effectiveness and appropriate cost/benefit relationships.
- Develop and obtain Board approval on bargaining strategy for contract negotiations.
- Develop with business directors, organization plans that minimize costs while upgrading talent by promotion, replacement and external recruiting.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
Labor contracts negotiated	10	13	12	13

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 38 HUMAN RESOURCES
Department 0098 BRANCH ADMINISTRATION

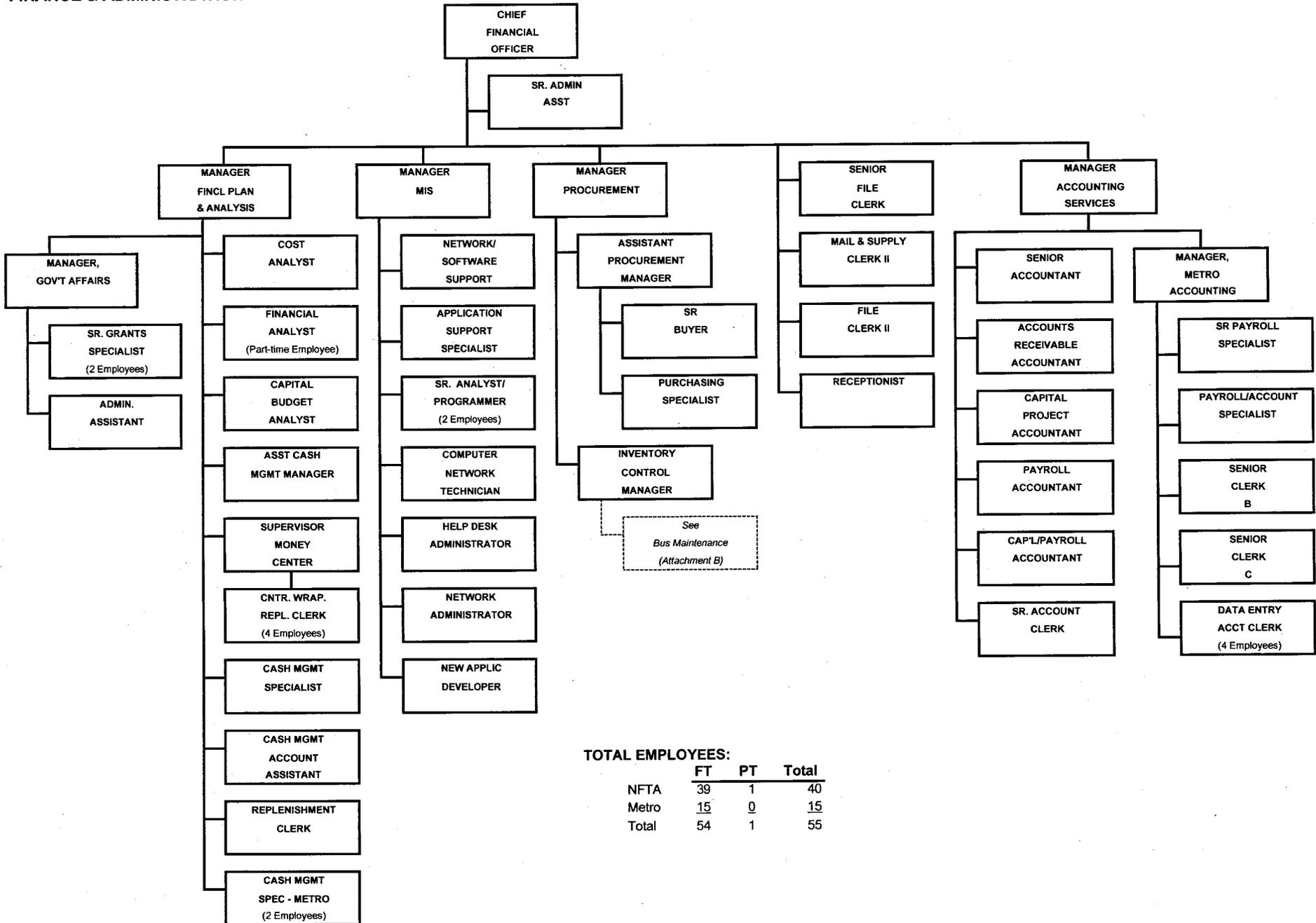
Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	498,084	431,885	204,140	406,088	25,796-
515	EMPLOYEE BENEFITS	201,234	213,710	101,458	210,056	3,654-
571	CONSULTANTS/OUTSIDE SERVICES	226,934	218,199	123,532	225,000	6,801
575	PRINTING & ADVERTISING	2,603	500	1,191	2,000	1,500
576	EMPLOYEE TRAVEL	235	100	337	100	
577	EMPLOYEE TRAINING	352	5,000	3,629	1,000	4,000-
578	POSTAGE	3,689	4,300	2,864	4,300	
580	GENERAL OFFICE	30,511	22,648	9,866	22,600	48-
589	OTHER OPERATING EXPENSES	18,348	22,000	10,438	12,000	10,000-
592	DIVISION OPERATIONS	367,177-	319,943-	156,800-	260,999-	58,944
	TOTAL EXPENSES	614,813	598,399	300,655	622,145	23,747

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 38 HUMAN RESOURCES
Department 0024 PERSONNEL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	86,290	79,163	43,498	83,063	3,900
515	EMPLOYEE BENEFITS	57,223	55,202	30,313	56,316	1,114
571	CONSULTANTS/OUTSIDE SERVICES	400,389	357,319	173,993	295,999	61,320-
576	EMPLOYEE TRAVEL				2,500	2,500
577	EMPLOYEE TRAINING	99		198		
580	GENERAL OFFICE	889-	1,569-	17-		1,569
592	DIVISION OPERATIONS	84,120-	88,194-	40,347-	68,124-	20,070
TOTAL	EXPENSES	458,992	401,921	207,638	369,754	32,167-

FINANCE & ADMINISTRATION



TOTAL EMPLOYEES:

	FT	PT	Total
NFTA	39	1	40
Metro	15	0	15
Total	54	1	55

FINANCE & ADMINISTRATION
2011/12 ANNUAL FORECAST
VS
2012/13 ANNUAL BUDGET

	FY 10-11 ACTUAL	FY 11-12 BUDGET	FY 12-13 BUDGET	VARIANCE	%
OPERATING EXPENSES (Excl. Depr.)					
Personnel Services	4,617,009	4,506,098	4,848,015	341,917	7.6%
Maintenance & Repairs	264,326	206,820	243,801	36,981	17.9%
Utilities	61,022	76,895	45,135	-31,760	-41.3%
Insurance & Injuries	39	36	40	4	11.1%
Safety & Security	0	0	0	0	n/a
General Business/Other	2,133,775	2,028,148	2,264,124	235,976	11.6%
Costs Transferred to Capital Projects	-185,243	-216,866	-203,311	13,555	-6.3%
Inter Division Reimbursement	-511,284	-533,059	-544,264	-11,205	2.1%
TOTAL OPERATING EXPENSES	<u>6,379,644</u>	<u>6,068,072</u>	<u>6,653,540</u>	<u>585,468</u>	<u>9.6%</u>
OPERATING INCOME/(LOSS)	<u>-6,379,644</u>	<u>-6,068,072</u>	<u>-6,653,540</u>	<u>-585,468</u>	<u>9.6%</u>
LESS: DIRECT CAPITAL	<u>540</u>	<u>259,900</u>	<u>706,900</u>	<u>447,000</u>	<u>172.0%</u>
NET SURPLUS/(DEFICIT)	<u>-6,380,184</u>	<u>-6,327,972</u>	<u>-7,360,440</u>	<u>-1,032,468</u>	<u>16.3%</u>

CHIEF FINANCIAL OFFICER

DESCRIPTION

The Chief Financial Officer reports to the Board of Commissioners with functional responsibility to the Executive Director and is a member of the Executive Director's Management Team. The Finance and Administration Branch functions as the chief administrator and advisor on all financial matters, (Financial Planning and Analysis, Cash Management, Accounting and Grant Administration), as well as administrative matters (Purchasing, Government Relations and Management Information Systems.)

The Chief Financial Officer is responsible for the strategic financial plan of the authority and the branch is responsible for compliance with all state and federal standards and regulations related to financial and control matters. The Chief Financial Officer and branch management works with the Management Team to develop innovative cost containment measures and revenue enhancements.

PROGRAM AND SERVICE OBJECTIVES

- Provide thorough, timely and effective financial information and guidance to Authority management, its Commissioners and Officers, and as required, to funding agencies.
- Effectively interpret and implement all required financial procedures as determined by external controlling agencies.
- Regularly review and advise the Authority of pending changes in the financial arena that will impact on the performance of the Authority.
- Recommend a balanced program for improvements in office technology that utilizes resources, both financial and human, most appropriately.
- Develop financing and cash management techniques that will more effectively maximize our working capital position.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0098 BRANCH ADMINISTRATION

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	192,599	191,604	96,029	197,737	6,133
515	EMPLOYEE BENEFITS	85,043	95,142	47,153	101,879	6,737
571	CONSULTANTS/OUTSIDE SERVICES	138,391	137,908	73,599	185,500	47,592
574	TAXES AND ASSESSMENTS	4,975	6,000		5,000	1,000-
576	EMPLOYEE TRAVEL	682	1,100		1,100	
577	EMPLOYEE TRAINING	942	3,150	1,867	3,150	
578	POSTAGE	883	1,000	662	900	100-
580	GENERAL OFFICE	20,144	21,600	6,057	20,500	1,100-
TOTAL	EXPENSES	443,659	457,504	225,367	515,766	58,262

FINANCIAL PLANNING AND ANALYSIS

DESCRIPTION

The Financial Planning and Analysis (FP&A) department is responsible for the preparation, implementation and monitoring of the annual operating and capital budget. This process is intended to recognize and allocate all available resources to our transportation service providers and their support units in the best possible manner to allow the Authority to complete its mission. The annual operating budget becomes the financial plan for the Authority. The Financial Planning and Analysis department is also responsible for the five-year operating and capital plan. This document, as required by New York State, is utilized as a long-term strategic tool in allocating resources to the various business and support units. The department also performs financial analysis in support of business decisions for management and also assists in efforts to achieve and maintain fiscal stability

PROGRAM AND SERVICE OBJECTIVES

- Prepare the annual operating and capital budgets for all business centers and support units.
- Prepare the five-year operating and capital plan for all business centers and support units.
- Implement, monitor and analyze balanced adopted budgets throughout the fiscal year.
- Provide the Board of Commissioners, Executive Director, and general managers with accurate financial and budget performance data on fiscal issues and recommend appropriate action.
- Assist transportation service providers in developing performance indicators to link the operating budget to services provided.
- Provide detailed analysis in development of BNIA rates & charges.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
Consolidated Annual Operating & Cap'l Budgets Prepared for Board of Commissioners' Approval	1	1	1	1
Five Year Operating & Cap'l Plan Prepared for Board of Commissioners' Approval	1	1	1	1
Cost Center Budget Request Reviewed, Categorized into Departments and Prepared for Executive Director Approval	116	114	114	114
Review and Analysis of Revenues and Expenditures Performed	12	12	12	12
Workdays to Complete Budget Variance Report After Fiscal Period Closing	3	3	3	3
Monthly Performance Rept.	12	12	12	12
Operating Report Prepared for NYSDOT	3	3	3	3
Calculation of Annual Airline Rates and Charges Along with Mid-year Review and Year End Settlement	3	3	3	3
NYSDOB Financial Report	1	1	1	1
NYSDOT 17A Report	1	1	1	1

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0030 FINANCIAL PLANNING AND ANAYL

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	231,541	236,318	117,719	243,568	7,250
515	EMPLOYEE BENEFITS	100,093	116,608	57,225	125,013	8,405
576	EMPLOYEE TRAVEL		149		150	1
578	POSTAGE	1	200	7	200	
580	GENERAL OFFICE	3,340	6,948	596	6,950	2
591	PROJECTS	867-	8,000-		8,000-	
TOTAL	EXPENSES	334,108	352,223	175,547	367,881	15,658

ACCOUNTING SERVICES DEPARTMENT

DESCRIPTION

The Accounting Services department is responsible for maintenance and control of the general ledger and supporting systems, establishment of NFTA accounting policies and procedures, recommendations on financial techniques to improve management understanding and preparation of all financial reports of the NFTA including NFTA Metro in accordance with Generally Accepted Accounting Principles.

The responsibilities of Accounting Services specifically include the control of accounts receivable, accounts payable, fixed assets, payroll processing, application for grant reimbursements, preparation of reporting requirements for federal, state and local governmental funding agencies, and the preparation of financial information with a management orientation that will improve financial understanding.

PROGRAM AND SERVICE OBJECTIVES

- To process and account for all financial transactions through reconciliation of the general ledger accounts, and assure such transactions are in accordance with Generally Accepted Accounting Principles.
- To prepare interim, annual and comprehensive financial statements for federal, state and local governmental authorities and funding agencies as required.
- To develop and provide timely, concise, accurate and effective accounting reports to the Board of Commissioners, Executive Director, and general managers for internal analysis and control.
- To review the MIS accounting systems and make recommendations for enhancements and changes to ensure they adequately support the objectives of Accounting Services.
- To develop ongoing financial training methods.

KEY PERFORMANCE INDICATORS

	<u>FYE 11 Actual</u>	<u>FYE 12 Original Budget</u>	<u>FYE 12 Current Estimate</u>	<u>FYE 13 Budget</u>
Days Required to Close the General Ledger Monthly (business days)	7	7	7	7
Late Payment Charges	\$0	\$0	\$0	\$0
Material Audit Adjustments in Preparing the Fiscal Year End Financial Statements	0	0	0	0

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	416,614	449,880	225,994	474,820	24,940
515	EMPLOYEE BENEFITS	179,425	222,262	112,294	244,122	21,860
571	CONSULTANTS/OUTSIDE SERVICES	19,121	3,500	11,593	181,323	177,823
575	PRINTING & ADVERTISING	1,281	2,000		1,500	500-
576	EMPLOYEE TRAVEL	81	200	12	200	
577	EMPLOYEE TRAINING	348			1,500	1,500
578	POSTAGE	4,976	5,600	2,354	5,000	600-
580	GENERAL OFFICE	30,646	42,200-	15,541-	2,500	44,700
591	PROJECTS	15,527-	39,999-	7,730-	20,000-	19,999
592	DIVISION OPERATIONS	25,941-	81,721-	43,572-	94,245-	12,524-
TOTAL	EXPENSES	611,024	519,522	285,404	796,720	277,198

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 2 NFT Metro System, Inc.
Division 39 FINANCE AND ADMINISTRATION
Department 0032 ACCOUNTING SERVICES

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	379,008	399,734	196,863	370,535	29,199-
515	EMPLOYEE BENEFITS	273,628	278,748	138,220	251,222	27,525-
534	TELEPHONE	32,028	40,986	12,390	21,940	19,046-
571	CONSULTANTS/OUTSIDE SERVICES	172,654	175,793	71,884	162,745	13,048-
572	RENT EXPENSE	7,200	7,499	3,600	7,200	299-
573	PROVISIONS AND RESERVES	579			1,000	1,000
577	EMPLOYEE TRAINING		155		1,000	845
580	GENERAL OFFICE	16,282	13,830	86,898	58,000	44,170
592	DIVISION OPERATIONS	101,546-	97,305-	63,399-	92,088-	5,217
TOTAL	EXPENSES	779,833	819,440	446,456	781,554	37,885-

CASH MANAGEMENT DEPARTMENT

MISSION STATEMENT

The Cash Management department is responsible for all treasury functions, with NFTA/NFTM including short-term investments, sale of fare media, transfers of funds, banking relationships and cash flow projections.

DESCRIPTION

The Cash Management department reports to the Chief Financial Officer regarding the security of all revenue received, placement of all investments, timely collection of operating assistance, management of BNIA bond funds, negotiation of banking agreements, and management of Metro fare media. The department also coordinates with other departments to facilitate a consistent method of handling cash and bank deposits, distributes payroll and general account checks for NFTA/NFT Metro, reconciles Metro payroll and all NFTA accounts, administers all transportation pass programs, controls both NFT Metro pension plans, controls and accounts for all NFTA and NFT Metro cash, supervises the NFT Metro money center, monitors bus loop lease agreements, audits and remits commissions for various vending agreements and processes various federal, state and county reports.

PROGRAM AND SERVICE OBJECTIVES

- Prepare projected cash flows for NFTA and NFT Metro.
- Investigate any new legislation pertinent to investment policies, procedures and guidelines in accordance with New York State Public Authority Law.
- Report status of all operating assistance to Chief Financial Officer.
- Develop and implement training of treasury management throughout the Authority.

KEY PERFORMANCE INDICATORS

	<u>FYE 11 Actual</u>	<u>FYE 12 Original Budget</u>	<u>FYE 12 Current Estimate</u>	<u>FYE 13 Budget</u>
Checks Issued:				
Metro Authority	46,809 13,059	50,000 14,000	44,194 12,495	45,000 12,500
Number of Investment Orders Completed	282	300	304	300
Number of Bank Accounts Reconciled Monthly	74	74	73	75
Number of Passes Sold	323,044	320,000	327,408	327,000
Number of Tokens Processed (000's omitted)	1,567	1,500	1,145	750
Average Investment Rate: Investments	0.52%	1.00%	0.40%	0.80%

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	234,195	226,566	124,418	245,323	18,757
515	EMPLOYEE BENEFITS	102,557	113,987	62,130	128,346	14,359
577	EMPLOYEE TRAINING		149		150	1
578	POSTAGE	3,987	4,000	2,592	4,000	
580	GENERAL OFFICE	445	325	201	250	75-
592	DIVISION OPERATIONS	204,664-	189,428-	110,639-	202,471-	13,043-
TOTAL	EXPENSES	136,520	155,599	78,702	175,598	19,999

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NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

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Company 2 NFT Metro System, Inc.
Division 39 FINANCE AND ADMINISTRATION
Department 0033 CASH MANAGEMENT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
514	GEN & ADMIN SALARY & WAGES	496,372	309,540	223,416	360,227	50,687
515	EMPLOYEE BENEFITS	353,356	215,852	156,317	244,233	28,381
523	IMPROVEMENTS & REPLACEMENTS	31				
571	CONSULTANTS/OUTSIDE SERVICES	204,286	189,428	121,648	202,471	13,043
572	RENT EXPENSE	405,109	395,000	163,584	395,000	
580	GENERAL OFFICE	91,396	121,474	31,280	121,475	1
582	TRANSPORTATION EXPENSE	2,103	1,309	1,883	1,300	9-
592	DIVISION OPERATIONS	178,925-	164,604-	83,296-	155,460-	9,144
TOTAL	EXPENSES	1,373,728	1,067,999	614,832	1,169,246	101,247

GOVERNMENT AFFAIRS DEPARTMENT

DESCRIPTION

The principal mission of the Government Affairs department is to secure appropriate financial resources to fund the capital and operating needs of NFTA Business Centers.

PROGRAM AND SERVICE OBJECTIVES

The functions of the Government Affairs department include:

- Identify appropriate funding sources to satisfy Business Center funding needs.
- Perform administrative and legislative liaison tasks to facilitate obtaining funding.
- Assist program/project planning to maximize funding eligibility.
- Assist budget planning to optimize grant funding opportunities.
- Complete grantor agency requirements by preparing and submitting applications to secure approval and receipt of funds.
- Assure project management compliance with grantor rules, regulations, and grant closeout requirements.
- Communicate timely and accurate information to legislators in response to administrative and legislative initiatives.
- Represent NFTA funding interests in regional project planning.
- Communicate timely and accurate funding and project status information to NFTA policy makers and business managers.

PERFORMANCE MEASUREMENTS

- Grants awarded.
- Funds received to permit project implementation within budget timeframe and maintain NFTA cash position.
- Acceptance of legislative initiatives in support of NFTA funding needs.
- Favorable grant management review and audit findings.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0034 GOVERNMENT AFFAIRS

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	213,383	225,245	112,733	227,901	2,656
515	EMPLOYEE BENEFITS	90,658	111,606	56,237	118,302	6,696
575	PRINTING & ADVERTISING		100			100-
576	EMPLOYEE TRAVEL	2,461	3,500	740	3,500	
577	EMPLOYEE TRAINING		150			150-
578	POSTAGE	913	599	339	200	399-
580	GENERAL OFFICE	5,103	948	616		948-
591	PROJECTS	168,847-	168,866-	70,559-	175,311-	6,445-
592	DIVISION OPERATIONS	205-		102-		
TOTAL	EXPENSES	143,466	173,282	100,004	174,592	1,310

PROCUREMENT

DESCRIPTION

The Procurement department supports the operation of the NFTA by procuring materials, parts, supplies, equipment, utilities and services in accordance with NFTA Policies and Procedures.

PROGRAM AND SERVICE OBJECTIVES

- To procure goods and services cost effectively in keeping with the Procurement Guidelines, budgetary limits, and departmental requirements.
- To ensure the integrity of the procurement process and to support new standards for materials, equipment and supplies.
- Improve service to customers at all facilities.
- To assist DBE's to maximize opportunities in their participation in NFTA procurements.
- Issue purchase orders within 24 hours of receipt of purchase requisition.
- Enhance the competitive bidding process.
- Reduce the number of purchase orders processed via the increased use of the purchasing card.

KEY PERFORMANCE INDICATORS

	FYE 11 <u>Actual</u>	FYE 12 <u>Original Budget</u>	FYE 12 <u>Current Estimate</u>	FYE 13 <u>Budget</u>
Purchase Orders	10,500	11,000	8,500	8,500
Dollars of Purchases (000's)	\$31,000	\$31,000	\$41,000	\$41,000

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0036 MATERIAL AND PROCUREMENT

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	249,997	241,787	121,549	252,989	11,202
515	EMPLOYEE BENEFITS	108,550	121,331	60,637	132,011	10,680
534	TELEPHONE	123				
575	PRINTING & ADVERTISING	2,571	3,299	1,605	2,800	499-
576	EMPLOYEE TRAVEL		250		1,500	1,250
577	EMPLOYEE TRAINING		25	993		25-
578	POSTAGE	153	100	249	200	100
580	GENERAL OFFICE	1,951	5,000	1,250	9,400	4,400
TOTAL	EXPENSES	363,345	371,792	186,283	398,900	27,108

MANAGEMENT INFORMATION SYSTEMS

DESCRIPTION

The mission of MIS is to provide the NFTA, its branch operations and business centers, with business systems analysis and automation to achieve efficient, timely and reliable system solutions at a reasonable cost.

PROGRAM AND SERVICE OBJECTIVES

- Continue to develop MIS policy and procedures to effectively manage the Authority's MIS resources.
- Plan, investigate, develop and install new applications and programming.
- Provide user support through training and maintenance programming.
- Make available over the NFTA network information needed by the user community.
- Successfully support user help calls directly or through other (vendors, education, etc.) resources.

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0037 MANAGEMENT INFORMATION SERV

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	476,954	487,507	249,638	631,750	144,243
515	EMPLOYEE BENEFITS	209,409	244,327	121,631	329,862	85,535
520	MAINTENANCE AND REPAIRS	259,729	200,400	39,350	240,201	39,801
534	TELEPHONE	208	103			103-
542	CLAIM LOSSES			42,000		
571	CONSULTANTS/OUTSIDE SERVICES		15,000		15,000	
576	EMPLOYEE TRAVEL	2,387	2,499	947	2,500	1
577	EMPLOYEE TRAINING	7,180	8,308	159	17,965	9,657
578	POSTAGE	109	50		50	
580	GENERAL OFFICE	93,388	72,094	53,687	123,445	51,351
TOTAL	EXPENSES	1,049,364	1,030,288	507,412	1,360,773	330,485

NIAGARA FRONTIER TRANSPORTATION AUTHORITY
(ACCOUNTCO, ACCOUNTUNIT, ACCOUNT)
BUDGET WORKSHEETS - Fiscal Year 2012-13

Company 1 Niagara Frontier Transportation Authority
Division 39 FINANCE AND ADMINISTRATION
Department 0075

Account	Description	2010-11 Actual	2011-12 Budget	2011-12 Sept. YTD Actual	2012-13 Req Budget	VARIANCE From Budget
510	EMPLOYEE SALARIES	156,576	146,161	64,478	96,461	49,700-
515	EMPLOYEE BENEFITS	67,005	71,883	32,261	71,714	169-
524	AUTOMOTIVE	1,906	2,919	4,815	2,800	119-
526	JANITORIAL AND LAUNDRY	2,659	3,500	1,266	800	2,700-
531	ELECTRIC POWER	5,396	5,781	2,027	4,586	1,195-
532	GAS	4,025	4,205	546	4,270	65
533	WATER	82	89	30	54	35-
534	TELEPHONE	19,160	25,730	8,183	14,285	11,445-
541	INSURANCE	39	36	7	40	4
571	CONSULTANTS/OUTSIDE SERVICES	2,391				
572	RENT EXPENSE	875,776	842,400	344,804	700,000	142,400-
578	POSTAGE	8,728	12,699	1,270	2,000	10,699-
580	GENERAL OFFICE	12,111	5,000	11,259	15,500	10,500
592	DIVISION OPERATIONS					
TOTAL	EXPENSES	1,155,854	1,120,403	470,946	912,510	207,893-

GRANTS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
GRANTS														
FTA PROJECT ADMIN	2-1061			FTA	\$392,218	\$23,693	\$47,603	\$161,724	\$159,198	\$0	\$0	\$0	\$0	\$0
				NYS DOT	\$49,027	\$2,962	\$5,950	\$20,216	\$19,900	\$0	\$0	\$0	\$0	\$0
				NFTA	\$49,027	\$2,962	\$5,950	\$20,216	\$19,900	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$490,273	\$29,616	\$59,504	\$202,155	\$198,998	\$0	\$0	\$0	\$0	\$0

FTA	\$392,218	\$23,693	\$47,603	\$161,724	\$159,198	\$0	\$0	\$0	\$0	\$0	\$0
NYS DOT	\$49,027	\$2,962	\$5,950	\$20,216	\$19,900	\$0	\$0	\$0	\$0	\$0	\$0
NFTA	\$49,027	\$2,962	\$5,950	\$20,216	\$19,900	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$490,273	\$29,616	\$59,504	\$202,155	\$198,998	\$0	\$0	\$0	\$0	\$0	\$0

MANAGEMENT INFORMATION SYSTEMS

PROJECT TITLE	PROJECT NUMBER	PRTY CL	JUST. CL	FUND SOURCE	TOTAL PROJECT BUDGET	PROJECT LIFE ACTUAL THROUGH 3/31/11	ACTUAL FROM 4/1/11 THROUGH 7/18/11	TOTAL FORECASTED SPENDING 7/19/11 - 3/31/12	FISCAL YEAR 2012/2013	FISCAL YEAR 2013/2014	FISCAL YEAR 2014/2015	FISCAL YEAR 2015/2016	FISCAL YEAR 2016/2017	OUT YEARS
MIS														
MS OFFICE 2007 MIGRATIONS	--	2	NR	NFTA	\$60,000	\$0	\$0	\$20,000	\$40,000	\$0	\$0	\$0	\$0	\$0
DESKTOP VIRTUALIZATION	--	3	NI	NFTA	\$75,000	\$0	\$0	\$20,000	\$50,000	\$5,000	\$0	\$0	\$0	\$0
ZEN SERVER & STORAGE REPLACE.	--	4	NR	NFTA	\$30,000	\$0	\$0	\$10,000	\$20,000	\$0	\$0	\$0	\$0	\$0
OCC COMPUTER ROOM REDESIGN	--	5	NR	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
NETWORK UPGRADE	2-1017	3	NR	NFTA	\$149,466	\$93,618	\$848	\$0	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0
				88C	\$53,137	\$52,660	\$477	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$202,603	\$146,278	\$1,325	\$0	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$0
BUSINESS CONTINUITY	--	7	NR	NFTA	\$90,000	\$0	\$0	\$0	\$30,000	\$0	\$30,000	\$0	\$30,000	\$0
NETWORK MANAGEMENT SOFTWARE	2-1033	8	NR	NFTA	\$48,308	\$8,308	\$0	\$0	\$10,000	\$10,000	\$0	\$10,000	\$10,000	\$0
				88C	\$4,673	\$4,673	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
				TOTAL	\$52,981	\$12,981	\$0	\$0	\$10,000	\$10,000	\$0	\$10,000	\$10,000	\$0
LAWSON ENVIRONMENT UPGRADE	--	1	NR	NFTA	\$35,000	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
ELLIPS CONTINUOUS IMP. PROGRAM	--	4	NR	NFTA	\$135,000	\$0	\$0	\$8,000	\$9,000	\$13,000	\$35,000	\$35,000	\$35,000	\$0
TIME CAPTURE & MANAGEMENT	--		NI	NFTA	\$413,000	\$0	\$0	\$0	\$413,000	\$0	\$0	\$0	\$0	\$0
NETWORK CAMPUS SWITCH REPLACE	--		NI	NFTA	\$50,000	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0

NFTA	\$1,135,774	\$101,926	\$848	\$93,000	\$687,000	\$38,000	\$75,000	\$55,000	\$85,000	\$0
88C	\$57,810	\$57,333	\$477	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,193,584	\$159,259	\$1,325	\$93,000	\$687,000	\$38,000	\$75,000	\$55,000	\$85,000	\$0