



# COUNTY OF ERIE

CHRIS COLLINS  
COUNTY EXECUTIVE

FM

December 30, 2010

The Honorable  
Erie County Legislature  
92 Franklin Street  
Buffalo, NY 14202

Dear Honorable Members:

Attached is the November Budget Monitoring Report (BMR) for the period ending November 30, 2010 and the 2010 year-end projection. The BMR is designed to give management a measurement tool to determine if actual revenue and expenditures are in line with estimated budgeted amounts for the period. The report indicates a net positive variance for the period ending November 30, 2010 of \$21,341,847, and the year-end projection is a \$13,502,845 surplus.

In addition, attached are the summary pages for the following months with the indicated 2010 month end positive variances: August \$10,591,728; September \$12,091,087 and October \$10,659,680.

The BMR also helps identify key financial issues facing the County having both a positive or negative impact. The Division of Budget and Management utilizes that information to take appropriate action that will mitigate identified problems and assure proper management and control of the budget.

As detailed below, October sales tax received in December continued the positive trend of the last two months. The October revenue brought year-to-date sales tax to an increase of 1.46% from year-to-date 2009 actual and in-line with the 2010 budget. August revenue was down 9.77%; September revenue was up 7.69% and October revenue was up 7.07%.

The first eleven month results include the receipt of the reimbursement under the Federal Medical Assistance Payments (FMAP) of \$41,806,044, higher than the amount estimated in the budget. We have also been informed by the New York State Department of Health (NYSDOH) in letters dated July 28, 2010 and August 19, 2010 that starting with the September 1, 2010 payment cycle the County's Medicaid payment will be \$3,252,087. In addition, on November 1, 2010 the NYSDOH sent out the 2009-10 Medicaid local share cap reconciliation. The result is a refund of \$11,299,825. All of this will result in FMAP revenue projecting at \$44.8 million in 2010 compared to a budget of \$33.1 million.

1D-4

The New York State Department of Health ("DOH") has made a \$31,583,967 Disproportionate Share ("DSH") payment related to the Erie County Medical Center Corporation ("ECMCC") on October 20, 2010. That payment brings the total County share of IGT/DSH/UPL payments to ECMCC to approximately \$23.8 million. A total of \$16.1 million in ECMCC payments was included in the 2010 budget. The agreement between the County and ECMCC sets a cap of \$16.2 million on payments to ECMCC for such items. The difference of \$5.7 million will be offset against the credit established in the agreement for just such events; the other \$0.1 million will be adjusted at year-end.

### SUMMARY OF KEY ITEMS

#### 1. Sales Tax Revenue

After the December 2010 cash receipt the positive trend in monthly sales tax revenue continued. This is the largest single revenue in the County's budget. Unfortunately the County does not receive final sales tax receipts until two months after the end of the current fiscal year. This account is projected to end the year with a positive \$4,250,000.

#### 2. Personnel Related Expense

Total personnel related expense shows a negative County share variance of \$2.1 million for the period. Every job opening is being examined and justifications for filling the job must be presented. Priority is given to filling health and safety related positions. These accounts are estimated to end the year over budget by approximately \$4,173,010 gross.

#### 3. Social Services & Intergovernmental Transfers (IGT expense)

Caseloads for the first nine months are within budgeted estimates except for Medicaid and Food Stamps which are increasing at an accelerated rate. Medicaid County share is capped at 3% and the Food Stamp program is a 0% County share cost except the administration of the program which is 50% County share. Social Services is estimated to end the year at budget absent any dramatic changes in case loads.

### EFFORTS TO MITIGATE FINANCIAL CONCERNS

Management initiatives are continuing to review operations and lower expense. These efforts include the implementation of six-sigma and efficiency grant proposals funded by the Erie County Fiscal Stability Authority. Attached is a summary chart which shows the six sigma projects with an estimate of savings to be generated in 2010.

### SUMMARY

As detailed above, the County is facing a number of significant negative impacts this year. The positive variance indicated in the current BMR indicates that to date the 2010 budget is manageable and balanced. The concerns identified above will be closely monitored and are being addressed during the course of the year.

The 2010 year-end projection is positive. However, the 2010 budget is heavily dependent upon sales tax and as stated above final 2010 sales tax will not be recorded until February, 2011. The surplus projected can quickly change depending on sales tax. All items that management can control are being managed.

This will be the last BMR released for 2010. Final 2010 financial results will be released next year after the year-end process is completed by the Departments.

We are happy to answer any questions on the attached BMR and appear at the Finance and Management Committee to discuss this data in greater detail.

Sincerely,



Gregory G. Gach  
Director of Budget and Management

Attachment

- c. County Executive Chris Collins
- Elected Officials and Department Heads
- Erie County Fiscal Stability Authority

**2010 November Budget Monitoring Report  
with Year-End Projections**

Account	Annual Budget	Period Budget January- November	Actuals January- November	Period Available Budget	% of Period Budget Consumed	Year End 2010 Projections	Projected Year End Variance Save/(Cost)	Projected % of Annual Budget Consumed
<b>Revenue</b>								
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	(210,242,141)	0	100.00%
** Property Tax Related	(8,740,985)	(7,775,186)	(8,188,615)	413,429	105.32%	(8,990,843)	249,858	102.86%
** Sales Tax	(375,495,578)	(345,528,398)	(348,733,671)	3,205,273	100.93%	(379,745,578)	4,250,000	101.13%
** Sales Tax to Local Govt.	(259,842,561)	(241,377,989)	(241,377,990)	0	100.00%	(259,842,561)	0	100.00%
** Other Sources	(46,042,724)	(40,633,453)	(44,207,496)	3,574,043	108.80%	(53,858,829)	7,816,105	116.98%
** Fees, Fines or Charges	(32,594,984)	(31,078,530)	(31,155,459)	76,930	100.25%	(31,901,410)	(693,574)	97.87%
** Appropriated Fund Balance	(12,226,170)	0	0	0	-	(12,226,170)	0	100.00%
*** Local Source Revenue	(945,185,143)	(876,635,697)	(883,905,373)	7,269,676	100.83%	(956,807,532)	11,622,389	101.23%
*** Federal Revenue	(197,386,344)	(174,042,180)	(178,218,521)	4,176,341	102.40%	(194,714,982)	(2,671,362)	98.65%
*** State Revenue	(187,749,835)	(166,064,058)	(162,274,084)	(3,789,974)	97.72%	(181,897,346)	(5,852,489)	96.88%
*** Interfund Revenue	(275,000)	(70,000)	0	(70,000)	0.00%	(275,000)	0	100.00%
**** County Revenue	(1,330,596,322)	(1,216,811,935)	(1,224,397,979)	7,586,044	100.62%	(1,333,694,860)	3,098,538	100.23%
<b>Expens</b>								
** Salaries	185,803,095	169,860,026	160,003,738	9,856,289	94.20%	176,728,578	9,074,517	95.12%
** Non-Salaries	16,690,319	15,238,937	21,676,514	(6,437,577)	142.24%	23,828,524	(7,138,205)	142.77%
** Countywide Adjustments	(4,966,187)	(5,558,872)	0	(5,558,872)	0.00%	1,143,135	(6,109,322)	-23.02%
*** Personnel Related Expense	197,527,227	179,540,091	181,680,251	(2,140,160)	101.19%	201,700,237	(4,173,010)	102.11%
*** Fringe Benefits	119,300,902	104,931,115	98,947,575	5,983,541	94.30%	111,702,995	7,597,907	93.63%
** Supplies and Repairs	9,714,617	7,628,649	7,241,617	387,032	94.93%	9,468,683	245,934	97.47%
** Other	32,643,244	21,948,605	20,492,620	1,455,985	93.37%	31,904,131	739,113	97.74%
** Contractual	417,432,802	374,299,300	373,256,542	1,042,759	99.72%	413,748,305	3,684,497	99.12%
** Equipment	1,694,185	1,315,725	1,194,393	121,331	90.78%	1,637,431	56,754	96.65%
** Allocations	41,971,923	37,072,353	36,993,679	78,673	99.79%	44,840,769	(2,868,846)	106.84%
** Program Specific	464,925,855	422,927,945	416,101,303	6,826,642	98.39%	459,803,897	5,121,958	98.90%
** Debt Services	56,795,709	52,881,087	52,881,086	1	100.00%	56,795,709	0	100.00%
*** All Other Operating Expense	1,025,178,335	918,073,663	908,161,241	9,912,422	98.92%	1,018,198,925	6,979,410	99.32%
**** County Expense	1,342,006,464	1,202,544,870	1,188,789,067	13,755,803	98.86%	1,331,602,157	10,404,307	99.22%
						0	0	
**** Net	11,410,142	(14,267,065)	(35,608,912)	21,341,847		(2,092,703)	13,502,845	

The following chart presents beginning 2010 and projected year end fund balance in fund 110.

2010 Projections Impact on Fund Balance	Beginning Balance 2010	Projected Adjustments	Committed to 2011 Budget	Projected Year End 2010	Total Revenue	Total Expense	Net
Designated/Reserved Fund Balance	27,793,663	(11,250,000)		16,543,663	(1,333,694,860)	1,331,602,157	(2,092,703)
Unreserv/Undesign Fund Balance	74,044,894	13,502,845	(16,721,902)	70,825,837			11,410,142
Total	101,838,557	2,252,845	(16,721,902)	87,369,500			13,502,845

**2010 November Budget Monitoring Report  
Summary by Account Type**

Account	Annual Budget	Period Budget January- November	Actuals January- November	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed
<b>Revenue</b>							
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	0	100.00%	0	100.00%
** Property Tax Related	(8,740,985)	(7,775,186)	(8,188,615)	413,429	105.32%	(552,370)	93.68%
** Sales Tax	(375,495,578)	(345,528,398)	(348,733,671)	3,205,273	100.93%	(26,761,907)	92.87%
** Sales Tax to Local Govt.	(259,842,561)	(241,377,989)	(241,377,990)	0	100.00%	(18,464,571)	92.89%
** Other Sources	(46,042,724)	(40,633,453)	(44,207,496)	3,574,043	108.80%	(1,835,228)	96.01%
** Fees, Fines or Charges	(32,594,984)	(31,078,530)	(31,155,459)	76,930	100.25%	(1,439,525)	95.58%
** Appropriated Fund Balance	(12,226,170)	0	0	0	-	(12,226,170)	0.00%
*** Local Source Revenue	(945,185,143)	(876,635,697)	(883,905,373)	7,269,676	100.83%	(61,279,770)	93.52%
*** Federal Revenue	(197,386,344)	(174,042,180)	(178,218,521)	4,176,341	102.40%	(19,167,823)	90.29%
*** State Revenue	(187,749,835)	(166,064,058)	(162,274,084)	(3,789,974)	97.72%	(25,475,751)	86.43%
*** Interfund Revenue	(275,000)	(70,000)	0	(70,000)	0.00%	(275,000)	0.00%
**** County Revenue	(1,330,596,322)	(1,216,811,935)	(1,224,397,979)	7,586,044	100.62%	(106,198,343)	92.02%
<b>Expens</b>							
** Salaries	185,803,095	169,860,026	160,003,738	9,856,289	94.20%	25,799,357	86.11%
** Non-Salaries	16,690,319	15,238,937	21,676,514	(6,437,577)	142.24%	(4,986,195)	129.87%
** Countywide Adjustments	(4,966,187)	(5,558,872)	0	(5,558,872)	0.00%	(4,966,187)	0.00%
*** Personnel Related Expense	197,527,227	179,540,091	181,680,251	(2,140,160)	101.19%	15,846,976	91.98%
*** Fringe Benefits	119,300,902	104,931,115	98,947,575	5,983,541	94.30%	20,353,327	82.94%
** Supplies and Repairs	9,714,617	7,628,649	7,241,617	387,032	94.93%	2,472,999	74.54%
** Other	32,643,244	21,948,605	20,492,620	1,455,985	93.37%	12,150,625	62.78%
** Contractual	417,432,802	374,299,300	373,256,542	1,042,759	99.72%	44,176,260	89.42%
** Equipment	1,694,185	1,315,725	1,194,393	121,331	90.78%	499,791	70.50%
** Allocations	41,971,923	37,072,353	36,993,679	78,673	99.79%	4,978,244	88.14%
** Program Specific	464,925,855	422,927,945	416,101,303	6,826,642	98.39%	48,824,552	89.50%
** Debt Services	56,795,709	52,881,087	52,881,086	1	100.00%	3,914,623	93.11%
*** All Other Operating Expense	1,025,178,335	918,073,663	908,161,241	9,912,422	98.92%	117,017,094	88.59%
**** County Expense	1,342,006,464	1,202,544,870	1,188,789,067	13,755,803	98.86%	153,217,397	88.58%
***** Net	11,410,142	(14,267,065)	(35,608,912)	21,341,847		47,019,054	

**Note on the BMR:**

The positive variance indicated should not be interpreted as an estimate of year end surplus. The positive variance is an indication that actuals are staying within budget. The BMR helps the Budget Office identify, understand and resolve financial issues that may emerge during the year. Year end projections are indicated on the preceding page.

**2010 November Budget Monitoring Report  
Detail by Account**

Account	Annual Budget	Period Budget January- November	Actuals January- November	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
<b>Revenue</b>								
400000 Real Property Taxes	(210,242,141)	(210,242,141)	(210,242,141)	-	100.00%	0	100.00%	
** Property Tax	(210,242,141)	(210,242,141)	(210,242,141)	-	100.00%	0	100.00%	
400010 Exemption Removal	(558,114)	(558,114)	(661,332)	103,218	118.49%	103,218	118.49%	
400030 Gn/Sale-Tax Acq Prop	(20,000)	(18,333)	-	(18,333)	0.00%	(20,000)	0.00%	
400040 Other Pay/Lieu-Tax	(4,924,946)	(4,924,946)	(5,219,625)	294,679	105.98%	294,679	105.98%	
400050 Int&Pen on R P Taxes	(16,814,247)	(2,270,793)	(2,270,793)	0	100.00%	(14,543,454)	13.51%	
400060 Omitted Taxes	(3,000)	(3,000)	(53,645)	50,645	1788.15%	50,645	1788.15%	
466060 Prop Tax Rev Adjust	13,579,322	-	16,779	(16,779)	-	13,562,543	0.12%	
** Property Tax Related	(8,740,985)	(7,775,186)	(8,188,615)	413,429	105.32%	(552,370)	93.68%	
402000 Sales Tax EC Purp	(141,802,959)	(130,486,090)	(131,726,719)	1,240,629	100.95%	(10,076,240)	92.89%	<u>Sales Tax</u>
402100 1% Sales Tax-EC Purp	(134,508,244)	(123,773,543)	(124,348,132)	574,589	100.46%	(10,160,112)	92.45%	County Share of Sales Tax is 1.3% greater than budgeted for the period by \$3,205,273. The Div.
402120 .25% Sales Tax	(33,061,765)	(30,423,203)	(30,886,273)	463,070	101.52%	(2,175,492)	93.42%	of Budget will continue to closely monitor sales
402130 .5% Sales Tax	(66,122,610)	(60,845,562)	(61,772,547)	926,985	101.52%	(4,350,063)	93.42%	tax to ascertain the overall impact on the 2010
** Sales Tax	(375,495,578)	(345,528,398)	(348,733,671)	3,205,273	100.93%	(26,761,907)	92.87%	budget.
402140 Sales Tax to Loc Gov	(259,842,561)	(241,377,989)	(241,377,990)	0	100.00%	(18,464,571)	92.89%	
** Sales Tax to Local Govt.	(259,842,561)	(241,377,989)	(241,377,990)	0	100.00%	(18,464,571)	92.89%	
402300 Hotel Occupancy Tax	(7,752,000)	(5,204,800)	(5,208,372)	3,572	100.07%	(2,543,628)	67.19%	
402500 Off Track Par-Mu Tax	(605,448)	(599,552)	(702,002)	102,450	117.09%	96,554	115.95%	
402510 Video Lottery Aid	(354,562)	(354,562)	(371,005)	16,443	104.64%	16,443	104.64%	
415010 Post Mortem Tax	(42,650)	(39,096)	(32,706)	(6,390)	83.65%	(9,945)	76.68%	
415100 Real Estate Tran Tax	(200,000)	(183,333)	(157,392)	(25,941)	85.85%	(42,608)	78.70%	
415160 Mortgage Tax	(450,000)	(412,500)	(401,983)	(10,517)	97.45%	(48,017)	89.33%	
415360 Legal Settlements	-	-	(35,208)	35,208	-	35,208	-	
415500 Prisoner Transport	(15,000)	(13,750)	(15,863)	2,113	115.37%	863	105.75%	
415620 Commissary Reimb	(147,628)	(135,326)	(135,326)	0	100.00%	(12,302)	91.67%	
415660 DDOP - Probation	(12,900)	(11,825)	(11,825)	-	100.00%	(1,075)	91.67%	
416520 Medical Records	-	-	(13)	13	-	13	-	
416540 Insurance	-	-	51	(51)	-	(51)	-	
416550 Early Intrv Priv Ins	(545,977)	(525,479)	(388,643)	(136,836)	73.96%	(157,334)	71.18%	
416570 Po Expo Rabies Reimb	(89,918)	(82,425)	(82,425)	0	100.00%	(7,493)	91.67%	
416920 Medico-Early Interve	(5,659,199)	(5,147,599)	(5,011,093)	(136,506)	97.35%	(648,106)	88.55%	
417500 Repay Em Ast/Adults	(12,741)	(11,679)	(21,737)	10,057	186.11%	8,996	170.60%	
417510 Repay Medical Asst	(6,748,905)	(6,186,496)	(6,179,750)	(6,746)	99.89%	(569,155)	91.57%	
417520 Repay-Family Assist	(974,895)	(935,654)	(1,016,528)	80,874	108.64%	41,633	104.27%	
417530 Repay-CWS FosterCare	(895,667)	(821,028)	(988,471)	167,443	120.39%	92,804	110.36%	
417550 Repay-SafetyNetAsst	(6,335,429)	(5,807,477)	(5,166,655)	(640,821)	88.97%	(1,168,774)	81.55%	
417560 Repay-Serv For Recip	(130,136)	(119,291)	(175,560)	56,269	147.17%	45,424	134.91%	
417570 Fdstamp Fraud Incent	-	-	(37,217)	37,217	-	37,217	-	
417580 Repayments-Hand.Ch.	(77,139)	(70,711)	(126,804)	56,093	179.33%	49,665	164.38%	
418000 Recover-Med Asst	-	-	(1,441,211)	1,441,211	-	1,441,211	-	
418010 Recover-Fam Assist	-	-	(250)	250	-	250	-	
418020 Recovr-SafetyNetAsst	-	-	(342,195)	342,195	-	342,195	-	
418030 IV D Admin Repaymnts	(5,567,932)	(5,103,938)	(3,427,016)	(1,676,921)	67.14%	(2,140,916)	61.55%	

**2010 November Budget Monitoring Report  
Detail by Account**

Account	Annual Budget	Period Budget January- November	Actuals January- November	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
418070 Dental Program	-	-	0	(0)	-	(0)	-	
418110 Com Coll Respreads	(4,246,018)	(4,246,018)	(4,246,018)	(0)	100.00%	(0)	100.00%	
418120 City Of Buffalo	-	-	(45,000)	45,000	-	45,000	-	
418410 OCSE Medical Payments	(1,166,158)	(1,068,978)	(1,170,667)	101,689	109.51%	4,509	100.39%	
418430 Donated Funds	(865,246)	(803,142)	(793,142)	(10,000)	98.75%	(72,104)	81.67%	
420020 ECC Cap Cons-Otr Gvt	(95,000)	(95,000)	(95,000)	-	100.00%	-	100.00%	
420180 Sale-Supp, Oth Govt	-	-	-	-	-	-	-	
420499 OthLocal Source Rev	(95,000)	(90,417)	(54,335)	(36,082)	60.09%	(40,665)	57.19%	
420500 Rent-RI Prop-Concess	(33,515)	(30,722)	(30,566)	(156)	99.49%	(2,949)	91.20%	
420550 Rent - 663 Kensington	(8,808)	(8,074)	(8,074)	-	100.00%	(734)	91.67%	
421550 Forft Crime Proceed	(327,575)	(325,729)	(425,537)	99,808	130.64%	97,962	129.91%	
422000 Copies	(14,700)	(13,475)	(11,588)	(1,887)	86.00%	(3,112)	78.83%	
422040 Gas Well Drill Rents	(80,000)	(73,333)	(47,208)	(26,125)	64.37%	(32,792)	59.01%	
422050 E-Payable Rebates	-	-	(55,809)	55,809	-	55,809	-	
423000 Refunds P/Y Expenses	(1,000)	(917)	(2,676,900)	2,675,984	292024.42%	2,675,900	267690.02%	
445000 Recovery Int - Sid	(514,040)	(471,203)	(527,299)	56,096	111.90%	13,259	102.58%	
445030 Int & Earn - Gen Inv	(644,000)	(632,333)	(860,361)	228,027	136.06%	216,361	133.80%	
445040 Int & Earn-3Rd Party	(85,000)	(77,917)	(103,817)	25,901	133.24%	18,817	122.14%	
466000 Misc Receipts	(66,500)	(60,958)	(90,143)	29,185	147.88%	23,643	135.55%	
466020 Minor Sale - Other	(21,500)	(19,708)	(53,314)	33,606	270.52%	31,814	247.97%	
466070 Refunds P/Y Expenses	-	-	(248,274)	248,274	-	248,274	-	
466120 Other Misc DISS Rev	-	-	(4,578)	4,578	-	4,578	-	
466130 Oth Unclass Rev	(17,960)	(15,394)	(48,015)	32,621	311.90%	30,055	267.35%	
466150 Chlamydia Study Forms	(7,000)	(6,417)	(7,418)	1,001	115.61%	418	105.97%	
466180 Unanticip P/Y Rev	-	-	(297,923)	297,923	-	297,923	-	
466260 Intercept-LocalShare	(147,518)	(135,225)	(33,245)	(101,980)	24.58%	(114,273)	22.54%	
466270 Local Sourc - ECC	(16,510)	(15,134)	-	(15,134)	0.00%	(16,510)	0.00%	
466280 Local Srce - ECMCC	(413,150)	(319,138)	(302,032)	(17,105)	94.64%	(111,118)	73.10%	
466290 Local Srce - Erie Ho	(406,000)	(205,500)	(55,986)	(149,514)	27.24%	(350,014)	13.79%	
466310 Prem On Obl. - RAN	-	-	(45,900)	45,900	-	45,900	-	
467000 Misc Depart Income	-	-	(2,308)	2,308	-	2,308	-	
480020 Sale-Excess Material	(150,000)	(150,000)	(279,814)	129,814	186.54%	129,814	186.54%	At the end of the period, or 92% of the year, the County has collected 96.01% of the annual Other Sources revenue budget.
480030 Recycling Revenue	(2,400)	(2,200)	(110,028)	107,828	5001.28%	107,628	4584.51%	
** Other Sources	(46,042,724)	(40,633,453)	(44,207,496)	3,574,043	108.80%	(1,835,228)	96.01%	
402400 E911 Surcharge	-	-	-	-	-	-	-	
406610 HIV Council & Tes	(58,962)	(54,049)	(54,049)	0	100.00%	(4,913)	91.67%	
415000 Medical Exam Fees	(265,950)	(243,788)	(220,553)	(23,235)	90.47%	(45,398)	82.93%	
415050 Treasurer Fees	(50,000)	(45,833)	(49,687)	3,854	108.41%	(313)	99.37%	
415110 Court Fees	(365,000)	(334,583)	(319,750)	(14,833)	95.57%	(45,250)	87.60%	
415120 Small Claims Fees	(2,000)	(1,833)	(740)	(1,093)	40.36%	(1,260)	37.00%	
415130 Auto Fees	(3,300,000)	(3,234,000)	(3,966,865)	732,865	122.66%	666,865	120.21%	
415140 Comm of Educ Fees	(125,000)	(114,583)	(97,248)	(17,335)	84.87%	(27,752)	77.80%	
415150 Recording Fees	(6,140,000)	(5,923,333)	(5,927,585)	4,252	100.07%	(212,415)	96.54%	
415180 Vehicle Use Tax	(5,200,000)	(4,933,667)	(4,735,987)	(197,679)	95.99%	(464,013)	91.08%	

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415190 Enhanced Dr Lic Fee	(350,000)	(338,833)	(326,608)	(12,225)	96.39%	(23,392)	93.32%	
415200 Civil Serv Exam Fees	(50,000)	-	-	-	--	(50,000)	0.00%	
415210 3rd Party Deduct Fee	(21,000)	(19,250)	(12,423)	(6,827)	64.54%	(8,577)	59.16%	
415330 MDT Maint'n Charges	-	-	(18,646)	18,646	--	18,646	--	
415510 Civil Proc Fees-Sher	(975,000)	(893,750)	(787,696)	(106,054)	88.13%	(187,304)	80.79%	
415520 Sheriff Fees	(40,000)	(36,667)	(24,730)	(11,937)	67.44%	(15,270)	61.82%	
415600 Inmate Discip Surch	(3,400)	(3,117)	(5,039)	1,923	161.69%	1,639	148.22%	
415605 Drug Testing Charge	(35,200)	(32,267)	(36,024)	3,758	111.65%	824	102.34%	
415610 Restitution Surcharge	(43,590)	(39,958)	(34,650)	(5,307)	86.72%	(8,940)	79.49%	
415630 Bail Fee-Alt / Incar	(25,000)	(22,917)	(22,917)	-	100.00%	(2,083)	91.67%	
415640 Probation Fees	(545,000)	(499,583)	(417,626)	(81,957)	83.59%	(127,374)	76.63%	
415650 DWI Program	(1,906,610)	(1,511,726)	(1,496,775)	(14,951)	99.01%	(409,835)	78.50%	
415670 Elec Monitoring Ch	(6,805)	(6,238)	(8,561)	2,323	137.24%	1,756	125.80%	
415680 Pmt-Home Care Review	(26,000)	(23,833)	(24,784)	951	103.99%	(1,216)	95.32%	
416010 Pub Water Sup Protec	-	-	-	-	--	-	--	
416020 Comm Sanitat & Food	(1,175,000)	(1,077,083)	(1,032,569)	(44,514)	95.87%	(142,431)	87.88%	
416030 Realty Subdivisions	(20,000)	(18,333)	(7,825)	(10,508)	42.88%	(12,175)	39.13%	
416040 Individ Sewr Sys Opt	(500,000)	(458,333)	(380,719)	(77,614)	83.07%	(119,281)	76.14%	
416070 Private Pay	-	-	-	-	--	-	--	
416090 Pen & Fines-Health	(25,000)	(22,917)	(13,600)	(9,317)	59.35%	(11,400)	54.40%	
416120 Primary Care Services	-	-	0	(0)	--	(0)	--	
416160 TB Outreach	(26,350)	(24,154)	(22,866)	(1,289)	94.67%	(3,484)	86.78%	
416170 Med. Indigent Prog.	(29,824)	(27,339)	(24,318)	(3,020)	88.95%	(5,506)	81.54%	
416180 Podiatry	-	-	(0)	0	--	0	--	
416190 ImmunizationsServices	-	-	(66,910)	66,910	--	66,910	--	
416560 Lab Fees-Other Count	(12,000)	(11,000)	(22,486)	11,486	204.42%	10,486	187.38%	
416580 Training Course Fees	(16,500)	(15,125)	(30,600)	15,475	202.31%	14,100	185.45%	
416610 Pub Health Lab Fees	(370,550)	(339,671)	(191,303)	(148,368)	56.32%	(179,247)	51.63%	
416620 E.I. Svcs-EPST Pr.	(23,200)	(21,267)	(21,266)	(1)	100.00%	(1,934)	91.66%	
418040 Inspec Fee Wght/Meas	(200,000)	(183,333)	(130,120)	(53,213)	70.97%	(69,880)	65.06%	
418050 Item Price Waivr Fee	(225,000)	(206,250)	(210,325)	4,075	101.98%	(14,675)	93.48%	
418400 Subpoena Fees	(41,868)	(38,379)	(21,322)	(17,057)	55.56%	(20,546)	50.93%	
418500 Park & Rec Chgs-Camp	(75,005)	(68,755)	(76,799)	8,045	111.70%	1,794	102.39%	
418510 Park & Rec Chgs-Shel	(310,500)	(310,500)	(312,772)	2,272	100.73%	2,272	100.73%	
418520 Chgs-Park Emp Subsis	(5,154)	(4,725)	(20,336)	15,611	430.43%	15,182	394.56%	
418540 Golf Chg-Greens Fees	(1,200,682)	(1,200,182)	(1,066,862)	(133,320)	88.89%	(133,820)	88.85%	
418550 Sale of Forest Prod.	(35,000)	(35,000)	(7,643)	(27,357)	21.84%	(27,357)	21.84%	
418570 Fees-Buffalo Pools	-	-	-	-	--	-	--	
419000 Library Chgs - Fines	-	-	-	-	--	-	--	
420000 Tx&Assm Svs-Oth Govt	(160,000)	(160,000)	(155,413)	(4,587)	97.13%	(4,587)	97.13%	
420010 Elec Exp Other Govt	(6,623,349)	(6,623,349)	(6,623,349)	(0)	100.00%	(0)	100.00%	
420030 Police Svcs-Oth Gvt	(307,650)	(282,013)	(281,483)	(530)	99.81%	(26,167)	91.49%	
420040 Jail Facil - Otr Gvs	(1,247,054)	(1,242,133)	(1,368,606)	126,474	110.18%	121,552	109.75%	
420060 RemOthGvt Non-SecDet	-	-	(49,472)	49,472	--	49,472	--	

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420190 Gen Svc-Oth Gov	(42,000)	(38,500)	(43,400)	4,900	112.73%	1,400	103.33%	
420270 GIS Srvs Other Gov	(22,585)	(20,703)	(16,926)	(3,777)	81.76%	(5,659)	74.94%	
421000 Pistol Permits	(57,000)	(52,250)	(83,928)	31,678	160.63%	26,928	147.24%	
421500 Fines&Forfeited Bail	(28,046)	(25,709)	(12,655)	(13,054)	49.22%	(15,391)	45.12%	
421510 Fines And Penalties	(10,000)	(9,167)	(11,245)	2,078	122.67%	1,245	112.45%	
466010 NSF Check Fees	(2,650)	(2,429)	(2,867)	437	118.00%	217	108.17%	
466190 Item Pricing Penalty	(250,000)	(229,167)	(241,550)	12,383	105.40%	(8,450)	96.62%	
466340 STOPDWI VIP Prs Fees	(18,500)	(16,958)	(14,980)	(1,978)	88.33%	(3,520)	80.97%	
<b>** Fees, Fines or Charges</b>	<b>(32,594,984)</b>	<b>(31,078,530)</b>	<b>(31,155,459)</b>	<b>76,930</b>	<b>100.25%</b>	<b>(1,439,525)</b>	<b>95.58%</b>	At the end of 92% of the year, the County has collected 95.58% of the annual Fees, Fines, or Charges revenue budget.
402190 Appro. Fund Balance	(12,226,170)	-	-	-	-	(12,226,170)	0.00%	
<b>** Appropriated Fund Balance</b>	<b>(12,226,170)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(12,226,170)</b>	<b>0.00%</b>	
<b>*** Local Source Revenue</b>	<b>(945,185,143)</b>	<b>(876,635,697)</b>	<b>(883,905,373)</b>	<b>7,269,676</b>	<b>100.83%</b>	<b>(61,279,770)</b>	<b>93.52%</b>	
405570 ME 50% Fed Presch	(1,884,814)	(1,727,746)	-	(1,727,746)	0.00%	(1,884,814)	0.00%	
410040 HUD Rev.MH-D14.235	(2,406,542)	(1,790,684)	(1,786,438)	(4,246)	99.76%	(620,104)	74.23%	
410070 FA-IV-B Preventive	(2,015,095)	(1,847,170)	(1,428,756)	(418,414)	77.35%	(586,339)	70.90%	
410080 FA-TANF Admin	1,835,629	2,141,569	1,223,752	917,817	57.14%	611,877	66.67%	
410120 FA100 % Alloc FSET	(879,030)	(439,515)	(552,184)	112,669	126.63%	(326,846)	62.82%	
410150 SSA-SSI Pri Inc Prg	(48,000)	(44,000)	(75,600)	31,600	171.82%	27,600	157.50%	
410180 Fed Aid School Brk	(20,023)	(18,354)	(46,212)	27,858	251.78%	26,189	230.79%	
410200 HUD Rev.MH-D14.238	(1,999,064)	(1,490,900)	(1,483,956)	(6,944)	99.53%	(515,108)	74.23%	
410500 FA- Civil Defence	(260,000)	(210,000)	(61,432)	(148,568)	29.25%	(198,568)	23.63%	
410510 Fed Drug Enforcement	-	-	-	-	-	-	-	
410520 Fr Ci Bflo Pol Dept	(19,230)	(17,628)	-	(17,628)	0.00%	(19,230)	0.00%	
411000 M H Fed Medi Sal Sh	-	-	(110,000)	110,000	-	110,000	-	
411490 Fed Aid - TANF FFFS	(38,088,807)	(34,614,740)	(35,429,058)	814,318	102.35%	(2,659,749)	93.02%	
411500 FA-Medical Asst	1,668,681	1,549,686	2,470,788	(921,102)	159.44%	(802,107)	148.07%	
411510 FA-Intrdep Agr ECDSS	(71,866)	(65,877)	(21,242)	(44,635)	32.24%	(50,624)	29.56%	
411520 FA-Family Assistance	(4,098,599)	(4,072,278)	(3,421,649)	(650,629)	84.02%	(676,950)	83.48%	
411525 FA-ARRA TANF BTSch	-	-	(7,010)	7,010	-	7,010	-	
411540 FA-fr Soc Serv Admin	(35,760,628)	(29,980,576)	(30,668,058)	687,482	102.29%	(5,092,570)	85.76%	
411550 FA-Soc Serv Adm A-87	(665,967)	(510,470)	(520,366)	9,896	101.94%	(145,601)	78.14%	
411570 FA-Fd Stmp Prog Adm	(9,735,359)	(9,774,079)	(10,048,640)	274,561	102.81%	313,281	103.22%	
411580 FA-50% Alloc-Fset	(2,682,319)	(2,682,319)	(2,876,259)	193,940	107.23%	193,940	107.23%	
411590 FA-H E A P	(5,158,912)	(3,729,003)	(1,773,325)	(1,955,678)	47.55%	(3,385,587)	34.37%	
411610 FA-Serv/Recipients	(4,154,965)	(4,154,965)	(5,894,173)	1,739,208	141.86%	1,739,208	141.86%	
411640 Fed Aid - Day Care	(20,673,993)	(20,174,632)	(12,900,703)	(7,273,929)	63.95%	(7,773,290)	62.40%	
411650 FA-TANF F/C FlipFlop	(12,466,143)	(10,164,558)	(10,565,293)	400,735	103.94%	(1,900,850)	84.75%	
411660 FATANF EAF Flip-Flop	(3,325,796)	(3,031,909)	(2,487,497)	(544,412)	82.04%	(838,299)	74.79%	
411670 FA-Refugee&Entrants	(56,000)	(50,528)	(307,346)	256,818	608.27%	251,346	548.83%	
411680 FA-CWS Foster Care	(16,186,888)	(14,436,285)	(12,420,924)	(2,015,361)	86.04%	(3,765,964)	76.73%	
411690 FA-IV-D Incentives	(444,101)	(407,093)	(398,913)	(8,180)	97.99%	(45,188)	89.82%	
411700 FA-TANF Safety Net	(506,850)	(457,316)	(418,352)	(38,964)	91.48%	(88,498)	82.54%	
411780 Fed Aid-Medicaid Adm	(130,393)	(119,527)	(128,982)	9,455	107.91%	(1,411)	98.92%	
412000 FA-School Lunch Prog	(168,904)	(154,829)	(100,967)	(53,862)	65.21%	(67,937)	59.78%	

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412540 Federal Aid FEMA	-	-	(72,293)	72,293	--	72,293	--	
414000 Federal Aid	-	-	(414,734)	414,734	--	414,734	--	
414010 Federal Aid - Other	(1,560)	(1,430)	(32,606)	31,176	2280.15%	31,046	2090.13%	
414020 Misc Federal Aid	(16,300)	(14,942)	(46,382)	31,440	310.42%	30,082	284.55%	
414030 FMAP Revenue	(33,266,247)	(30,502,080)	(41,806,044)	11,303,964	137.06%	8,539,797	125.67%	
414070 FED AID-ARRA IV-E FC	(761,840)	(271,074)	(204,397)	(66,677)	75.40%	(557,443)	26.83%	
414080 FA-ARRA Adopt Subsid	(768,208)	(256,070)	(215,212)	(40,858)	84.04%	(552,996)	28.01%	
414090 FA-ARRA Food St SNAP	(568,211)	(520,860)	(574,109)	53,249	110.22%	5,898	101.04%	
414100 Hlt Ins Part D Sub	(1,600,000)	-	(78,268)	78,268	--	(1,521,732)	4.89%	
414110 Fed Aid ARRA Chld Sp	-	-	(839,895)	839,895	--	839,895	--	
414160 FA-ARRA Ch Care BG	-	-	(1,695,787)	1,695,787	--	1,695,787	--	At the end of 92% of the year, the County has received 90.29% of budgeted Federal revenue.
<b>*** Federal Revenue</b>	<b>(197,386,344)</b>	<b>(174,042,180)</b>	<b>(178,218,521)</b>	<b>4,176,341</b>	<b>102.40%</b>	<b>(19,167,823)</b>	<b>90.29%</b>	
405000 State Aid Fr Da Sal	(45,500)	(41,708)	(39,938)	(1,770)	95.76%	(5,562)	87.78%	
405010 SA-Bd&Cc-PubGoodPool	(100,000)	(80,367)	(91,667)	11,300	114.06%	(8,333)	91.67%	
405150 State Aid - SEMO	-	-	(24,096)	24,096	--	24,096	--	
405160 Marchiselli Aid	-	-	-	-	--	-	--	
405170 SA-Crt Fac Incen Aid	(2,166,000)	(1,985,500)	(1,872,669)	(112,831)	94.32%	(293,331)	86.46%	
405180 SA-Art VI-Med Exam	(703,654)	(645,016)	(580,514)	(64,502)	90.00%	(123,140)	82.50%	
405190 St Aid - Oct Testing	(32,000)	(29,333)	(24,020)	(5,313)	81.89%	(7,980)	75.06%	
405200 St Aid - 55A Reimb	(3,000)	(2,750)	-	(2,750)	0.00%	(3,000)	0.00%	
405210 SA Indigent Defense	(1,950,000)	(1,950,000)	(1,940,171)	(9,829)	99.50%	(9,829)	99.50%	
405220 State Aid - Railroad	-	-	(72,126)	72,126	--	72,126	--	
405500 SA-Spec Need Presch	(30,430,327)	(26,663,527)	(27,528,923)	865,396	103.25%	(2,901,404)	90.47%	
405520 SA-NYS DOH EI Serv	(4,596,509)	(4,038,467)	(2,377,246)	(1,661,221)	58.87%	(2,219,263)	51.72%	
405530 SA-Admin Preschool	(404,475)	(370,769)	(370,769)	0	100.00%	(33,706)	91.67%	
405540 SA-Art VI-P H Work	(1,886,685)	(1,729,461)	(1,557,515)	(171,947)	90.06%	(329,170)	82.55%	
405560 SA-NYS DOH EI Admin	(609,079)	(558,322)	(558,322)	(0)	100.00%	(50,757)	91.67%	
405580 SA-Medicaid EI Trans	-	-	(108,926)	108,926	--	108,926	--	
405590 SA-Medicaid EI Admin	-	-	(140,428)	140,428	--	140,428	--	
406000 SA-Fr Prob Serv	(1,287,700)	(1,180,392)	(1,180,392)	-	100.00%	(107,308)	91.67%	
406010 SA-Fr Nav Law Enforc	(112,000)	(102,667)	40,439	(143,106)	-39.39%	(152,439)	-36.11%	
406020 SA-Snomob Lw Enforc	(12,500)	(11,458)	(12,500)	1,042	109.09%	-	100.00%	
406030 SA-ARRA Rock Drug LR	(108,000)	(99,000)	(80,771)	(18,229)	81.59%	(27,229)	74.79%	
406500 Refugee Hlth Assment	(266,625)	(244,406)	(186,299)	(58,107)	76.23%	(80,326)	69.87%	
406550 Emerg Med Training	(486,985)	(436,403)	(364,672)	(71,731)	83.56%	(122,313)	74.88%	
406560 SA-Art VI-PubHlthLab	(1,492,236)	(1,357,417)	(1,231,094)	(126,323)	90.69%	(261,142)	82.50%	
406810 Foren Mntl Health Sr	(1,374,419)	(1,249,854)	(1,194,156)	(55,698)	95.54%	(180,263)	86.88%	
406830 SA-Mental Health II	(24,417,191)	(18,147,809)	(18,125,504)	(22,305)	99.88%	(6,291,687)	74.23%	
406860 OASAS State Aid	(13,707,518)	(10,187,493)	(10,175,440)	(12,053)	99.88%	(3,532,078)	74.23%	
406880 OMR/DD State Aid	(1,497,211)	(1,118,675)	(1,111,418)	(7,257)	99.35%	(385,793)	74.23%	
406890 Handpd Park Surch	(24,000)	(22,000)	(21,405)	(595)	97.30%	(2,595)	89.19%	
407500 SA-Med Assist	2,104,383	1,699,080	2,365,455	(666,375)	139.22%	(261,072)	112.41%	
407510 SA-Spec Need Adult	(2,310)	(2,118)	(433)	(1,685)	20.45%	(1,877)	18.74%	
407520 SA-Family Assistance	(8,611,000)	(7,700,079)	(8,258,878)	558,799	107.26%	(352,122)	95.91%	

State Aid

Formula driven State Aid which appears under budget, mainly in Health and Human Service Departments, is offset by savings in associated expenditures.

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407525 SA TANF Back to Sch	-	-	(1,751)	1,751	-	1,751	-	
407540 SA- Soc Serv Admin	(27,865,338)	(27,406,560)	(27,701,094)	294,534	101.07%	(164,244)	99.41%	
407570 SA-Sch Fd Prog	(5,500)	(5,042)	-	(5,042)	0.00%	(5,500)	0.00%	
407580 SA-Sch Breakfst Prog	(1,186)	(1,087)	(2,865)	1,778	263.53%	1,679	241.57%	
407590 SA-School Lunch Prog	(868)	(796)	(1,701)	905	213.78%	833	195.97%	
407600 SA-Sec Det Other Co	(1,436,487)	(1,316,780)	(1,282,792)	(33,988)	97.42%	(153,695)	89.30%	
407610 SA-Sec Det Loc Yth	(3,068,266)	(2,812,577)	(2,812,577)	-	100.00%	(255,689)	91.67%	
407615 SA-Non-Sec Loc Yth	(1,249,500)	(1,145,375)	(1,145,375)	-	100.00%	(104,125)	91.67%	
407630 SA-Safety Net Assist	(17,410,168)	(15,418,967)	(15,271,186)	(147,781)	99.04%	(2,138,982)	87.71%	
407640 SA-Emrg Assist/Adult	(783,011)	(717,760)	(526,348)	(191,412)	73.33%	(256,663)	67.22%	
407650 SA-CWS Foster Care	(19,940,169)	(18,926,399)	(18,556,853)	(369,546)	98.05%	(1,383,316)	93.06%	
407670 SAEAF Prev Purch Srv	(2,324,184)	(2,030,165)	(1,982,090)	(48,075)	97.63%	(342,094)	85.28%	
407680 SA-Serv Fr Recipnts	(9,438,887)	(8,802,313)	(7,044,613)	(1,757,700)	80.03%	(2,394,274)	74.63%	
407710 SA-Legal Serv/Disab	-	-	(61,971)	61,971	-	61,971	-	
407720 SAHndcp Ch Local Mnt	(286,388)	(257,750)	(326,599)	68,849	126.71%	40,211	114.04%	
407730 State Aid - Burials	(26,000)	(23,833)	(16,571)	(7,263)	69.53%	(9,429)	63.73%	
407740 SA-Vetrns Serv Agens	(30,000)	(27,500)	-	(27,500)	0.00%	(30,000)	0.00%	
407780 State Aid - Day Care	(7,197,869)	(6,641,035)	(6,406,873)	(234,162)	96.47%	(790,996)	89.01%	
408000 SA-Youth Progs	(50,832)	(45,596)	(46,596)	-	100.00%	(4,236)	91.67%	
408010 Youth-Advance Prog	-	-	(9,570)	9,570	-	9,570	-	
408020 Youth-Reimb Programs	(507,500)	(465,208)	(556,568)	91,359	119.64%	49,068	109.67%	
408030 Yth-Runaway Adv Prog	(57,300)	(52,525)	(57,621)	5,096	109.70%	321	100.56%	
408040 Yth-Runway Reim Prog	(97,900)	(89,742)	(59,472)	(30,269)	66.27%	(38,428)	60.75%	
408050 Yth-Homeles Adv Prog	(13,800)	(12,650)	(12,946)	296	102.34%	(854)	93.81%	
408060 Yth-Homeles Reim Pro	(184,053)	(168,715)	(195,535)	26,820	115.90%	11,482	106.24%	
408110 SA-SDPP Grant Prog	-	-	79,568	(79,568)	-	(79,568)	-	
408530 SA-Crim Justice Prog	(454,276)	(416,420)	(419,131)	2,711	100.65%	(35,145)	92.26%	
409000 State Aid Revenues	(589,904)	(540,745)	(534,291)	(6,454)	98.81%	(55,613)	90.57%	
409010 State Aid - Other	(237,302)	(233,552)	(257,943)	24,391	110.44%	20,641	108.70%	
409020 SA-Misc	-	-	(29,312)	29,312	-	29,312	-	
409030 SA-Main-Lieu of Rent	(270,606)	(248,056)	(209,011)	(39,045)	84.26%	(61,595)	77.24%	
<b>*** State Revenue</b>	<b>(187,749,835)</b>	<b>(166,064,058)</b>	<b>(162,274,084)</b>	<b>(3,789,974)</b>	<b>97.72%</b>	<b>(25,475,751)</b>	<b>86.43%</b>	
450000 Interfnd Rev Non-Sub	(275,000)	(70,000)	-	(70,000)	0.00%	(275,000)	0.00%	
486000 Interfnd Rev Subsidy	-	-	-	-	-	-	-	
<b>*** Interfund Revenue</b>	<b>(275,000)</b>	<b>(70,000)</b>	<b>-</b>	<b>(70,000)</b>	<b>0.00%</b>	<b>(275,000)</b>	<b>0.00%</b>	
<b>**** County Revenue</b>	<b>(1,330,596,322)</b>	<b>(1,216,811,935)</b>	<b>(1,224,397,979)</b>	<b>7,586,044</b>	<b>100.62%</b>	<b>(106,198,343)</b>	<b>92.02%</b>	

At the end of the period, or 92% of the year, the County has received 86.43% of budgeted State revenue.

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Account	Annual Budget	Period Budget January- November	Actuals January- November	Period Available Budget	% of Period Budget Consumed	Annual Available Budget	% of Annual Budget Consumed	Comments/Key Items
<b>Expense</b>								
500000 Full Time - Salaries	171,292,773	156,676,580	147,696,344	8,980,235	94.27%	23,596,429	86.22%	At the end of November, the County has spent 86.11% of budgeted salaries.
500010 Part Time - Wages	3,694,103	3,356,178	2,614,968	741,211	77.92%	1,079,135	70.79%	
500020 Regular PT - Wages	10,302,629	9,361,953	9,283,850	78,104	99.17%	1,018,779	90.11%	
500030 Seasonal - Wages	513,590	465,316	408,576	56,739	87.81%	105,014	79.55%	
** Salaries	185,803,095	169,860,026	160,003,738	9,856,289	94.20%	25,799,357	86.11%	
500300 Shift Differential	1,065,163	965,192	1,007,946	(42,754)	104.43%	57,217	94.63%	Increased overtime mainly in the Sheriff Division, Jail, Health, Buildings and Grounds and Social Service departments contribute to the negative variance in this account.
500320 Uniform Allowance	646,500	646,500	635,188	11,313	98.25%	11,313	98.25%	
500330 Holiday Worked	1,527,050	1,389,616	1,383,766	5,850	99.58%	143,284	90.62%	
500340 Line-up Pay	1,695,193	1,541,242	1,499,671	41,571	97.30%	195,522	88.47%	
500350 Other Employee Pymts	301,086	273,958	514,130	(240,172)	187.67%	(213,044)	170.76%	
501000 Overtime	11,455,327	10,422,429	16,635,813	(6,213,384)	159.62%	(5,180,486)	145.22%	
** Non-Salaries	16,690,319	15,238,937	21,676,514	(6,437,577)	142.24%	(4,986,195)	129.87%	
504990 Reductions Per Srv	(6,109,322)	(5,558,872)	-	(5,558,872)	0.00%	(6,109,322)	0.00%	
504992 Contract Salary Res	1,143,135	-	-	-	--	1,143,135	0.00%	
** Countywide Adjustments	(4,966,187)	(5,558,872)	-	(5,558,872)	0.00%	(4,966,187)	0.00%	
*** Personnel Related Expense	197,527,227	179,540,091	181,680,251	(2,140,160)	101.19%	15,846,976	91.98%	
502000 Fringe Benefits	119,300,902	104,931,115	(11,049)	104,942,165	-0.01%	119,311,951	-0.01%	
502010 Employer FICA	-	-	11,145,640	(11,145,640)	--	(11,145,640)	--	
502020 Empl FICA-Medicare	-	-	2,611,948	(2,611,948)	--	(2,611,948)	--	
502030 Employee Health Ins	-	-	30,718,676	(30,718,676)	--	(30,718,676)	--	
502040 Dental Plan	-	-	1,872,156	(1,872,156)	--	(1,872,156)	--	
502050 Worker's Compensation	12,160,947	11,065,246	18,088,318	(7,023,072)	163.47%	(5,927,371)	148.74%	
502060 Unemployment Ins	-	-	477,282	(477,282)	--	(477,282)	--	
502070 Hosp & Med-Retirees'	-	-	15,499,076	(15,499,076)	--	(15,499,076)	--	
502090 Hlth Ins Waiver	-	-	363,663	(363,663)	--	(363,663)	--	
502100 Retirement	-	-	28,661,491	(28,661,491)	--	(28,661,491)	--	
502130 Wkrs Cmp Otr Fd Reim	(11,060,947)	(10,064,356)	(9,772,509)	(291,846)	97.10%	(1,288,438)	88.35%	
502140 3rd Party Recoveries	(1,100,000)	(1,000,890)	(707,118)	(293,772)	70.65%	(392,882)	64.28%	
*** Fringe Benefits	119,300,902	104,931,115	98,947,575	5,983,541	94.30%	20,353,327	82.94%	
505000 Office Supplies	1,202,346	966,120	822,542	143,579	85.14%	379,804	68.41%	
505200 Clothing Supplies	383,389	325,428	160,902	164,526	49.44%	222,487	41.97%	
505400 Food & Kitchen Supp	2,017,287	1,773,280	1,810,955	(37,675)	102.12%	206,332	89.77%	
505600 Auto Tr & Hvy Eq Sup	2,345,286	1,627,748	1,478,668	149,080	90.84%	866,618	63.05%	
505800 Medical & Hlth Supp	1,775,022	1,416,247	1,533,860	(117,613)	108.30%	241,162	86.41%	
506200 Maintenance & Repair	1,991,288	1,519,826	1,434,691	85,135	94.40%	556,596	72.05%	
** Supplies and Repairs	9,714,617	7,628,649	7,241,617	387,032	94.93%	2,472,999	74.54%	
555000 General Liability	9,421,000	3,964,000	(90,548)	4,054,548	-2.28%	9,511,548	-0.96%	
555010 Settlements/Jdgmnts-Lit	-	-	2,942,951	(2,942,951)	--	(2,942,951)	--	
555020 Travel & Mileage-Lit	-	-	4,628	(4,628)	--	(4,628)	--	
555030 Litig & Rel Disburs.	-	-	691,114	(691,114)	--	(691,114)	--	
555040 Expert/Cons Fees-Lit	-	-	61,718	(61,718)	--	(61,718)	--	
555050 Insurance Premiums	-	-	264,815	(264,815)	--	(264,815)	--	

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* Risk Retention	9,421,000	3,964,000	3,874,678	89,322	97.75%	5,546,322	41.13%	
510000 Local Mileage Reimb	994,679	879,289	846,129	33,160	96.23%	148,550	85.07%	
510100 Out Of Area Travel	212,300	187,254	104,994	82,260	56.07%	107,306	49.46%	
510200 Training And Educat	420,542	397,442	277,381	120,060	69.79%	143,161	65.96%	
511000 Control Board Expense	400,000	366,667	584,730	(218,063)	159.47%	(184,730)	146.18%	
515000 Utility Charges	2,416,615	2,120,582	2,035,766	84,816	96.00%	380,849	84.24%	
516040 DSS Trng & Edu Pro	3,493,177	1,716,001	1,192,030	523,971	69.47%	2,301,147	34.12%	
530010 Chargebacks	1,138,660	1,043,772	1,176,473	(132,701)	112.71%	(37,813)	103.32%	
530030 Pivot Wage Subsidies	3,295,710	1,999,376	1,558,614	440,762	77.96%	1,737,096	47.29%	
545000 Rental Charges	5,180,913	4,656,686	4,424,624	232,062	95.02%	756,289	85.40%	
530000 Other Expenses	5,669,648	4,617,536	4,417,201	200,334	95.66%	1,252,447	77.91%	
** Other	32,643,244	21,948,605	20,492,620	1,455,985	93.37%	12,150,625	62.78%	
* Non Profit Agency Subsidy	11,931,050	10,940,214	10,891,203	49,011	99.55%	1,039,847	91.26%	
* Non Profit Purchase of Servic	76,710,192	65,187,672	64,279,550	908,122	98.61%	12,430,641	83.80%	
516020 Pro Ser Cnt And Fees	12,574,063	8,872,221	9,204,164	(331,944)	103.74%	3,369,899	73.20%	
516021 Bonadio Group	120,000	110,000	109,998	2	100.00%	10,002	91.67%	
516022 Ctr Trans Excellence	925,284	848,177	848,175	2	100.00%	77,109	91.67%	
516030 Maintenance Contracts	3,588,865	3,133,437	2,752,667	380,770	87.85%	836,198	76.70%	
516042 Foreclosure Action	175,000	-	-	-	-	175,000	0.00%	
516080 Life Safety Conract	737,423	396,823	567,389	(170,566)	142.98%	170,034	76.94%	
520020 Co Res Enrl Comm Col	4,952,555	4,952,555	4,952,116	439	99.99%	439	99.99%	
520040 Curr Pymts Mass Tran	3,657,200	3,047,666	2,742,900	304,766	90.00%	914,300	75.00%	
520050 Garbage Disposal	85,000	49,834	20,000	29,834	40.13%	65,000	23.53%	
520070 Buffalo Bills Maint	4,329,553	3,998,219	3,998,219	0	100.00%	331,334	92.35%	
520000 Municipal Assoc Fees	90,000	75,000	3,050	71,950	4.07%	86,950	3.39%	
520010 Tx&Asses-Co Ownd Pr	1,000	917	-	917	0.00%	1,000	0.00%	
* Professional Srvs Contracts a	31,235,942	25,484,848	25,198,678	286,171	98.88%	6,037,265	80.67%	
516050 Dept Payments-ECMCC	7,602,033	5,404,545	5,737,589	(333,045)	106.16%	1,864,444	75.47%	
516051 ECMCC Drug & Alcohol	397,493	397,491	397,490	1	100.00%	3	100.00%	
516052 ECMCC Vocational Reh	400,000	399,997	267,498	132,499	66.88%	132,502	66.87%	
* ECMCC Payments	8,399,526	6,202,033	6,402,577	(200,545)	103.23%	1,996,949	76.23%	
516060 Sales Tax Loc Gov 3%	259,842,561	241,377,989	241,377,990	(0)	100.00%	18,464,571	92.89%	
516070 Flat Dist from 1%	12,500,000	12,500,000	12,500,000	-	100.00%	-	100.00%	
520030 NFTA-Share Sales Tax	16,813,531	12,606,544	12,606,544	0	100.00%	4,206,987	74.98%	
* Sales Tax to Local Government	289,156,092	266,484,534	266,484,534	(0)	100.00%	22,671,558	92.16%	
** Contractual	417,432,802	374,299,300	373,256,542	1,042,759	99.72%	44,176,260	89.42%	
561410 Lab & Tech Eq	931,256	690,162	570,191	119,971	82.62%	361,065	61.23%	
561420 Office Furn & Fixt	260,361	206,037	162,865	43,172	79.05%	97,496	62.55%	
561430 Bldg Grs & Hvy Eq	43,496	26,000	15,799	10,201	60.76%	27,697	36.32%	
561440 Motor Vehicles	459,071	393,526	445,539	(52,013)	113.22%	13,532	97.05%	
** Equipment	1,694,185	1,315,725	1,194,393	121,331	90.78%	499,791	70.50%	
559000 County Share - Grants	4,283,813	2,783,915	2,450,176	333,739	88.01%	1,833,637	57.20%	
570000 InterFund Trans-Subs	750,000	-	-	-	-	750,000	0.00%	
570020 Interfund - Road	10,445,084	9,566,921	9,775,438	(208,517)	102.18%	669,646	93.59%	

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570030 Interfund-ECC	15,629,317	15,420,778	15,629,317	(208,539)	101.35%	-	100.00%	
570050 InterFund Trans-Cap	260,000	-	-	-	-	260,000	0.00%	
575040 I/F Expense-Utility	5,019,300	4,179,640	3,574,053	605,587	85.51%	1,445,247	71.21%	
* Interfund Expense	36,387,514	31,951,254	31,428,983	522,270	98.37%	4,958,531	86.37%	
910600 ID Purchasing Srv	(181,700)	(166,558)	(166,558)	0	100.00%	(15,142)	91.67%	
910700 ID Fleet Services	(959,300)	(879,358)	(564,958)	(314,400)	64.25%	(394,342)	58.89%	
911200 ID Comptroller's Srv	-	-	-	-	-	-	-	
911400 ID District Atty Srv	(119,836)	(107,792)	(83,228)	(24,564)	77.21%	(36,608)	69.45%	
911490 ID DA Grant Srv	40,000	36,667	28,510	8,156	77.76%	11,490	71.28%	
911500 ID Sheriff Div. Svcs	-	0	(6,699)	6,699	-66996400.00%	6,699	-	
911630 ID Correctional Fac	-	-	-	-	-	-	-	
912000 ID DSS Service	-	(0)	-	(0)	0.00%	-	-	
912215 ID DPW Mail Svcs	(22,040)	(20,203)	(20,203)	(0)	100.00%	(1,837)	91.67%	
912220 ID Build&Grounds Srv	-	(0)	-	(0)	0.00%	-	-	
912300 ID Highways Services	91,450	83,829	44,688	39,142	53.31%	46,763	48.87%	
912400 ID Mental Health Srv	-	-	-	-	-	-	-	
912420 ID Forensic MH Srv	-	0	-	0	0.00%	-	-	
912490 ID Mntl Hlth Grant	10,510,778	9,634,880	9,610,499	24,380	99.75%	900,279	91.43%	
912520 ID Youth Deten Svcs	-	(0)	-	(0)	0.00%	-	-	
912530 ID Youth Bureau Svcs	-	-	-	-	-	-	-	
912600 ID Probation Services	(3,035)	(2,782)	-	(2,782)	0.00%	(3,035)	0.00%	
912700 ID Health Services	(108,188)	(99,172)	(139,768)	40,596	140.93%	31,580	129.19%	
912720 ID Health EMS Srv	(6,787)	(6,221)	-	(6,221)	0.00%	(6,787)	0.00%	
912730 ID Health Lab Srv	(17,035)	(15,615)	(5,884)	(9,731)	37.68%	(11,151)	34.54%	
912740 ID Med Ex Services	-	-	-	-	-	-	-	
913000 ID Veterans Services	-	(0)	-	(0)	0.00%	-	-	
914000 ID CW Accts Budget	(37,777)	(34,629)	(7,800)	(26,829)	22.52%	(29,977)	20.65%	
916000 ID County Attny Srv	(71,460)	(65,505)	-	(65,505)	0.00%	(71,460)	0.00%	
916200 ID Env & Plan Srv	(88,992)	(81,576)	(81,575)	(1)	100.00%	(7,417)	91.67%	
916300 ID Senior Services	(340,004)	(311,670)	(215,195)	(96,476)	69.05%	(124,809)	63.29%	
916500 ID CPS Services	(2,070,000)	(1,897,500)	(1,897,500)	-	100.00%	(172,500)	91.67%	
942000 ID Library Services	299,946	274,951	224,960	49,991	81.82%	74,987	75.00%	
980000 ID DISS Services	(1,331,611)	(1,220,643)	(1,154,591)	(66,053)	94.59%	(177,020)	86.71%	
* Interdepartmental Billings	5,584,409	5,121,099	5,564,696	(443,597)	108.66%	19,713	99.65%	
** Allocations	41,971,923	37,072,353	36,993,679	78,673	99.79%	4,978,244	88.14%	
525000 MMIS-Medicaid Loc Sh	200,523,333	185,107,741	185,107,741	-	100.00%	15,415,592	92.31%	
525020 UPL Expense	8,007,970	8,007,970	8,007,970	-	100.00%	-	100.00%	
525030 MA - Gross Loc Pymts	3,706,297	3,357,648	2,539,474	818,173	75.63%	1,166,823	68.52%	
525040 Family Assistance-FA	38,099,500	34,073,558	34,010,554	63,004	99.82%	4,088,946	89.27%	
525045 Back to Sch Benefits	-	-	76,548	(76,548)	-	(76,548)	-	
525050 CWS - Foster Care	61,911,490	55,445,808	52,124,477	3,321,331	94.01%	9,787,013	84.19%	
525060 Safety Net Assist	39,472,078	35,169,980	34,492,540	677,440	98.07%	4,979,538	87.38%	
525070 Emer Assist To Adlts	1,575,862	1,444,540	1,083,478	361,062	75.01%	492,384	68.75%	
525080 Ed Handicapped Child	704,082	633,673	794,039	(160,366)	125.31%	(89,957)	112.78%	

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525090 Child Care - DSS	33,207,910	30,338,913	23,958,900	6,380,013	78.97%	9,249,010	72.15%	
525100 Housekeeping - DSS	36,486	33,446	5,117	28,329	15.30%	31,369	14.02%	
525110 Meals On Wheels WNY	66,650	61,096	66,681	(5,585)	109.14%	(31)	100.05%	
525120 Adult Special Needs	2,310	2,118	433	1,685	20.43%	1,878	18.72%	
525130 State Training Schls	3,538,766	3,253,869	3,847,364	(593,495)	118.24%	(308,598)	108.72%	
525140 HEAP Program Costs	1,000,000	416,667	(1,547,293)	1,963,960	-371.35%	2,547,293	-154.73%	
525150 DSH Expense	8,000,000	8,000,000	15,791,984	(7,791,984)	197.40%	(7,791,984)	197.40%	
528000 Svcs Spec Need Child	65,063,121	57,571,753	55,739,424	1,832,329	96.82%	9,323,697	85.67%	
530020 Independent Living	10,000	9,167	1,873	7,293	20.44%	8,127	18.73%	
<b>** Program Specific</b>	<b>464,925,855</b>	<b>422,927,945</b>	<b>416,101,303</b>	<b>6,826,642</b>	<b>98.39%</b>	<b>48,824,552</b>	<b>89.50%</b>	
551200 Interest - RAN	419,061	419,061	419,061	0	100.00%	0	100.00%	
551600 Interest - BAN	1,175,976	1,175,976	1,175,976	0	100.00%	0	100.00%	
570040 I/F Subsidy Debt Srv	55,200,672	51,286,050	51,286,050	0	100.00%	3,914,622	92.91%	
<b>** Debt Services</b>	<b>56,795,709</b>	<b>52,881,087</b>	<b>52,881,086</b>	<b>1</b>	<b>100.00%</b>	<b>3,914,623</b>	<b>93.11%</b>	
<b>*** All Other Operating Expense</b>	<b>1,025,178,335</b>	<b>918,073,663</b>	<b>908,161,241</b>	<b>9,912,422</b>	<b>98.92%</b>	<b>117,017,094</b>	<b>88.59%</b>	
<b>**** County Expense</b>	<b>1,342,006,464</b>	<b>1,202,544,870</b>	<b>1,188,789,067</b>	<b>13,755,803</b>	<b>98.86%</b>	<b>153,217,397</b>	<b>88.58%</b>	
<b>***** Net</b>	<b>11,410,142</b>	<b>(14,267,065)</b>	<b>(35,608,912)</b>	<b>21,341,847</b>	<b>249.59%</b>	<b>47,019,054</b>	<b>-312.08%</b>	

**Erie County Lean Six Sigma Projects  
Wave 2.0 Green Belt**

Department	Project Name	Description	2009 EC Savings	2010 EC Projected Savings
Dept of Health	Special Needs Early Intervention Program Dept 12750, Line 528000	This program authorizes and pays for services for infants and toddlers (birth-2 years old) with developmental delays. The program authorizes over \$13,000,000 (with a 30% County share) in payments per year and is experiencing a 12% annual growth rate. This project will improve service delivery by implementing a family centered methodology that targets parent involvement which should result in more efficient service delivery, increased quality of services and parent/ caregiver satisfaction with less direct services. Primary metric is average number of services per month per child vs. prior year baseline. 2009 services per month decreased 6% from 2008 baseline. Gross savings is \$778,308 for 2009. EC Share is 30%, Note: 2010 reporting moved to Wave 4.0 Green Belt Special Needs project.	\$233,493	
Real Property Tax	Delinquent Real Property Taxes	Focus to improve collection of delinquent taxes and related charges owed to Erie County. Delinquent dollars approximate \$35,000,000 in total. Target is to maximize dollars collected. Primary metric is delinquent dollars collected as a % of delinquent pool. Baseline is 2008. 2009 total collections is \$5,517,628 higher, and delinquent collections is \$3,981,478 higher than 2008. Delinquent collection rate for 2009 was 44.8% vs. 2008 baseline of 43% - \$615,600 improvement. 1H 2010 delinquent collection rate is 24% vs. 19.5% for 2008 Baseline - represents and improvement of \$1,717,071, however, 3rd quarter 2010 collections rate is trending downward, 2010 projected savings adjusted to \$1,200,000 higher as compared to 2008 baseline.	\$615,600	\$1,200,000
Personnel	Hiring Process	To review, analyze and streamline the hiring process, decreasing the length of time it takes to fill a vacancy in the Department of Social Services. Currently the Department has approximately 134 vacancies with an average fill time of 107 days (based on sample data set from 2008). The goal will be to identify waste in the process and reduce overall cycle time. Getting qualified candidates hired quicker will provide better service to County residents, reduce processing backlogs, and in some instances reduce overtime. Primary metric is average number of days to fill a position from F77 date to PO1 date vs. sampling baseline of 107 days. Sept. 2009 fills averaged 102 days.	0	0
Purchasing	Department Purchase Orders	DPO's are an acceptable purchasing process when used for emergencies and/or one-time purchases under \$1,000. However, DPO purchases bypass approval requirements and controls by the Purchasing, Budget and DISS Departments. Data shows departments are paying more for products, services and shipping that are included in existing bids. In addition, DPO purchases are not currently captured by SAP and cannot be included in total usage figures used by Purchasing that could further leverage power buys for Erie County. The goal will be to reduce DPO usage and lower base prices paid and additional shipping/handling costs. Primary metric is DPO spend vs.2008 baseline. 2009 DPO spend is \$592,800 lower than 2008. 1H 2010 is \$512,261 vs. \$802,900 in 2009. Full year 2010 tracking to \$\$1,036,522 which is 50% (\$1,050,957) lower than 2008 baseline.	\$592,800	\$1,000,000
CPS	911 Public Safety Answering Points	There are 21 Public Safety Answering Points (PSAPs) with a total of 95 Call Taking Positions in Erie County. The hardware currently used in at least 59 of these positions will be obsolete by 2010. The project objective is to reduce the future cost while preserving the safety of the citizens of Erie County. Committees for Police and Fire across Erie County have been formed to determine next steps. RFP for upgraded equipment issued.	\$0	\$0
DISS	High Speed Copier/Printer Optimization	High speed/volume copier/printers are located in the Rath Building on the 15th floor and sub-basement print shop resulting in redundancy of equipment and staffing. DISS needs to reduce turnaround time on orders and encourage reducing production on convenience machines located in offices throughout the county. The project will focus on consolidating high speed/high volume copier/printers in the Rath building and reduce usage of convenience copiers and multi-function devices (MFDs). Primary metric is reduction in number of convenience copier images and shift to print shop images. 1st quarter image transfer to print shop 1,683,169 impressions resulting in a savings of \$26,426. On track to meet \$200,000 2010 target.	\$135,213	\$200,664
County Attorney	Workers Compensation	Workers compensation expense approximates \$10,000,000 annually. Each Department/Division throughout EC employs different management practices in their handling of WC claims. Payouts are significantly trending up each year due to increases in medical costs, statutory increases in weekly indemnity limits, and other factors. The project will focus to re-engineer existing processes, ensure timely filing of all required documentation, and timely resolution of open claims. Project identified several opportunities requiring additional data/analysis to be pursued in subsequent efforts in 2010. Note: reporting is on Wave 4.0 Green Belt section.	\$0	\$0
Environment & Planning	Paper Recycling-Rath Building	The weight of paper sent for recycling at the Rath Building is not maximized. Due to lack of knowledge or awareness, recyclable paper is being placed in the regular trash by employees or maintenance. The project will optimize recycle revenue potential, and increase the amount of paper recycled at the Rath Building through employee education and recycling promotion. Benefits include; increased recycling revenue through increased paper volumes, reduced solid waste disposal, and savings of energy, natural resources, and landfill space. Primary metric is weight of recycled paper and resulting revenues.	\$0	\$13,420
Social Services	Child Protective Services	Child Protective Services; investigates calls received from Albany dealing with abuse and/or neglect, makes a determination with regard to abuse and neglect, arranges for services for families as needed to ensure safety and reduce future risk, and takes families to court if necessary to ensure safety of the children of Erie County. The project will focus on streamlining processing and reduce the amount of overtime. On track to meet \$73,000 2010 target.	\$67,007	\$73,044
Social Services	Length of Stay for Homeless	Social Services is required by Federal and State mandate to place homeless individuals and families while working towards more permanent housing. This program costs approximately \$2,300,000 annually (County share is 44%). Focus will be on re-engineering the process and engagement of the provider community to reduce lengths of stay for emergency shelter placement and accelerate more permanent housing placement. Primary metric is average length of stay in temporary housing 26.9 days per 1Q 2009. 2010 running 3+ days lower length of stay.	\$0	\$102,864
<b>TOTAL</b>			<b>\$1,644,113</b>	<b>\$2,589,992</b>

**Erie County Lean Six Sigma Projects  
Wave 3.0 Green Belt**

<b>Department</b>	<b>Project Name</b>	<b>Description</b>	<b>2009 EC Savings</b>	<b>2010 EC Projected Savings</b>
Dept. of Health	Dental Clinic	The Erie County Dental Clinic provides a range of services that include exams, x-rays, fillings, extractions and cleanings for Erie County residents. The School Dental Program is a separate outreach program that educates 2nd and 4th grade students on the importance of oral health care. The project will look for opportunities to improve the number of children examinations and return visits for services to increase revenues. 2010 Budget called for reduction of clinic operations.	\$0	\$0
Social Services	3209 Waiver - Temporary Assistance Case opening and maintenance	The project will review case processing to reduce; cycle time, error rates, and duplication of work. The current process is redundant, prone to error, involves constant rework, and includes several individuals to process a single transaction. DEO time is being redeployed to other functions. Gross savings are estimated at \$7,333 and \$88,000 for 2009, 2010 respectively. EC Share is 40%.	\$2,933	\$35,200
Central Police Services, Probation, Sheriff	Release Under Supervision*	Identify opportunities to increase the number of referrals (for low risk offenders) from Judges for Release Under Supervision. This will help to reduce jail overcrowding and save the county approximately \$128.28 per day per inmate. 1H 2010 - 251 weekend referrals, 20 daily. Note: suburban RUS referral reporting moved to Black Belt project.	\$45,064	\$140,000
Sheriff	Holding Center - City Court	Identify opportunities to more efficiently process and move people and associated paperwork to and from City Court. 173 OT shifts reduced 5/09-9/09 vs. same period in 2008. Continue with Appearance Ticket issuance and daily releases from City Court.	\$50,000	
Dept. of Information Services	Help Desk	Reduce the cycle time to complete a help desk ticket (from the time the user calls in until the call is resolved to the user's satisfaction). Seek opportunities to eliminate redundant Maintenance and Hardware Costs.	\$0	\$0
Mental Health	Re-entry Initiative*	NYS parolees wait an extended period of time in the Erie County jail to complete the restoration process. This results in the increase of the number of bed days. The current number of bed days per month is 2100. The project will seek to decrease the cycle time for a parolee to be restored back on parole in the community. 1H 2010 update pending.	\$0	\$25,000
Sewer	Complaint Calls Response Efficiency	The project will review the number and types of complaint calls and seek to reduce the number of calls and reduce cycle time to successfully respond to complaints.	\$4,000	\$24,000
Mental Health, Dept. of Health, Social Services	Coordinated Jail Services*	The project will review Re-arrest/Recidivism rates in the Erie County Holding Center (ECHC) and Erie County Correctional Facility (ECCF). Identify opportunities to improve links for seriously mentally ill individuals incarcerated in ECHC/ECCF to community diversion services and Specialty Courts through Erie County Adult Mental Health Services, Forensic Division. This will reduce the length of stay (and related costs) to the County. 1H 2010 update pending.	\$0	\$25,000
Social Services	Day Care	The project will examine opportunities to reduce the number of Over grants (overpayments) to individuals receiving Day Care payments and redistribute dollars to persons in need. As of December 2009, 51 over grant cases identified, redistributing \$97,468 to appropriate recipients. 1Hr 2010 86 over grant cases identified, redistributing \$102,572.	\$97,468	\$102,572
<b>TOTAL</b>			<b>\$199,465</b>	<b>\$351,772</b>

\*Using \$128.28 average - daily cost from "Cost of Operation Jail" January 2009

**Erie County Lean Six Sigma Projects  
Wave 4.0 Green Belt**

<b>Department</b>	<b>Project Name</b>	<b>Description</b>	<b>2010 EC Projected Savings</b>	<b>2011 EC Projected Savings</b>
Probation	Pre-Sentence Investigation Process	Reduce the time to process a Pre-Sentence Investigation (PSI) report between conviction and sentencing. Focus is on delays in the transcription process.	\$24,853	\$115,983
Real Estate & Asset Management	Facilities Optimization	Exterior facilities management is handled by all departments throughout the geographic boundaries of Erie County. The goal is to identify the most efficient assignments for exterior maintenance of county facilities.	\$92,641	\$92,641
Budget	Equipment Purchasing/Sharing	Improve equipment purchasing and sharing by; increasing efficiency, reducing fleet size, improve fleet age and condition, and decrease maintenance/fuel costs.	\$25,000	\$50,000
Environment & Planning	GIS Routing & Scheduling	Increase the efficiency for scheduling and routing of field workers conducting Weights & Measures, and Department of Health Inspections. The project will focus on maximizing the number of site visits through more efficient scheduling/routing, and increasing time spent in the field (out of the office).		\$10,000
Health	Special Needs - Early Intervention Providers/Therapists	Implement an Amendment tracking measurement system to determine if there is variation across providers and therapists in the type and number of services received by program recipients. Recognize providers who engage and leverage family members in the treatment process resulting in successful outcomes and child/parent satisfaction. Savings include carryover from Wave 2.0 Special Needs project.	\$650,000	\$400,000
Social Services	Long-term Care/Nursing Home Process	Streamline and standardize the Long-Term Care application process and provide benefits in a timely manner. The project will focus on reducing cycle times, improving processing capacity, and reducing the use of overtime.	TBD	TBD
Office of the Disabled	Workers Compensation - Back to Work Program	Workers Compensation costs have increased to over \$12,000,000 annually. The project will; standardize policy/procedure and implement a "Return to Work" modified duty program to reduce the time and related costs for employees on extended outages.	\$350,000	\$700,000
County Attorney	Business Certification Process - Minority and Woman Owned Businesses	The cycle time to process Minority Business Enterprise (MBE) and Women Business Enterprise (WBE) applications is too long. The project will focus on streamlining the application and approval process to facilitate more business awarded to MBEs and WBEs.	TBD	TBD
<b>TOTAL</b>			<b>\$1,142,494</b>	<b>\$1,368,624</b>