

MARK C. POLONCARZ

COUNTY EXECUTIVE

December 8, 2017

James Sampson, Chairman Erie County Fiscal Stability Authority 295 Main Street, Room 946 Buffalo, New York 14203

Re: 2018-2021 Revised Erie County Four Year Financial Plan

Dear Chairman Sampson:

Pursuant to Public Authorities Law §3957, I hereby submit to the Erie County Fiscal Stability Authority ("ECFSA") the revised Four Year Financial Plan for Erie County for fiscal years 2018-2021 (the "Plan").

The Plan reflects the amendments made to the 2018 Budget by the Erie County Legislature ("Legislature") on December 7, 2017. In addition, as a result of the amendments and updated information, the Division of Budget and Management have made adjustments to the 2019-2021 years of the Plan. It is important to note that the 2018 Budget remains balanced. The modest net adjustment to spending made by the Legislature totaling \$1.5 million is equivalent to only 0.001% of the \$1.486 billion overall General Fund budget.

On the final page of the Plan matrix, as a result of the adjustments to the 2018 Budget, the projected 2019-2021 gaps in the Plan has increased by \$ 2.6 million. These out-year gaps, however, may be offset by better than expected property tax assessment along with other operational savings before specific gap closers are considered.

Given the County's total budget, these adjustments could reasonably be considered not to be material. However, we are cognizant of these gaps and will take the necessary steps in preparing the 2019 Budget to address any gap that may exist at that point. But, at this time, we do not expect any noteworthy issues to emerge in managing the 2018 Budget as a result of the Legislature's budget amendments.

Potential Gap Closers

There are a number of potential "gap closers" available to the County to close the projected gaps in 2019, 2020 and 2021. These gap closers can be utilized in a variety of ways. They include reductions in spending and fund holdbacks as well as revenue adjustments. They are difficult to quantify in part due to various scenarios in which they could be employed and the timing in which they were employed, as well as the need to seek Legislature approval for some of them. They include:

- Better than expected property tax assessment growth
- Better than expected sales tax revenue in part due to potential changes regarding taxability of certain on-line sales.
- Employee retirements relating to new union contract provisions
- Reduction of discretionary spending
- Additional revenue from expanded foreclosure actions
- More aggressive vacancy control measures
- Reinstatement of Gaming Facilities Aid
- Favorable caseload trends in social services programs
- Greater state reimbursement for indigent defense expenses

If you have any questions regarding the Plan, please do not hesitate to contact Robert W. Keating, Director of Budget and Management.

Sincerely yours

Mark C. Poloncarz, Esq. Erie County Executive

MCP/rk Enclosure

cc: Erie County Legislature

Robert W. Keating, Director of Budget and Management

County of Erie 2018-2021 Four-Year Financial Plan

Local Source Revenue Total		Appropriated Fund Balance	Appropriated Fund Balance County Purposes	Appropriated Fund Balance - Special	Appropriated Fund Balance	Child Company	Other Sources Total	All Other Sources Accounts	Community College Respreads	Hotel Occupancy Tax Revenue	Interest & Earn - Gen Inv	Other Sources	1 con 1 mics of Cital Base 1 com	Face Fines or Charges Total	All Other Fees Fines or Charges	Election Exp Other Govts	Faes Fines or Charges	Sales Tax (Distrib. to Local Gov'ts)		Sales Tax Total	.50% Sales Lax	20 % Sales lax	OF & Calor Tay	19/ Color Tay	Sales Tax Original 3%	Sales Tay	Property Tax Related Total	Dec-Prop Tax Def Rev	Omitted Taxes	Interest & Penalties-Prop Tax	Payments in Lieu Of Taxes	Gain Sale Tax Acquired Prop	Sec 520 Exampt Removal	Property Tax Related		Property Tax Levy	Revenue	rung i iv - general Account Type	
1,082,552,072		0	0				58.230.372	41,251,540	6,390,041	10,523,063	65,728			32,830,195	25,980,755	6,839,440		303,166,853		438,760,810	70,072,120	78 070 000	39 036 060	156.205.367	165,447,263		15,397,879	(3,408,894)	3,588	11,570,981	6,372,894	3,2/0	856,040			234,163,963			2016 Achual
1,104,853,840		6,000,000	6,000,000				44,706,732	27,259,500	6,864,932	10,500,000	82,300			32,538,610	25,892,861	6,645,749		304,777,608		44/,429,625	100,005	79 601 146	39.800.573	159,301,415	168,726,491		16,942,117	(2,669,678)	3,000	13,310,000	5,370,000	3,000	225,785	200		248,058,980			2017 Adopted Budget
1,137,030,190	331 0c3 7c4 1	10,280,000	000,000,0	4,280,000	4.000,000		39,112,584	24,763,096	3,328,238	10,900,000	000 000	101 050		34,035,486	26,289,999	7,745,487		311,204,132	2,60%	408,070,001	450 CZ 251	81.685.488	40,843,244	163,436,934	173,106,685		14,980,999	(2,/5/,421)	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	12,107,000	4,085,000	1 222 220	3 490	240	6.01%	262,963,604			2018 Legislative Adopted Budget
2.17%	1 129 976 761	10,260,000	0,000,000	4,200,000	200 000	10.86%	43,358,500	25,134,542	7,039,208	77,063,500	14 089 500	191 950	-1.56%	33,502,899	26,552,899	6,950,000	1.75%	32,133,207		407,10	487 107 135	83,116,002	41,558,001	166,297,080	176,136,052	%07.0	15,097,820	(2,704,40)	2000 AUTO	12,226,070	4,700,423	307 904 7	3 420	PAD 200	2.75%	270,195,103			2019 Projection
	1 191 244 651	10,200,000	0,000,000	999,003,4	4 280 000	1.40%	43,965,563	25,511,561	7,103,300	7 1229,433	11 220 12	121 250	0.94%	33,818,428	26,818,428	7,000,000	1.50%	000,000	663 503 CCC		474 113 742	84,362,742	42,181,371	168,791,537	178,778,083	ç. 70 %	15,615,683	(2,012,02)	(3 843 84E)	12,000,001	4,751,807	4 721 067	3.400	940 000	2.25%	276,274,493			2020 Projection
	1 192 544 823	4,200,002	4 260 000	1,100,000	4 250 000		44,6	25,894,234	7,243,300	7 045 366	11 307 804	121.250	0.94%	34,136,612	27,086,612	7,050,000	1.50%	4 500/	222 540 480	1 500	481 225 448	85,628,183	42,814,091	171,323,410	181,459,764		028'4CC'C!	(E 224 029	/2 B/0 074)	2,000	12 473 854	4 755 R97	3.400	940,000	1.50%	280,418,610			2021 Projection

County of Erie 2018-2021 Four-Year Financial Plan

Fund 110 - General Account Type 2016 Adopted A	1,561,960,950 1.21%	1,543,338,296 1.72%	1,517,220,736 2.11%	1,485,839,151	1,454,648,305	1,415,369,359	Total Fund 110 Revenue
2017 Legislative 2018 Adopted Account Type 2016 Adopted Account Type 2021 Budget Budget Budget Projection P							
2016 Adopted Adopted	31,019	43,082	50,685	103,439	829,938	1,494,767	Interfund Revenue
2016 Adopted Adopted	210%	2.10%	1.97%	11			
Projection Pro	186,180,082	182,343,543	178,600,534		175,225,360	169,461,555	Federal Aid Total
2016 2017 Legislative 2018 2017 Legislative 2019 2020 2021	73,887,477	73,155,918	72,431,602	71,714,457	70,263,252	69,803,044	All Other Federal Aid Accounts
2016 Adopted Adopted	682,83	663,285	643,758	624,215	668,450	734,700	Federal Aid-Safety Net TANF Cases
2016 Adopted Adopted	18,212,82	17,719,220	17,237,650	16,967,826	18,240,389	17,041,652	Federal Aid-CWS Foster Care
2016 2017 Legislative 2019 2020 2021	20,699,934	20,096,347	19,513,339	18,950,209	17,888,581	18,429,017	Fed Aid Day Care
Account Type 2016 Adopted Adopted Adopted Adopted 2019 2020 2021 Account Type Actual Budget Budget Budget Projection Projection Projection Projection Iton Of Handicapped Children 29,201,219 31,166,239 31,166,239 31,095,804 31,406,580 31,720,628 32,03 It Plantin 29,504,580 35,127,2825 36,875,007 36,000,881 36,720,898 37,455,317 38,227 It Plantin 29,504,580 30,567,113 30,210,379 30,816,614 31,499,174 38,227 Veril Assistance 12,245,387 12,885,978 12,884,423 13,091,882 13,499,174 13,88 Welliare Services 20,016,047 23,683,341 23,880,358 24,269,246 24,883,355 25,52 Yor Recipients 7,787,121 6,982,322 7,287,208 7,125,002,888 25,854,411 28,27 Val Accountis 20,523,525 24,114,685 25,125,798 25,502,888 25,854,411 28,2	27,702,66	26,609,191	25,569,623	24,580,476	24,481,874	21,529,575	Federal Aid-Soc Serv Admin
2018 2018 2018 2019 2020 2021 Account Type Actual Budget Adopted Adopted Projection	44,994,34	44,099,572	43,204,562	42,309,614	43,682,814	41,923,567	Federal Aid-Family Assistance
Account Type 2016 Adopted Adopted Adopted 2017 Legislative 2019 2020 2021 Account Type Actual Budget Budget Projection Projec	1.95	1.94%	1.93%				Federal Ald
2016 2017 Legislative 2019 2020 Projection	183,205,02	179,707,020	176,292,756	172,958,759	173,739,167	161,860,965	State Aid Total
Account Type 2016 Adopted Adopted Adopted 2019 2020 20 Account Type Actual Budget Budget Projection Pro	26,273,69	25,885,411	25,502,888	25,125,978	24,114,665	20,122,205	All Other State Aid Accounts
Account Type 2016 Adopted Adopted Adopted Adopted 2019 2020 202 Account Type Actual Budget Budget Budget Projection Projectio	7,635,16	7,376,019	7,125,706	6,883,928	7,364,502	6,856,601	State Aid Day Care
Account Type 2016 Adopted Adopted Adopted 2019 2020 20 Account Type Actual Budget Budget Projection Pro	7,510,28	7,433,331	7,359,002	7,287,208	6,982,322	7,787,121	State Aid-Serv For Recipients
Account Type 2016 Adopted Adopted Adopted 2019 2020 2019 Account Type Actual Budget Budget Projection P	25,533,06	24,893,355	24,269,246	23,660,358	23,633,341	20,016,047	State Aid-Child Welfare Services
Account Type 2016 Adopted Adopted Adopted Budget Budget Budget Budget Budget Projection Pr	13,886,51	13,489,174	13,091,862	12,694,423	12,935,978	12,245,367	State Aid-Safety Net Assistance
2018 2017 Legislative 2019 2020 20 Account Type Actual Budget Budget Projection Projection Projection Of Handicapped Children 37,127,825 35,875,007 36,000,881 36,720,899 37,455,317	32,124,04	31,453,788	30,816,614	30,210,379	30,667,113	28,504,580	State Aid-Soc Serv Admin
2018 2017 Legislative 2019 2020 20 Account Type Actual Budget Budget Projection Projection Projection Of Handicapped Children 29,201,219 31,166,239 31,085,804 31,406,580 31,720,626	38,204,42	37,455,317	36,720,899	36,000,881	36,875,007	37,127,825	State Aid-Mental Health
2018 2017 Legislative 2016 Adopted Adopted 2019 2020 Account Type Actual Budget Budget Projection Projection	32,037,83	31,720,626	31,406,560	31,095,604	31,166,239	29,201,219	State Aid-Education Of Handicapped Children
2018 2017 Legislative 2016 Adopted Adopted 2019 2020 Account Type Actual Budget Budget Projection Projection							State Aid
2018 2017 Legislative Adopted Adopted 2019 2020	Projection	Projection	Projection	Budget	Budget	Actual	ı
	2021	2020	2019	2018 Legislative Adopted	2017 Adopted	2016	

County of Erie 2018-2021 Four-Year Financial Plan

Ciner Risk Retention		Supplies and Repairs	All Other	Auto Supplies	Supplies & Repairs	Other Departmental Expense	Personal Service Related Expense Total	Countywide Personnel Adjustments	Reductions (Vacancy Savings)	Salary Adjustments	Countwide Personnel Adjustments	Fringe Benefits Total	Fringe Benefits-Retirement	Fringe Benefits-Retiree Med Insur.	Fringe Benefits-Unemployment Insur.	Fringe Benefits-Workers Compensation	Fringe Benefits-Medical Insurance	Fringe Benefits- FICA	Fringe Benefits		Employee Payments non-salary Total	Overtime	Other Employee Pymts	Line-Up	Holiday Worked	Uniform Allowance	Shift Differential	Employee Payments non-salary	Personal Services Total	Seasonal Emp Wages	Regular Part Time Wages	Part-Time Wages	Full-Time Salaries	Personal Services	Personal Service Related Expense	Expense	Fund 110 - General Account Type	
2,980,463		9,058,277	7,800,104	1,258,173			320,885,619	0	0			119,403,382	29,637,658	27,716,916	225,435	4,273,686	42,509,857	15,039,740			22,750,663	15,954,252	1,343,873	1,982,073	1,508,680	887,638	1,076,147		178,731,584	801,914	1,354,921	3,009,614	173,565,115				2016 Actual	
2,000,000		8,491,345	6,748,845	1,744,500			343,767,743	(1,100,000)	(1,100,000)			134,416,089	29,054,090	33,914,973	313,946	5,296,563	49,825,531	16,010,986			21,243,213	14,042,945	1,340,996	2,156,596	1,659,060	930,450	1,113,166		189,208,441	855,834	1,469,739	3,597,074	183,285,794				Adopted Budget	2017
2,500,000		8,722,665	7,195,765	1,526,900			350,930,073	(39,340)	(1,800,000)	1,760,660	61.04%	133,030,941	28,754,741	33,565,465	310,711	5,241,980	49,312,058	15,845,986			24,169,503	16,763,070	1,332,067	2,144,428	1,713,724	939,450	1,276,764		193,768,969	848,552	1,636,429	3,863,735	187,420,253				Adopted Budget	2018
3,000,000	1.50%	8,853,505	7,303,701	1,549,804			360,894,670	(1,100,000)	(1,100,000)	2.47%	4.41% 62.26%	138,902,226	29,464,971	36,561,820	329,191	5,553,754	50,760,284	16,232,206	12.35%	1.50%	24,532,046	17,014,516	1,352,048	2,176,594	1,739,430	953,542	1,295,915	2,11.7	198,560,398	861,280	1,664,975	3,929,691	192,104,452				2019 Projection	
3,000,000	1.50%	8,986,308	7,413,257	1,573,051			370,553,600	(1,100,000)	(1,100,000)		4.54% 64.13%	145,214,769	30,904,214	38,458,581	345,823	5,834,358	53,196,104	16,475,689		1.50%	24,900,026	17,269,734	1,372,329	2,209,243	1,765,521	967,845	1,315,354	9	201,538,805	874,199	1,689,950	3,988,636	194,986,019				2020 Projection	
3,000,000	1.50%	9,1	7,524,458	1,596,646			386,189,852		(1,100,000)	3	66.05%	154,0	32,918,092	41,026,115	368,665	6,219,717	56,555,307	16,969,960		3.00%	25,647,027	17,787,826	1,413,499	2,275,521	1,818,487	996,880	1,354,815	9.66	207,584,869	900,425	1,740,649	4,108,285	200,835,599				2021 Projection	

County of Erie 2018-2021 Four-Year Financial Plan

SECTION SECT	Fund 110 - General Account Type	2016 Actual	2017 Adopted	Legislative Adopted	2019	2020	2021
	rung 110 - General Account Type	Actual	Budget	Budget	Projection	Projection	Projection
Magual Changobackol Training 4,444,77 4,447,78 4,447,698 5,207,777 5,473,293 5,483,200 5,483,200 5,483,200 5,483,200 5,483,200 5,483,200 5,483,200 5,483,200 5,543,207 5,483,200 5,543,207 5,483,200 5,543,207 5,483,200 5,543,207 5,483,200 5,543,207 5,483,200 5,283,200 2,727,202 2,243,20	Control Board	560,808	460,000		480.000	490 000	480 (
pies 2,004,239 2,607,774 6,717,388 2,607,307 6,643,317 5,802,356 5,777 6,843,317 5,802,356 5,777,388 2,843,317 5,802,356 5,777,388 2,777,3	Rental	4,544,473	4,887,508	5,307.773	5.387.390	5 468 200	2 220 X
pies 2,404,9289 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9299 2,404,9399 <td>DSS Pivot Wages/Chargebacks/Training</td> <td>5,025,774</td> <td>5,471,368</td> <td>5.467.307</td> <td>5.549.317</td> <td>5 633 556</td> <td>5 717 (</td>	DSS Pivot Wages/Chargebacks/Training	5,025,774	5,471,368	5.467.307	5.549.317	5 633 556	5 717 (
20,262,942 20,487,775 20,262,942 20,487,775 20,262,943 20,	Utility Charges	2,404,838	2,462,220	2.649.608	2.689.352	2720 602	3777
20,282,942 20,48721 22,026,053 22,814,789 23,104,811 23,3311,204,132 22,814,789 23,104,811 23,3311,204,132 22,814,789 23,104,811 23,3311,204,132 22,755,204 237,596,532 332,5131,100,000 12,500,00	All Other	4,746,385	5,216,175	5,624,365	5.708.730	5.794.361	r, 281
Wild to Local Governments 303,169,853 304,169,853 304,177,778 317,204,122 222,752,204 327,869,522 322,580,000 12,570,000 12,500,000 <td>Other Total</td> <td>20,262,842</td> <td>20,497,271</td> <td>22,029,053</td> <td>22,814,789</td> <td>23,104,811</td> <td>23.399</td>	Other Total	20,262,842	20,497,271	22,029,053	22,814,789	23,104,811	23.399
Signification Collies, Towns & Sch Dist. from 3% 300, 163,6253 309, 177,778 317,204, 132 322,755,204 327,596,532 302, 125,00,000 12,500,000 365,720	Contractual				3.57%	1.27%	1.27%
Signification Citilles, Towne & 6ab Dist. from 3% 303,109,863 300,177,76 317,204,122 322,755,204 327,596,502 332,504,000 12,500,000 21,400,802 21,4 21,4 21,200,802 21,4 21,200,803 385,720 385,720 385,720 385,720 385,720 3,507,200 3	Sales Tax as Aid to Local Governments						
All Distribut Cibles and Towns Ironn 1% 12,500,000 12,500	Sales Tax Distrib.to Cities, Towns & Sch Dist. from 3%	303,168,853	309,177,776	317,204,132	322,755,204	327.596.532	339 510
	Sales lax Flat Distrib.to Cities and Towns from 1%	12,500,000	12,500,000	12,500,000	1250000	19 500 000	12 500
Sib Total - Local Gov, Sales Tax 385,194,525 341,590,454 350,133,749 3	Sales Tax Distributed to NFTA	19,525,672	19,912,678	20.429.617	20.787.135	21 008 042	21 445
Commandation Payments 12,024,312 12,024,919 12,690,6772 12,891,082 13,074,248 13,181,290 13,677,200 3,857,200 2,481,811 2,443,181 2,443,181 2,443,183 1,543,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843,337 1,843	Sub Total - Local Gov. Sales Tax	335,194,525	341,590,454	350,133,749	356,042,340	361, 195, 475	366.425.
Banse - Lagal Ald/Bar Assoc. 12,024,312 12,024,919 12,800,672 12,881,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,281,032 13,074,246 13,222,03 3,687,200 3,687,200 3,687,200 3,687,200 2,684,860 2,685,860 2,244,833 3,485,832 3,441,872 3,485,	Other Agency Contractual or Mandated Payments						000,-100,
CECNICC HealthCare Network 7,277,784 7,286,7200 3,657,200 2,411,811 2,244,185 6,204,833 7,658,600 2,668,6	indigent Delense - Legal Aid/Bar Assoc.	12,024,312	12,324,919	12,690,672	12,881,032	13,074,248	13.270.
	NETA DEC 18 B	3,657,200	3,657,200	3,657,200	3,657,200	3.657.200	3 657
Came Day Expenses 2,124,465.00 2,317,890 6,241,808 6,335,435 6,430,467 6,518,709 Coarry Ourthing Capital Assistance 1,439,222.00 1,483,613 1,553,904 1,500,521 2,248,185 2,248,185 2,248,185 2,248,185 0,258,880 2,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 1,6 2,6 2,6 2,6 3,54,127 1,6 3,54,20 1,6 3,54,20	Contractual-ECMCC Healthcare Network	7,277,764	7,266,483	7,501,694	7,614,219	7.728.433	7.844.3
Game Day Expense 2,215,465.00 2,317,880 2,411,811 2,441,655 2,588,860 2,60 Jording Capital Assistance 1,433,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,103,603 78,203,444 81,00 227,243 81,10 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,594,391 3,541,272 3,541,272 3,594,391 3,541,272 3,594,391 3,541,293 2,244,606 2,223,293 7,245,	Cultural/Community Agencies	5,949,851	6,189,709	6,241,808	6.335.435	6 430 467	מ מנית מ
ConVining Capital Assistance 1,19,202.00 1,483,813 1,533,904 1,600,521 1,646,537 3,647,549 3,541,566 2,243,606 2,234,606 2,234,606 2,234,606 2,234,606 2,234,606 2,234,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,245,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,244,606 2,24	Burialo Bius Game Day Expense	2,215,456.00	2,317,890	2,411,811	2,484,165	2.558.690	2 635.4
CESPY OutfMidential Health Agencies 75,103,603 76,809,121 77,548,442 76,711,689 79,802,344 81,04 a (CVB) Subsidy 1,224,800 3,404,818 3,489,038 3,541,272 3,544,391 3,544,296 2,40,981 44,086 2,40,981 44,086 1,827,386 1,849,28	Statium - Working Capital Assistance	1,419,222.00	1,483,613	1,553,904	1,600,521	1.648.537	1,697
al (VVP) Subsidiy 3,354,500 3,404,818 3,489,938 3,541,272 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 3,594,391 2,44,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 2,244,696 1,244,696 2,244,696 1,244,696 2,244,696 1,244,495 2,128,966 1,244,495 2,128,966 2,128,967 2,128,966 2,128,966 2,128,966 2,128,966 2,128,966 2,128,966 2,128,966 2,128,967 2,128,967	Social Services/Youthwhental Health Agencies	75,103,603	76,609,121	77,548,442	78,711,669	79.892.344	81.090.7
THRIT Comm WNED 182,838 1,251,250 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,369 1,725,328 1,827,439 1,827,433 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	VISA NIAGRA (CVB) Subsidy	3,354,500	3,404,818	3,488,938	3,541,272	3,594,391	3.648.3
Center Subsidy 1,725,388 1,725,389 1,725,389 1,725,389 1,725,389 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 1,849,286 7,390,273 7,5 Sammarks 17,306,709 21,880,179 20,874,405 21,289,021 21,808,366 21,9 all 472,339,687 485,906,739 20,874,405 21,289,021 21,808,366 21,9 all 472,339,687 485,906,739 486,272,517 503,465,188 510,872,305 518,3 all 1,917,367 1,484,200 2,037,094 2,006,985 2,027,024 2,0 a Community College 16,254,317 16,254,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 <td< td=""><td>BIO NIEGERA HIM COMM WNED</td><td>182,938</td><td>185,657</td><td>237,430</td><td>240,991</td><td>244.606</td><td>248</td></td<>	BIO NIEGERA HIM COMM WNED	182,938	185,657	237,430	240,991	244.606	248
Earmarks 6,929,238 6,967,549 7,103,300 7,245,366 7,390,273 7,55 Earmarks 17,306,708 21,890,179 20,974,405 21,289,021 21,608,356 21,900,356 21,	Convention Center Subsidy	1,725,369	1,751,250	1,795,031	1,821,956	1.849.286	1 877 0
Entimaritis 467,897 894,133 0 1,608,356 21,289,021 21,608,356 21,989,021 21,608,356 21,989,021 21,608,356 21,989,021 21,608,356 21,808,356 21,289,021 408,036 21,289,021 408,036 21,289,021 40,278 1,478 1,478 1,478 1,478 1,478 1,478 1,478 2,007,024 2,00 2,	County Hesidents at Other Community Colleges	6,928,238	6,967,549	7,103,300	7,245,366	7.390.273	7.538.0
Infractival Accounts 17,306,709 21,680,179 20,974,405 21,289,021 21,608,356 21,9al 21,308,050 21,308,051 21,289,021 21,608,356 21,9al 21,308,358 21,9al 21,308,358 21,9al 21,308,358 21,308	Legislative Earmarks		467,897	834,133	0	0	
### ### ### ### ### ### ### ### ### ##	All Umer Contractual Accounts	17,306,709	21,680,179	20,974,405	21,289,021	21,608,356	21.932.4
1,917,387 1,484,200 2,037,084 2,006,965 2,027,024 2,0 iffies Fund 16,254,317 16,254,317 16,754,317		472,339,687	485,906,739	486,272,517	503,465,188	510,872,305	518,393,0
1,91,367 1,484,200 2,037,084 2,006,965 2,027,024 2,0 -1,48% 1,00% 1,00% 1,0	Eminment				1.45%	1.47%	1.47%
### ##################################		1,917,367	1,484,200	2,037,084	2,006,955	2,027,024	2,047,2
ie Community College 16,254,317 16,754,317 16,754,317 16,754,317 16,754,317 16,754,317 lities Fund 2,408,068 5,282,886 4,405,278 4,483,384 4,583,251 e- Grants 5,135,953 5,772,327 5,274,033 5,405,884 5,541,031 ed 20,098,596 16,234,914 15,682,129 16,239,632 16,045,823 brary Subsidy 3,514,786 4,057,650 3,866,462 3,943,791 4,022,687 11 Subsidy 3,514,786 4,057,650 3,866,462 3,943,791 4,022,687 vertal Billings (2,853,625) (3,097,775) (2,982,450) (3,027,187) (3,072,595) coation Accounts 2,262,427 50,000 505,406 512,987 520,682	Allocation				-1.48%	1.00%	1.00%
itites Fund 2,408,068 5,282,886 4,405,278 4,468,3251 5,135,953 5,772,327 5,274,033 5,405,884 4,583,251 8 - Grants 20,098,596 16,234,914 15,682,129 16,239,632 16,645,823 brary Subsidy 3,514,786 4,057,650 3,864,682 3,943,791 4,022,687 ental Billings (2,853,825) (3,097,775) (2,882,450) (3,027,187) (3,072,595) castion Accounts 2,262,427 50,000 505,406 512,987 520,682	Interfund-Erie Community College	16,254,317	16,254,317	16.754.317	16 754 317	16 754 247	10 75 4 0
8 - Grants 5,135,953 5,772,327 5,274,033 5,405,884 5,541,031 ad 20,098,596 16,234,914 15,682,129 16,239,632 16,845,823 brary Subsidy 3,514,786 4,057,650 3,866,462 3,943,791 4,022,667 11 Subsidy 3,514,786 4,057,650 3,866,462 3,943,791 4,022,667 vental Billings (2,853,625) (3,097,775) (2,882,450) (3,027,187) (3,072,595) coation Accounts 2,262,427 50,000 505,406 512,987 520,682 46,820,502 44,654,310 42,551,755 44,202,607	Interfund-Utilities Fund	2,408,068	5,282,886	4.405.278	4 493 394	4 583 251	4 874 0
ad 20,098,596 16,234,914 15,682,129 16,239,632 16,645,823 brary Subsidy 11 Subsidy 3,514,766 4,057,650 3,866,462 3,943,791 4,022,667 (2,853,625) (3,097,775) (2,882,450) (3,027,187) (3,072,595) castion Accounts 2,262,427 50,000 505,406 512,987 520,682 46,820,502 44,654,310 42,515,175 44,203,502	County Share - Grants	5,135,953	5,772,327	5.274.033	5.405.884	5 541 031	1,071,0
brary Subsidy 3,514,766 4,057,650 3,866,462 3,943,791 4,022,667 11 Subsidy 3,514,766 4,057,650 3,866,462 3,943,791 4,022,667 (2,853,625) (2,853,625) (2,853,625) (2,853,625) (2,853,625) (2,853,625) (2,853,625) (2,853,625) (2,853,625) (3,097,775) (2,882,450) (3,027,187) (3,072,595) 505,406 512,987 520,682	Interfund-Road	20,098,596	16,234,914	15.692.129	16.239 632	16 645 603	17.061.7
11 Subsidy 3,514,766 4,057,650 3,866,462 3,943,791 4,022,667 embal Billings (2,853,825) (3,097,775) (2,982,450) (3,027,187) (3,072,595) (2,982,450) 505,406 512,987 520,682 46,820,502 44,654,310 42,515,175 44,203,503	Interfund -Library Subsidy					10,010,000	17,001,7
permal Billings (2,853,825) (3,097,775) (2,982,450) (3,027,187) (3,027,595) (2,982,450) (3,027,187) (3,027,595) (2,982,450) (3,027,187) (3,027,595) (3	Interfund E911 Subsidy	3,514,766	4,057,650	3,866,462	3.943 791	4 022 RE7	4 103 4
xeation Accounts 2,282,427 50,000 505,406 512,987 50,682 46,820,502 44,654,310 42,515,525 44,203,505	Interdepartmental Billings	(2,853,625)	(3,097,775)	(2.982.450)	(3,027,187)	(3,072,007	4,100,1
48.820.502 44.554.310 43.545.75 44.555.850	All Other Allocation Accounts	2,262,427	50,000	505.406	512 987	520 880 (0,07 E,380)	(0,110,0
	Allocation Total	46,820,502	44,554,319	43 515 175	44 300 ROS	44 004 077	76 400 YOU

County of Erie 2018-2021 Four-Year Financial Plan

Part 110 - General Account Type 2016 Adopted	(99,159)	(104,563)	(271,952)				
2018 2018 2018 2018 2018 2018 2019 2020 2021 2015 Adopted Adopted Adopted Adopted 2019 2020 2021 2020 20	(1,006,455	(984,450)	(1,114,432)	0	0	(9,387,817)	Revenue Less Expense - Surplus/(Gap)
Count Type 2016 Adopted Adopted Adopted Adopted 2017 Legislative 2019 2020 2021 2021 2021 2021 2020 2021	1.219	1.71%	2.19%				
2017 Legislative 2018 Adopted Adopted Adopted Adopted Adopted Adopted Adopted Adopted Adopted Projection Pr	1,562,967,406		1,518,335,169	1,485,839,151	1,454,648,305	1,424,757,176	Total Fund 110 Expense
Account Type 2016 Adopted Adopted Adopted Adopted Adopted Adopted Adopted 2019 2020 2021 Account Type Actual Budget Budget Projection <	1,1/6,///,554	1,1/3,/69,146	1,157,440,498	1,134,909,078	1,110,000,302	1,103,071,337	Cher referminated Expense 10mi
Account Type 2016 Adopted Legislative 2017 Legislative 2019 2020 2021 Account Type Actual Budget Budget Projection Projection <th< td=""><td>-9.499</td><td>6.20%</td><td>3.18%</td><td></td><td>110000</td><td></td><td></td></th<>	-9.499	6.20%	3.18%		110000		
Account Type 2016 Adopted Adopted Adopted 2019 2020 2021 Account Type Actual Budget Budget Projection P	57,496,726	63,522,296	59,812,831	61,779,084	64,311,132	64,808,333	Dedi Service I dial
2016 Adopted	55,686,759	61,756,475	58,090,079	60,098,350	63,301,105	64,176,826	Interfund Debt Service Subsidy
2017 Legislative 2019 2020 2021	1,809,967	1,765,821	1,722,752	1,680,734	1,010,027	731,407	Interest-Revenue Antic Notes
2016 Adopted	0.07%	0.79%	3.12%				Debt Service
2016 Account Type Actual Budget Budget Projection Proje	520,636,674	520,261,426	516,164,422	500,553,500	485,635,556	488,564,549	Program Helated Total
2016 2017 Legislative 2019 2020 2 2 2 2 2 2 2 2	2,147,173	2,115,441	2,084,179	2,053,378	2,374,932	2,345,190	All Other Program Related Accounts
Account Type 2016 Adopted Adopted Adopted Projection	4,330,726	4,164,160	4,004,000	3,850,000	1,050,350	1,141,279	State Training School
2018 2017 Legislative 2019 2020 2 2 2 2 2 2 2 2	66,287,416	64,987,663	63,713,395	62,464,113	62,144,872	58,856,808	Children With Special Needs Program
2016 2016 Adopted Adopted Adopted 2019 2020 2 2020 2 2020 2 2020 2 2	31,476,556	30,403,323	29,366,679	28,365,381	32,523,288	29,090,651	Child Care-DSS
2016 2016 Adopted Adopted 2019 2020 2 2020 2 2020 2 2020 2 2	52,778,296	51,408,151	50,038,108	48,667,628	48,297,563	46,338,559	Safety Net Assistance
Account Type 2016 Adopted Adopted Adopted Adopted Projection	74,044,956	72,238,981	70,477,055	68,758,102	67,940,585	66,959,774	CWS - Foster Care
Account Type 2016 Adopted Adopted Adopted 2019 2020 2 Account Type Actual Budget Budget Projection Proj	45,835,567	44,940,796	44,045,786	43,150,838	44,418,814	42,935,450	Family Assistance
Account Type 2016 Adopted Adopted Adopted Projection	209,533,573	207,498,582	209,364,830	202,394,934	203,834,036	200,827,664	MMIS-Medicaid Local Share
Account Type 2016 Adopted Adopted Budget Budget Projection Projection Projection <td>34,202,408</td> <td>42,504,328</td> <td>43,070,390</td> <td>40,849,126</td> <td>23,051,114</td> <td></td> <td>Sub Total UPL/DSH/ICA ECMCC Subsid</td>	34,202,408	42,504,328	43,070,390	40,849,126	23,051,114		Sub Total UPL/DSH/ICA ECMCC Subsid
Account Type 2016 Adopted Budget Budget Budget Budget Projection	21,561,517	27,109,277	26,837,823	<u>25,751,670</u>	16,200,000		
2018 2017 Legislative 2016 Adopted Adopted 2019 2020 20; Account Type Actual Budget Budget Projection Projection Projection 12,968,603 - 7,719,165 8,289,535 7,871,322	6,177,741	7,523,729	7,933,032	7,378,291	6,851,114		Indigent Care Adjustment DSH
2018 2017 Legislative 2016 Adopted Adopted 2019 2020 Account Type Actual Budget Budget Projection Projection	6,463,150	7,871,322	8,299,535	7,719,165	•	12,968,603	UPL Expense
	2021 Projection	2020 Projection	2019 Projection	Legisiative Adopted Budget	2017 Adopted Budget	2016 Actual	ł
				2018			